



ADVANCING INTEGRATED HEALTHCARE

Breakfast of Champions: Comprehensive Approaches to Diabetes Care

Breakfast of Champions | June 10, 2022

Care Transformation Collaborative of RI





ADVANCING INTEGRATED HEALTHCARE

CTC-RI Conflict of Interest Statement

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The AAFP has reviewed 'Advancing Comprehensive Primary Care Through Improving Care Delivery Design and Community Health,' and deemed it acceptable for AAFP credit. Term of approval is from 03/18/2022 to 03/18/2023. Physicians should claim only the credit commensurate with the extent of their participation in the activity. NPs and RNs can also receive credit through AAFP's partnership with the American Nurses Credentialing Center (ANCC) and the American Academy of Nurse Practitioners Certification Board (AANPCB).





Objectives

- Learn about and discuss practical implications of updated management guidelines and comprehensive approaches to improve care for patients with diabetes.
- Lessons learned from multi-disciplinary team efforts to improve care
- Hear about a medically-tailored food program for high risk patients with diabetes.

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ADVANCING INTEGRATED HEALTHCARE

Agenda

Presenter/Topic	Time
Welcome Pano Yeracaris, MD, MPH, CTC-RI	5 minutes
Diabetes Management Diana G. Mercurio, BSPharm, CDCES, CDOE, CVDOE, RIPCPC Jessica M. Ryan, PharmD, BCACP, Thundermist	15 minutes
Report Out on Integra Project Diana G. Mercurio, BSPharm, CDCES, CDOE, CVDOE, RIPCPC	15 minutes
Reducing Preventable Hospitalizations and Emergency Department Usage Jessica Ryan, PharmD, BCACP, Thundermist Michael Poshkus, MD, Thundermist	15 minutes
Improving Diabetes Care From A Community Level & Community Servings Jean Taylor RN, BSN, CDOE, CCM, Director Clinical Programs Population Health, Integra Erin Dibacco, Director Of Strategic Growth And Business Development, Community Servings	15 minutes
Community Health Network Resources S. Campbell, RN, MS, PCMH CCE, CTC-RI,	5 minutes
Q& A/Discussion	20 minutes

Diabetes Management

Navigating the Maze

Diana G. Mercurio, BSPharm, CDCES, CDOE, CVDOE

Jessica M. Ryan, PharmD, BCACP



Complications of Diabetes

Small vessel complications

Diabetic Retinopathy

Leading cause of blindness in adults^{1,2}

Diabetic NephropathyLeading cause of

end-stage renal disease^{3,4}



Stroke

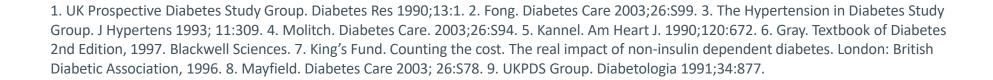
2- to 4-fold increase in cardiovascular mortality and stroke⁵

Cardiovascular Disease

8/10 individuals with diabetes die from CVD⁶

Diabetic Neuropathy

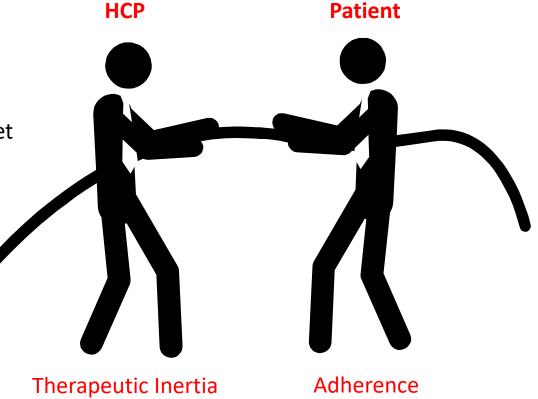
Leading cause of nontraumatic lower extremity amputations^{7,8}





Tug of War: Management of Diabetes

- Glycemic control
 - Generally, A1C <7.0%
- Lipid control
 - Individualized LDL target
- BP control
- Regular exams
- Healthy lifestyle
 - Weight loss ≥5%
 - Activity (150 min/wk)
 - Avoid smoking
 - Adequate sleep



- I don't understand what you want from me
- Complications won't happen to me
- Change is hard
- I prefer no interference with my life
- I don't like medications
 - Side effects
 - Expensive
 - I can do it with lifestyle

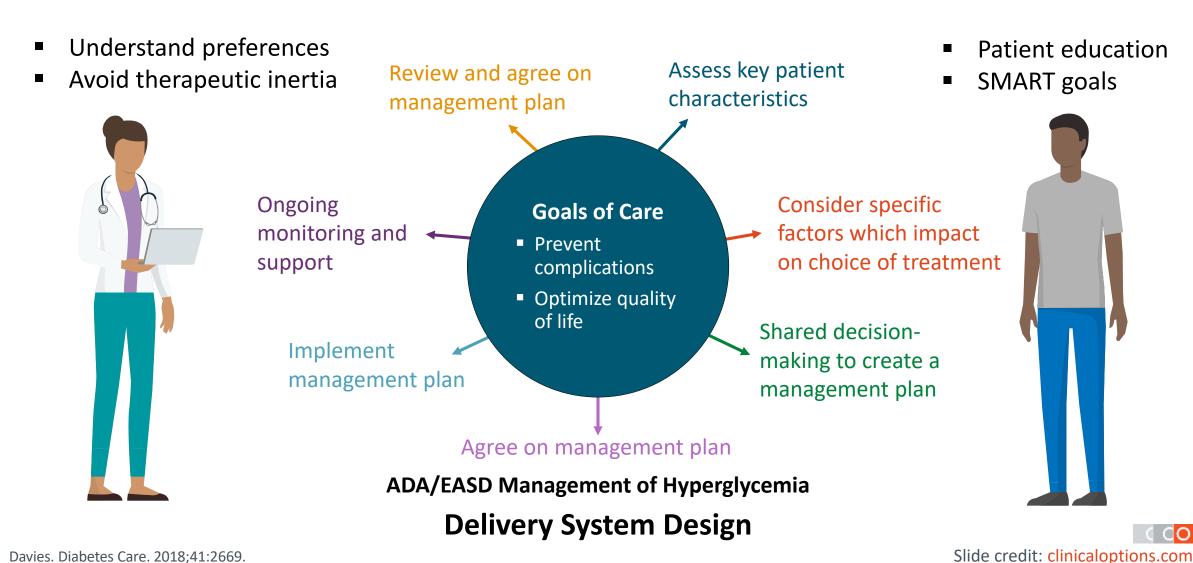
Choosing the Appropriate Therapy

Inzucchi. Diabetes Care. 2012;35:1364.

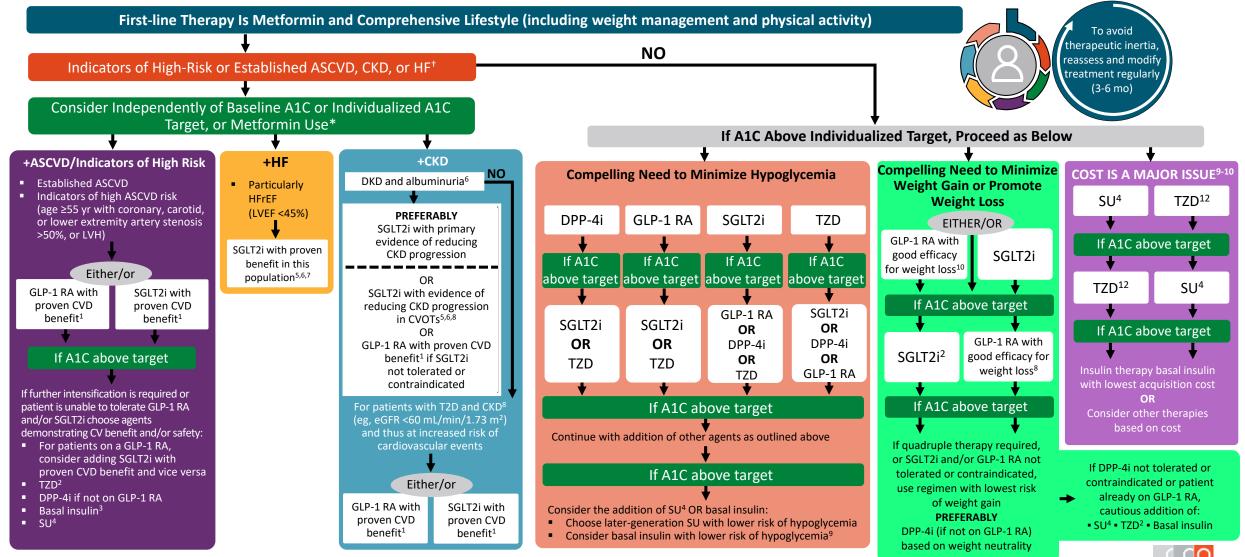


Slide credit: clinicaloptions.com

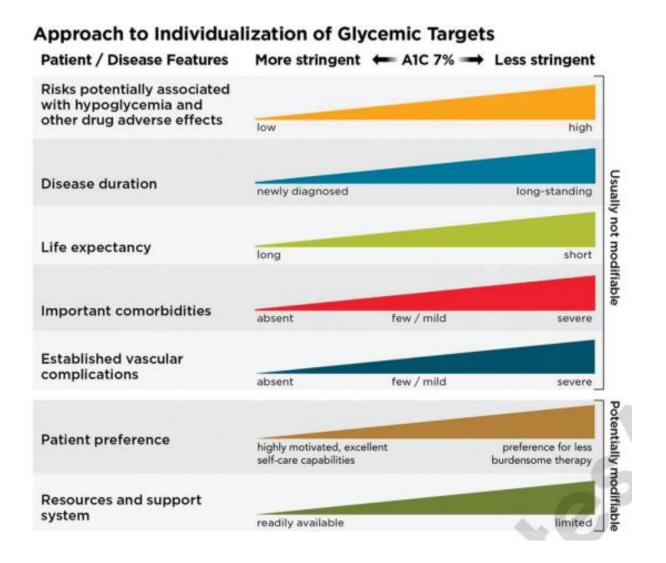
Providing Better Diabetes Care



ADA Recommendations: Glucose-Lowering Medications in T2D

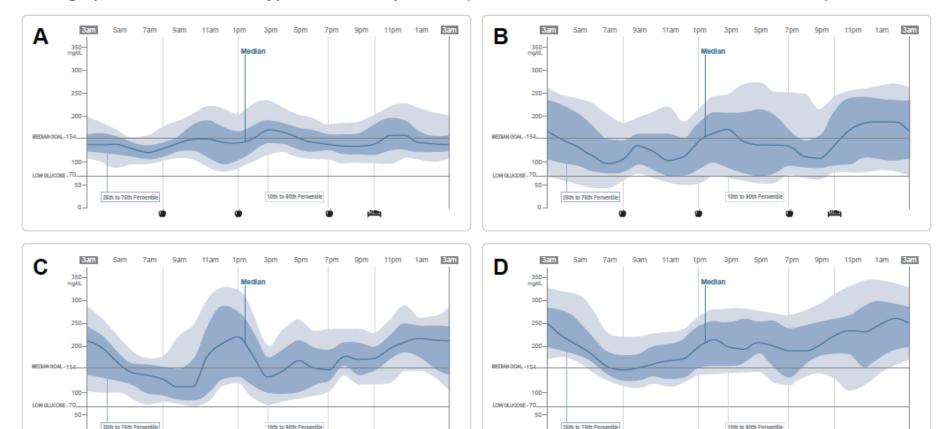


A1c Goals



But not all A1cs are the same...

AGP graphs of four different type 1 diabetes patients (each with an A1c of between 7.6 and 7.7%)



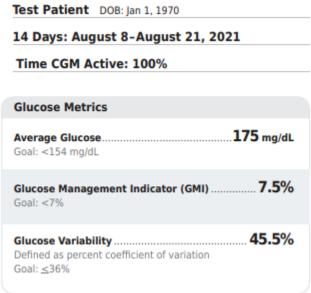
Source: Development of the Likelihood of Low Glucose (LLG) Algorithm for Evaluating Risk of Hypoglycemia: A New Approach for Using Continuous Glucose Data to Guide Therapeutic Decision Making.

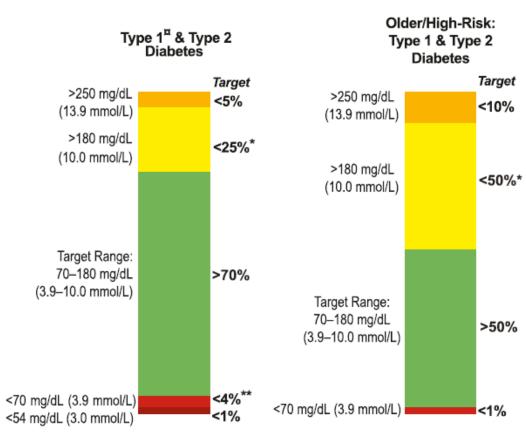
Timothy C. Dunn, Gary A. Hayter, Ken J. Doniger and Howard A. Wolpert; J Diabetes Sci Technol 2014 8: 720 originally published online 17 April 2014.

Ambulatory Glucose Profile (AGP) and Goals

AGP Report: Continuous Glucose Monitoring







[¤] For age <25 yr., if the A1C goal is 7.5%, then set TIR target to approximately 60%. (See Clinical Applications of Time in Ranges section in the text for additional information regarding target goal setting in pediatric management.)

[†] Percentages of time in ranges are based on limited evidence. More research is needed.

[§] Percentages of time in ranges have not been included because there is very limited evidence in this area. More research is needed. Please see *Pregnancy* section in text for more considerations on targets for these groups.

^{*} Includes percentage of values >250 mg/dL (13.9 mmol/L).

^{**} Includes percentage of values <54 mg/dL (3.0 mmol/L).

Devices

Freestyle Libre 14 Day or Libre 2

- Intermittent CGM: scan for result
 - Must scan every 8 hours for graph/AGP data
- Libre2 has hypo/hyperglycemia alarms
- Application site: back of upper arm
- Accuracy:
 - MARD: 9.4% (14 day), 9.2% (2)
 - ± 20/20%: 92.4%
- Hypoglycemia Accuracy:
 - < 70: 94.1%

Dexcom G6

- Real-time CGM: results every 5 minutes
- Hypo/hyper alarms
- Application site: abdomen
- Accuracy:
 - MARD: 9.8%
 - ± 20/20%: : 92.5%
- Hypoglycemia Accuracy:
 - < 70: 90.8%

Interstitial Glucose vs Blood Glucose



Counseling

Adhesion

- Apply to clean and dry area
- Avoid hairy location (shave), scar tissue, moles
- Apply to location not easily hit or caught on clothing
- Apply sensor bandage, Skin Tac, Tegaderm or Marstisol liquid adhesive for additional support
 - Do NOT cover Libre sensor hole or Dexcom transmitter (cut bandage center or tape around)

Skin Irritation

- Rotate sites
- Fluticasone nasal spray: Apply 2 sprays to sensor site, wait 2 minutes before application

Water Resistant

- Dexcom: no greater than 8 feet or immersed for > 24 hours
- Libre: no greater than 3 feet deep or immersed for > 30 minutes



References

- American Diabetes Association Professional Practice Committee. 6. Glycemic Targets: Standards of Medical Care in Diabetes 2022. Diabetes Care. 2022;45 (Suppl. 1):S83–S96. doi:10.2337/dc22-S007
- Battelino T, Danne T, Bergenstal R et al. Clinical Targets for Continuous Glucose Monitoring Data Interpretation: Recommendations From the International Consensus on Time in Range. *Diabetes Care.* 2019 Aug; 42(8): 1593-1603. doi:10.2337/dc22-S006
- Freestyle Libre Systems (CGM): Healthcare Providers. FreeStyle Libre Systems (CGM) | Healthcare Providers. https://www.freestyleprovider.abbott/us-en/home.html. Published 2022. Accessed May 23, 2022.
- Continuous Glucose Monitoring for Healthcare Professionals | Dexcom Provider. https://provider.dexcom.com/. Published 2022. Accessed May 23, 2022.
- Clinicaloptions.com/diabetes. Accessed May 20, 2022
- American Diabetes Association Professional Practice Committee. 6. Glycemic Targets: Standards of Medical Care in Diabetes 2022. Diabetes Care. 2022;45 (Suppl. 1): S125-S143. doi:10.2337/dc22-S009

PHARMACY QUALITY IMPROVEMENT: Reducing Preventable Hospitalizations and Emergency Department Usage 2021-2022

Practice Name: RIPCPC /Integra Chronic Condition: Diabetes

Pharmacist Lead: Diana Mercurio, BS Pharm, CDCES

Project Goals

1

Implement a workflow to prevent unnecessary utilization of ED/IP services for diabetes-related complications

2

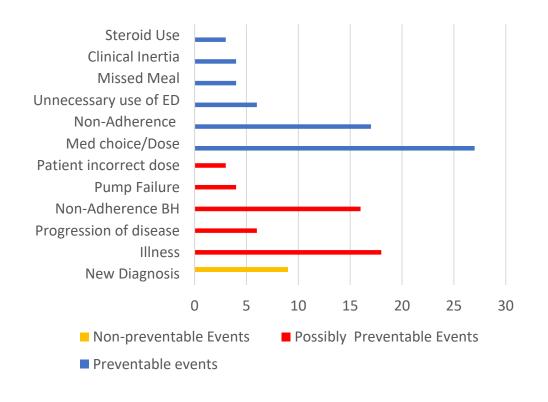
Establish consistent messaging by all members of the care team and use standardized, updated patient education materials

3

Reduce unnecessary utilization of ED/IP for diabetes-related problems

Drivers of ED/IP Utilization

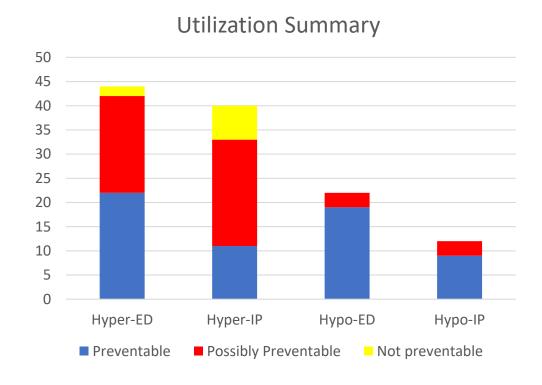
- The most prevalent cause of preventable ED/IP use was related to medication choice/dose in our population
- 22 preventable ED/IP hypoglycemia utilizations were identified
 - 14 were attributed to oral sulfonylurea use in older adults with A1c <7%
 - 8 were attributed to insulin dose or type



Root Cause Analysis Summary

- 102 patients used the ED/IP setting 118 times
- 47% (55/118 events) were attributed to medication-related event
- 37 pharmacist recommendations accepted (88%)
 - Most common recommendations:
 - Discontinue sulfonylurea
 - Start SGLT2i/GLP1RA
 - Adjustment of insulin dose or product

30 patients referred to NCM/social worker for follow up



•

Risk Stratification

- Patients were identified who were overdue for in-person primary care visit and/or overdue for labs
- Patients identified who have A1C above goal stratified to NCM or pharmacist team
- Developed a report with analytics/EMR team to proactively identify vulnerable patients. We identified this as patients > 64 years old who have an oral sulfonurea on current medication list.

Sustainability/Next Steps

- ✓ Created new position : Clinical Program Development and Operations Manager
- Implement evidence-based clinical care pathways and protocols in collaboration with the Medical Management, Pharmacy and Quality Committee as well as the Medical, Pharmacy and Nursing Directors.
- ☐ Establish a targeted clinical review committee
- Continue CQI to more clearly define care team roles
- ☐ Care management redesign
- ☐ Develop disease state management competencies
- Perform routine chart audits



- Diana G. Mercurio, BSPharm, CDCES
- <u>dmercurio@ripcpc.com</u>
- 401-580-9340







ADVANCING INTEGRATED HEALTHCARE

PHARMACY QUALITY IMPROVEMENT: Reducing Preventable Hospitalizations and Emergency Department Usage

Reducing Preventable Hospitalizations and Emergency Department Usage 2021-2022

Practice Site: Thundermist Health Center of West Warwick

Chronic Condition: Diabetes

Pharmacist Lead: Jessica Ryan, PharmD, BCACP

Provider Lead: Michael Poshkus, MD

Social Service Lead: Kristina Moan, BSW

Nurse Care Manager Lead: Jennifer Wagner, RN, BSN

PLAN

Problem

- Per 2019 APCD data, Thundermist had a 7.5% rate for ED visits and 2.4% rate for hospitalizations compared to RI APCD of 3.6% and 1.4%, respectively
- 69% (699/1013) of patients had an A1c < 9% as of 4/2021

Aim

- Primary Aim:
 Decrease ED
 visits and
 hospitalizations
 due to short-term
 and long-term
 diabetes
 complications by
 25% using teambased care by
 4/2022
- Secondary Aim:
 Achieve A I c < 9%
 for 73% of
 patients using
 team-based care
 by 7/2022

Population

• Patients with an ED visit or hospitalization from 3/2019 to 9/2021 (historical group) and patients with utilization from 9/2021 to 4/2022 (study group)

Goal

 To optimize pharmacy services and team-based care for patients with diabetes and a history of ED visits or hospitalizations for short-term and long-term complications

METHODS

Patient Engagement

Patient identified by medical assistant (MA), nurse (RN) or nurse care manager (NCM) for ED visit or hospitalization for diabetes-related complication

MA/RN/NCM automatically refers patient to PharmD for appointment

PharmD books appointment. If patient declines or is unable to be reached, complete chart review instead

Pharmacist Interventions

Review ED visit or hospitalization with patient to identify potential cause(s) and/or barrier(s)

Recommend guideline directed therapy

Recommend hypoglycemia treatment and continuous glucose monitor, if appropriate

Educate on when to seek emergency care

Update Problem List to reflect ED visit or hospitalization diabetes diagnosis

Outcomes

Communicate recommendation(s) with provider

Determine if I time referral or continue co-management

Outreach to support staff for barriers identified (Social Services, Community Health Team, NCM, Behavioral Health)

METHODS

PharmD identifies patients with previous short-term/long-term diabetes ED visits or hospitalizations from 3/2019-9/2021

PharmD completes chart reviews

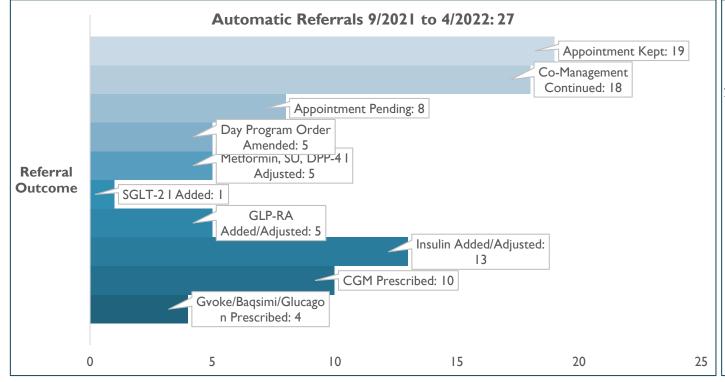
PharmD provides recommendations to PCP for treatment, barriers, outreach

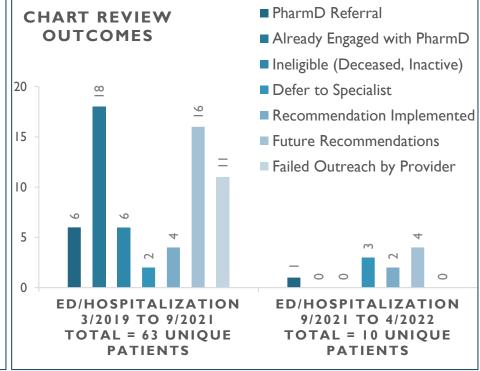
RISK STRATIFIED POPULATION

Risk Group	Plan	Outcome
Housing Insecurity	Screening questions added to housing support specialists' appointments to identify patients with barriers to medication storage and/or access. Patients that screen positive will be referred to PharmD for review.	2 PharmD referrals with resolution of medication storage concerns
	Identify homeless shelters that have medication storage	Results pending reply from shelters
Group/sober home, rehab facility and day program participants	Discuss hyper/hypoglycemia policies with program staff. If program agrees, PCP will provide an order to amend the program's policy. Amendment will instruct the program to contact TCHC for triage prior to sending patient to ED.	 I standing order for a Group Home I standing order for a Rehab Facility 3 individual orders at Day Programs ED visits since implementation of orders: 0
Co-existing substance use (SUD) or behavioral health (BH) disorders	If SUD/BH is the predominant problem/priority for patient, try to engage patient with behavioral health and/or discuss treatment, if appropriate	17 patients: increased awareness to primary care and behavioral health providers

OUTCOMES/RESULTS

- 3/2019 to 9/2021: 102 ED visits/hospitalizations (63 unique patients)
- 9/2021 to 4/2022: 54 ED visits/hospitalizations (37 unique patients)
- As of 4/30/2022, 75% (840/1,119) of patients have an A1c < 9%
- Patients prescribed Gvoke/Baqsimi/Glucagon per PharmD since 9/2021: **32**
- Total patients co-managed by PharmD with CGM: 64





Primary Care Provider Survey	Yes	No
Did you like automatic PharmD referrals for patients with a diabetes related ED visit or hospitalization?	7	0
Would you like automatic PharmD referrals to continue once the QI project ends?	7	0
Are you comfortable providing a patient specific order to a Group Home/Sober Home/Day Program to amend their hyper/hypoglycemia policy to call TCHC for triage instead of sending patient to the ED?	6	I
Will you start prescribing Gvoke, Baqsimi or glucagon for severe hypoglycemia treatment?	5	2
Did you find PharmD chart reviews helpful?	7	0
Are you satisfied with the current communication between PharmD and Provider via TE or conversation?	7	0
Do you feel PharmD diabetes co-management decreases provider burden?	6	I

PROVIDER SATISFACTION

SUMMARY

- Automatic referral to Clinical Pharmacist for patients with a diabetes-related ED visit or hospitalization allowed for interventions
- Identified and implemented changes for high utilizer groups including patients that attend Group/Sober Homes or Day Programs, patients with Housing Insecurity and BH/Substance Use Disorders
- Reduced ED utilization and hospitalizations for diabetes-related complications and improved HbA1cs through team-based care
- Provider satisfaction validated workflow changes to improve patient care



Integra and Community Servings

Jean Taylor RN, BSN, CDOE, CCM
Director, Clinical Programs Population Health
Integra

Erin DiBacco

Director, Strategic Growth and Business Development Community Servings





Integra

Belong. Be well. Integra.

Integra is a community of doctors, nurses, social workers, pharmacists, community health workers, and patients working together to improve the health and well-being of our community.



Integra and Care New England

- Four acute care hospitals
- Certified home health & hospice agency
- Ambulatory behavioral health organization
- Primary care practices >120 sites
- Integra Community Care Network
- Integra is responsible for ~ 150,000 covered lives
- MA, MSSP, AE Medicaid, Commercial



Integra Programs

- Telephonic NCM/CCM Program
- Telephonic/in-person SW Program
- Disease Management
- Wellness Program
- Transition Program (ED, hospital, SNF)
- SNF 30 day
- Integra at Home
- Community Paramedicine
- RPM (Remote patient monitoring)



Integra Programs

- NP's- in home & televideo visits
- On-call 24/7
- SDOH assessment/assistance
- MSW telephonic/in home
- BSW telephonic/in home
- CHWs

Integra and Community Servings



- Provide meals based on patients acute or chronic medical needs.
- Enhance disease management program
- Reduce hospital and SNF readmission rates by:
 - Addressing food insecurity.
 - Providing meals that are (acute and chronic) disease appropriate.
 - Provide disease specific education and management.
 - Diabetes
 - CHF
 - Cardiac
 - CKD/Renal
 - Frailty
- Funding provided by Blue Cross and Medicaid.



Target Population

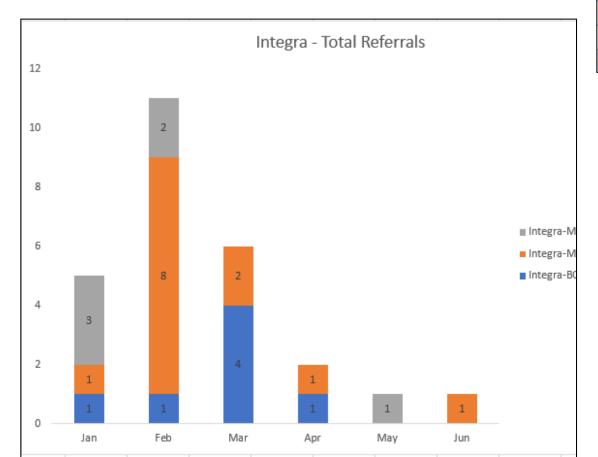
- NHP, UHC Medicaid, Blue Cross MA, MSSP
- All RI communities
- A1c >/= 8.5
- Food insecurity
- Frailty/SNF



Who is eligible

Medically Tailored Meals							
ССМ	Payor	Eligibility	#pts	Duration			
Telephonic	Medicaid	>/= 8.5 A1c	15	6 mo (26 wks)			
Telephonic	MSSP	>/= 8.5 A1c	5	6 mo (26 wks)			
CNE D/C individual	MCCD	food	22	Curoks			
SNF D/C individual	MSSP	insecurity/frailty food	22	6 weeks			
SNF D/C pt&spouse	MSSP	insecurity/frailty	11 (couples)	6 weeks			
Telephonic 47, In-Home 11	ВСМА	>/= 8.5 A1c	58	4 months (17wks)			

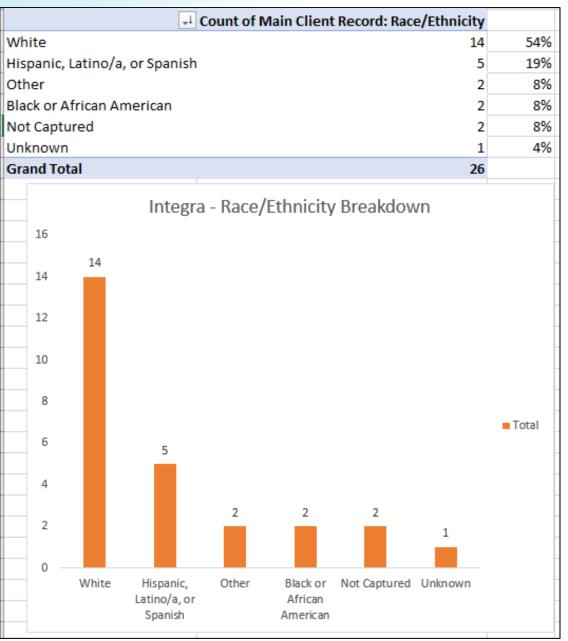
Total Referrals





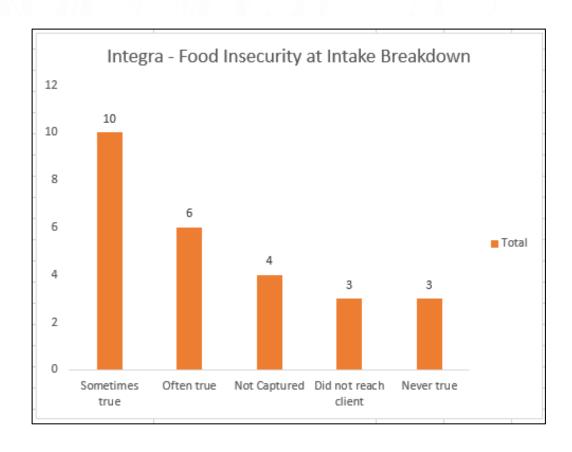
Count of Create	d Date Column Labels				
Row Labels	▼ Integra-BCBSRI MA 4mos	Integra-Medicaid 6mos	Integra-MSSP-A1C 6mos	Gra	nd Total
∄Jan	1	. 1	l	3	5
 Feb	1	. 8	3	2	11
⊞ Mar	4	1 2	2		6
⊕ Apr	1	. 1	L		2
⊞ May				1	1
∄Jun		1	L		1
Grand Total	7	13	}	6	26

Race/ Ethnicity





Food Insecurity





Row Labels	ntake
Sometimes true	10
Often true	6
Not Captured	4
Did not reach client	3
Never true	3
Grand Total	26



For more information about Integra programs:

https://www.integracare.org

Contact:

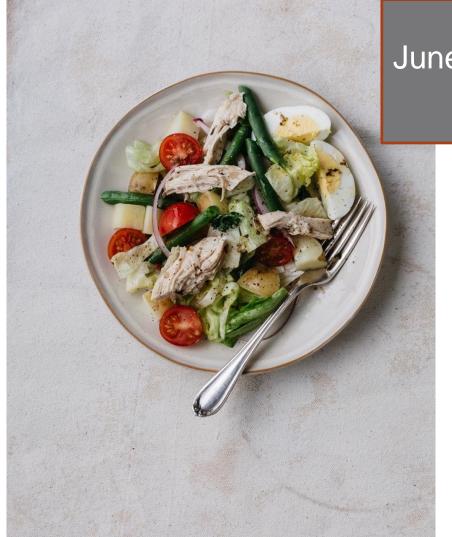
Main phone # 401 430-2000 Ruth Scott Snr Director Population Health 401 921-7468 Jean Taylor Dir. Clinical Programs Pop Health 401 921-7907







Community Servings - Integra



June 10, 2022

Erin DiBacco
Director, Strategic Growth and
Business Development
Community Servings

Jean Taylor RN, BSN, CDOE, CCM Director, Clinical Programs Population Health Integra

Community Servings at a Glance

30+ years experience delivering Medically Tailored Meals (MTM) as a non-profit

4,000+ people served annually

18 Health Care contacts (Integra is our first RI contract!)

Expanded "Food Campus" in Jamaica Plain

70+ Full time employees

50-75 daily volunteers

Community Servings Mission

Community Servings' mission is to actively engage the community to provide scratch-made medically tailored meals to individuals and their families experiencing critical or chronic illness and nutrition insecurity. We commit, in all our programs and business practices, to prioritize racial and economic justice and health equity.

Vision: We envision a world in which everyone has access to the nutritious food they need for health and wellbeing as a fundamental right.

Values: Community, Connection, Inclusion, and Nourishment.



Demonstrated ROI

Peer reviewed research and clinical studies show that with high quality meals tailored to meet the medical and nutritional needs of individuals with complex illnesses, we see...



Improved quality of life and health outcomes



16% Reduction in monthly healthcare costs³





72% Fewer admissions to skilled nursing facilities

- 1. Illnesses such as HIV/AIDs, Cancer, Advanced Diabetes, Congestive heart failure.
- 2. https://www.commonwealthfund.org/blog/2019/adapting-promising-innovations-meet-needs-high-need-high-cost-populations
- 3. Seth A. Berkowitz et al., Association Between Receipt of a Medically Tailored Meal Program and Health Care Use, JAMA Internal Medicine (2019)

Medically Tailored Meal Delivery for Diabetes Patients with Food Insecurity: A Randomized Cross-Over Trial, J. Gen. Intern. Med. Meal Delivery Programs Reduce the Use of Costly Health Care in Dually Eligible Medicare and Medicaid Beneficiaries, Health Affairs (2018)

My weight is down, my sugar, my blood pressure is down, my asthma is controllable so yes, it keeps me out of the hospital. And, last time I went to the heart specialist, he said my heart had the right rhythm and there was no fluid in my lungs, so I think it really, really makes a difference."



Elements of the Medical Meals Program

- Community Servings delivers five days' worth of food each week in one weekly meal delivery
- Weekly meal delivery includes 5 lunches (combination of soups, stews, salads), 5 dinner entrees, milk, fruit, desserts and snacks.
- Our medically tailored meals provide roughly 2/3 of a client's daily caloric needs - about 1,340 calories - based on a 2,000 calorie per day diet.

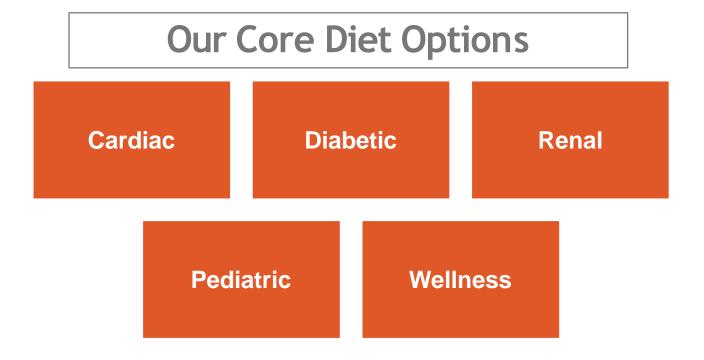


Members will receive meals from either a Community Servings Delivery Driver or UPS

Member or designee must be home for warm handoff of meals



Individualized Medical Meal Plans



Examples of diet modifiers:



15 medical diets tailored to nutritional and medical needs.

Meals are scratchmade using whole, fresh ingredients.

Processed foods limited to snacks and milk.

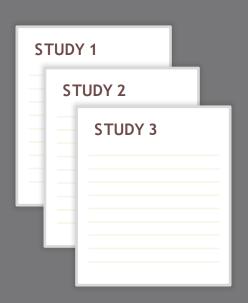


Appendix: Research Studies

Demonstrating ROI



Research Studies



We have led **three research studies** with Dr. Seth Berkowitz, formerly of Mass. General Hospital and now at UNC Medical School, on the health and economic benefits of Medically Tailored Meals.

These studies found that MTM:

- Improves diet quality
- Reduces health care utilization
- Reduces costs for individuals with complex chronic illnesses and poverty.





16%

Net Reduction

In average monthly healthcare costs for patient who received Community Servings' home-delivered, medically tailored meals

Health Affairs Study

Published in the journal *Health Affairs* in April 2018

THE STUDY

Examined the impact of home-delivered meals on 133 adults who were dually eligible for Medicaid and Medicare.

MAIN FINDING

Demonstrated an average monthly net reduction (factoring in the cost of meals) of 16% in medical costs for individuals receiving MTMs, vs. a matched control group of 1,002 people.





Point Improvement of the Healthy Eating Index

Diabetes Study

Published in the *Journal of General Internal Medicine* in November 2018

THE STUDY

Using the crossover method, the study tested whether the receipt of MTM improved dietary quality for food-insecure diabetic patients

MAIN FINDING

Study subjects showed improvements in nearly all measures of the Health Eating Index

For individuals receiving MTMs





16%

Reduction in monthly medical costs

Hospital and nursing home admissions

For individuals receiving MTMs

JAMA Study

Published in the journal *JAMA Internal Medicine* in April 2019

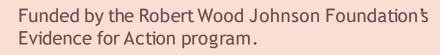
THE STUDY

Researchers looked at claims data from 807 medically tailored meal recipients—the largest study of its kind to date.

MAIN FINDING

Participation in a medically tailored meals program was associated with fewer hospital admissions and nursing home admissions—and less overall medical spending.

The study estimated a 16.4 percent difference in average monthly medical costs (\$3,838 versus \$4,591) for individuals receiving meals from Community Servings.





Questions?

Erin DiBacco
Director of Business Development
edibacco@servings.org





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Community Health Network

Connects Rhode Islanders to free or very low cost evidence-based chronic disease prevention and management programs in person and virtually. Some of these programs are:

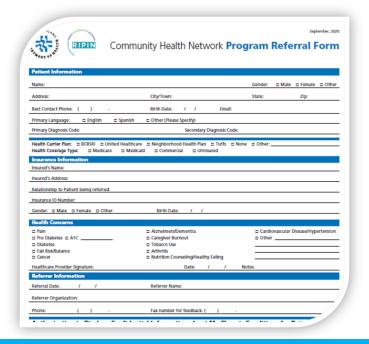
- National Diabetes Prevention Program A year long program aimed at reducing the risk of developing type 2 diabetes through lifestyle changes like healthy eating and physical activity. Participants must be at least 18 years old, overweight, and either (1) be diagnosed with prediabetes, (2) have a history of gestational diabetes, or (3) at high risk per the CDC risk test.
- **Healthy Eating** Uses the USDA's MyPlate as a framework to educate people on how to eat a balanced, heart and bone healthy diet.
- **Diabetes Self-Management Education & Support -** Clinical diabetes education provided by a CDOE.
- **Tools for Healthy Living** Teaches participants how to manage their chronic condition through nutrition, physical activity, improved communication, stress management, and much more.
- Heart Healthy Ambassadors Blood Pressure Self-Monitoring Program For patients with hypertension, this program teaches them how to properly measure their own BP at home. Eligibility includes HTN diagnosis, no arrythmias, and no cardiac events for at least 12 months prior to starting the program.





Resources & Links

- Community Health Network @ RIPIN: https://ripin.org/chn/
 - Make a referral
 - Fax or email a referral form https://health.ri.gov/forms/referral/CommunityHealthNetwork.pdf
 - Via Unite Us search for RIPIN and send with the Chronic Disease Management tag



ADVANCING INTEGRATED HEALTHCAR



CME Credits & Eval

Reminder to please complete the evaluation in order to claim CME credits!

Claim CME credits here: https://forms.office.com/r/kfRy3RA02t



The AAFP has reviewed 'Advancing Comprehensive Primary Care Through Improving Care Delivery Design and Community Health,' and deemed it acceptable for AAFP credit. Term of approval is from 03/18/2022 to 03/18/2023. Physicians should claim only the credit commensurate with the extent of their participation in the activity. NPs and RNs can also receive credit through AAFP's partnership with the American Nurses Credentialing Center (ANCC) and the American Academy of Nurse Practitioners Certification Board (AANPCB).





ADVANCING INTEGRATED HEALTHCARE

THANK YOU

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