



# Reducing NTSV Cesarean Birth Rates in Oregon

Practical approaches from the local context

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# Panelists

**Elizabeth Melendez, MD** – OB hospitalist, Kaiser Permanente, Portland

**Miriam Rosenberg, CNM** – Legacy Emanuel, Portland

**Wendy Smith, MD, MPH** – OB hospitalist, Legacy Emanuel, Portland

**Stacey Wilson, CNM** – CNM Lead, Kaiser Westside Medical Center, Hillsboro

**Emily Zeno Yeast, CNM** – Samaritan Obstetrics, Gynecology & Midwifery, Corvallis



# Definitions: NTSV Cesarean Birth Rate

**NTSV = Nulliparous, Term, Singleton, Vertex**

Good basis for comparison, reduces variables

Does not exclude IOL, higher risk conditions

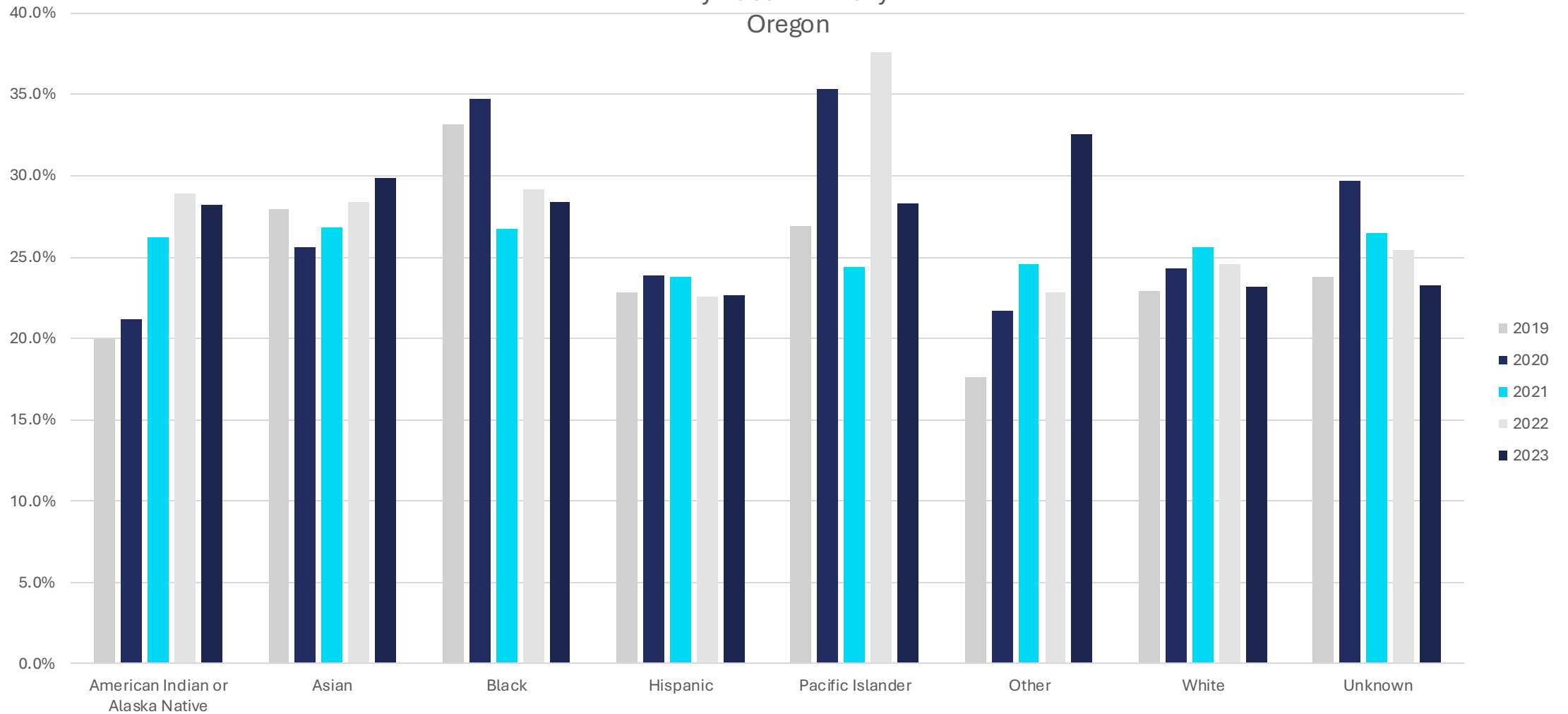
**Goal NTSV c/s rate < 23.6%**  
(Joint Commission; WHO)

**Oregon NTSV c/s rate: 24.8%\***  
**National NTSV c/s rate: 26.3%\***

\*National Center for Health Statistics, Mortality Data, 2018-2021; National Center for Health Statistics, Natality Data, 2022.



# 5 yr Trend NTSV C/S Rates By Race/ Ethnicity Oregon



American Indian or  
Alaska Native

Asian

Black

Hispanic

Pacific Islander

Other

White

Unknown

Annual  
Den:  
65-80

Annual  
Den:  
676-830

Annual  
Den:  
268-322

Annual  
Den:  
1837-  
2113

Annual  
Den:  
90-127

Annual  
Den:  
119-145

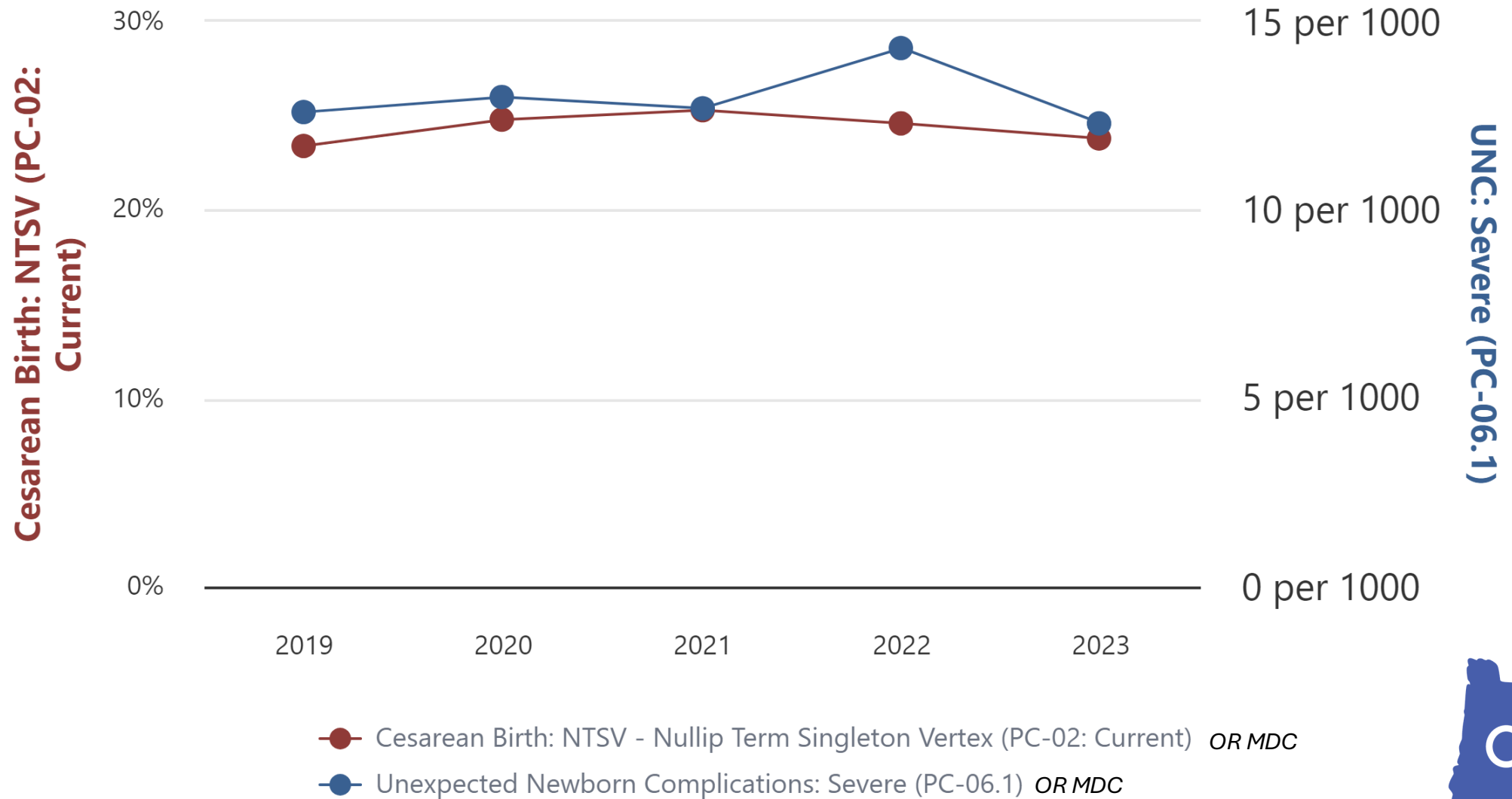
Annual  
Den:  
6083-  
6560

Annual  
Den:  
580-964\*



# Cesarean Birth: NTSV (PC-02: Current) vs. UNC: Severe (PC-06.1)

Jan 2019 - Aug 2024



Cesarean Birth: NTSV (PC-02: Current)

UNC: Severe (PC-06.1)

- Cesarean Birth: NTSV - Nullip Term Singleton Vertex (PC-02: Current) OR MDC
- Unexpected Newborn Complications: Severe (PC-06.1) OR MDC



# Selected Contributors to NTSV Cesarean Birth Rate

- Models of Care
  - Midwife-led and collaborative models of care
  - Hospitalist model of care
- Induction Practices
- External Cephalic Version
- Labor Support: RNs and Doulas
- Operative Vaginal Deliveries: forceps and vacuum





# Three local models

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# Kaiser Permanente Northwest

**Elizabeth Melendez, MD** – OB hospitalist

**Stacey Wilson, CNM** – CNM Lead, Kaiser Westside Medical Center

- Two Kaiser hospitals with full-scope Certified Nurse-Midwives
- OB Hospitalist model
- Managed Care Organization
- Located in Portland Metro  
(includes Salem and Vancouver)





# Kaiser Permanente Northwest

	Westside (Level 1)	Sunnyside (Level 3)
Primary Cesarean 2023	23.9% (1,450 births)	24% (2,443 births)
Primary Cesarean 2022	18.8% (1,455 births)	23.9% (2,804 births)

Cesarean rate stable over time

Induction rates: 45-50%



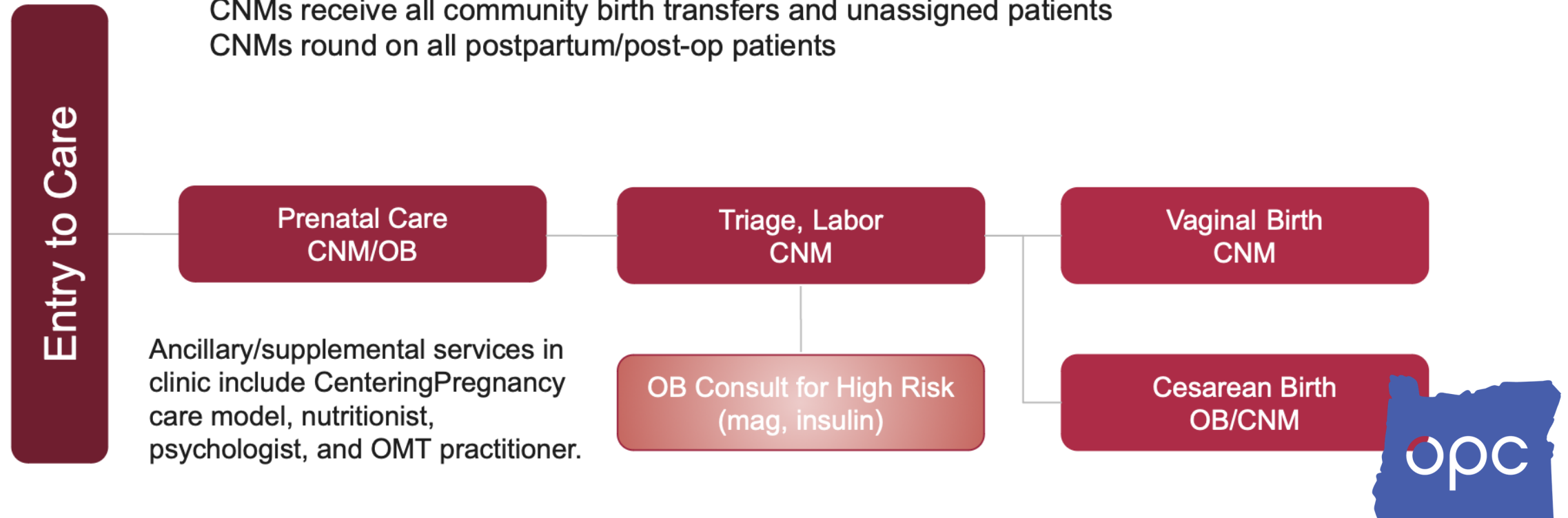
# Samaritan Obstetrics, Gynecology & Midwifery – Corvallis

Emily Zeno Yeast, CNM



## Integrated Model of Care

CNM 1st call, OB 2nd call  
CNMs receive all community birth transfers and unassigned patients  
CNMs round on all postpartum/post-op patients



# Samaritan Obstetrics, Gynecology & Midwifery – Corvallis



Samaritan  
Health Services

## Outcomes, 2017-2022

- ~ **500 births annually** Level II Maternity Care hospital; all risk levels
- **NTSV cesarean birth rate ~ 16%** (mean, median and mode for 2017-2022: 12-19%)
- **Overall cesarean birth rate 20-24%**
- **Induction rate 30-50%** of patients
- **Possible contributing factors:**
  - follow guidelines for preventing the first cesarean birth, failed IOL
  - extensive cervical ripening/Bishop score utilization
  - offer ECV with regional anesthesia
  - elective IOL consent
  - midwifery care
  - doulas available to all Medicaid patients



# Legacy Emanuel Midwifery

Miriam Rosenberg, CNM

- **~ 500 births annually** Level IV Maternity Care hospital
  - Midwives care for low/moderate risk patients in consult w/MFM and OB hospitalists
- **NTSV cesarean birth rate 15%** (wide annual range: 7-25%)
- **Overall cesarean birth rate 20%** (2021 hospital average 38%)
- **Induction rate 34%** of patients
- **Possible contributing factors:**
  - Community birth transfer improvement work
  - Project Nurture
  - Extensive cervical ripening/Bishop score utilization
  - Offer ECV w/regional anesthesia
  - Midwifery care
  - Doulas available to all Medicaid patients and some private insured patients



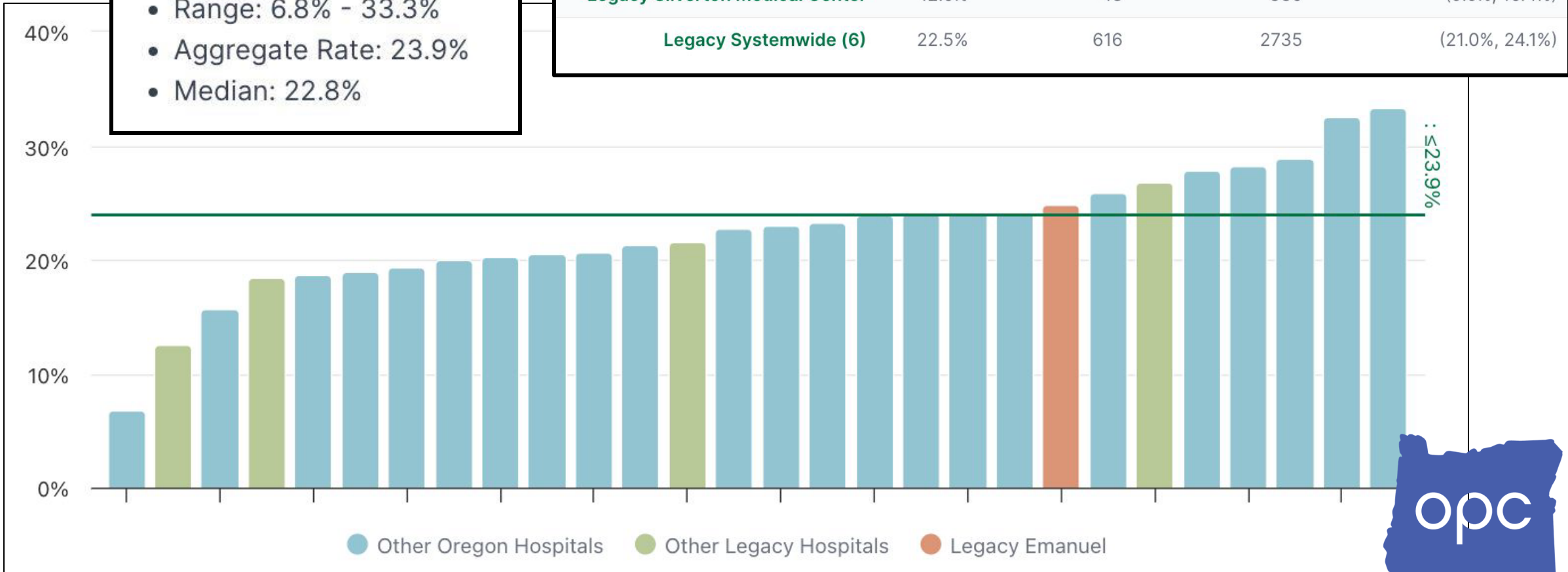
# Legacy: NTSV

Wendy Smith, MD, MPH

## All Oregon Hospital Statistics

- Included Hospitals: 28
- Range: 6.8% - 33.3%
- Aggregate Rate: 23.9%
- Median: 22.8%

	Rate	Numerator	Denominator	Confidence Interval
Legacy Emanuel	24.8%	140	565	(21.3%, 28.6%)
Legacy Good Samaritan	26.8%	84	314	(21.9%, 32.0%)
Legacy Meridian Park	21.6%	61	282	(17.0%, 26.9%)
Legacy Mount Hood	18.4%	37	201	(13.3%, 24.5%)
Legacy Salmon Creek	24.8%	246	993	(22.1%, 27.6%)
Legacy Silverton Medical Center	12.6%	48	380	(9.5%, 16.4%)
Legacy Systemwide (6)	22.5%	616	2735	(21.0%, 24.1%)



# Legacy – OB Hospitalist Model of Care

Wendy Smith, MD, MPH

Compared to traditional OBGyn Model of Care

- Decreased cesarean birth
- Improved staffing ratios
- Reduced costs
- Reduced sentinel events → reduced compensation payments
- High patient satisfaction





# Discussion

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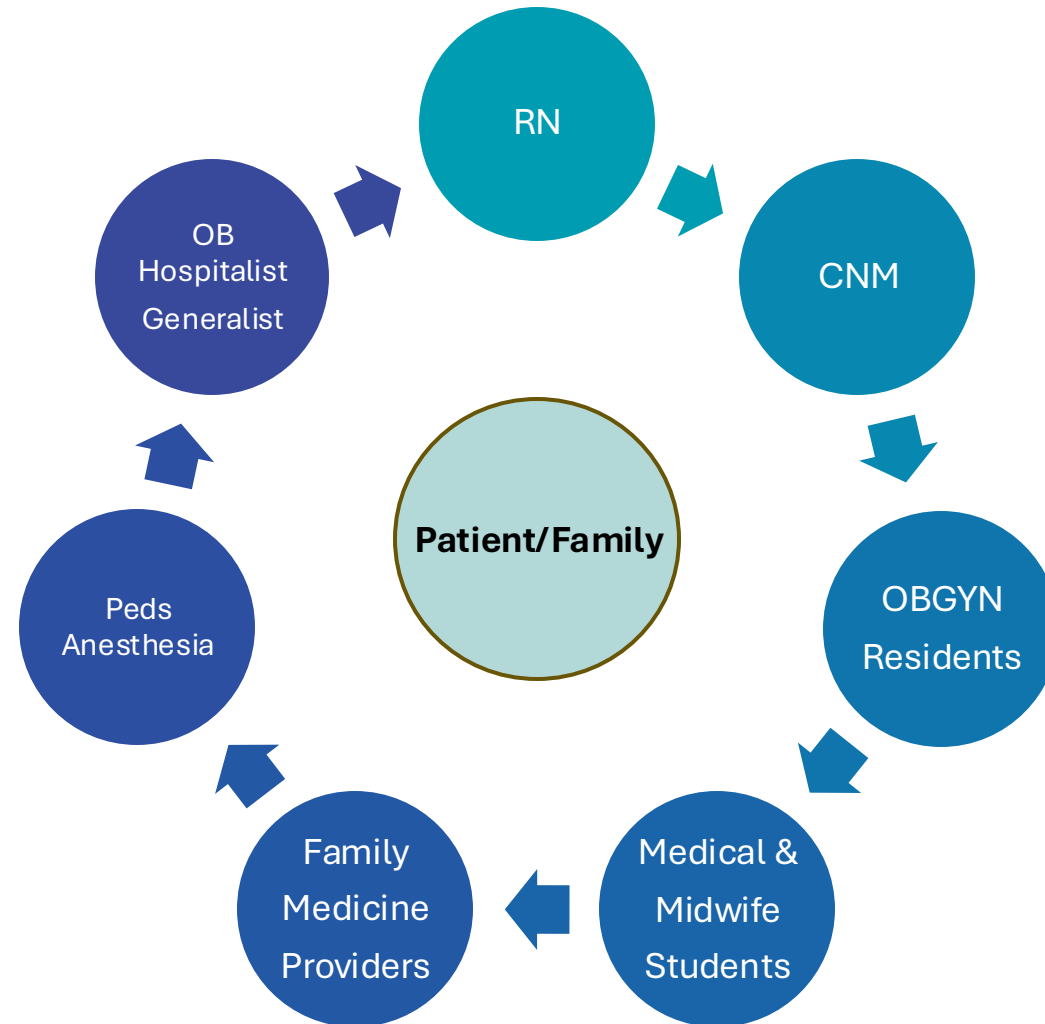
# Models of Care

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# Kaiser Permanente Northwest

## Collaborative Team Members – Labor and Birth

- Patients and families are central; actively engaged as members of their health care team
- The team has a shared vision
- Role clarity is essential
- All team members are accountable for their own practice and to the team
- Effective communication is key to quality teams
- Team leadership is situational and dynamic with “shared power”



# Kaiser Permanente Northwest

## Collaborative Care: Communication & Collaboration

- Review of patient care at change of shift reports
  - CNM, Physician, Charge RN, Residents, Peds, Anesthesia
- Team Huddles once a shift
  - Nurse presents patient to the team, everyone contributes
- Team STEPPS
- For IOL: Documentation of verbal case review q24h
- Team Huddle 2h into 2<sup>nd</sup> stage
- Case review/consultation documented



Consultation



Verbal Case Review



Collaboration or Co-management



Referral



Transfer of care



On Labor and Delivery: “A team huddle”



# Legacy – OB Hospitalist Model of Care

Wendy Smith, MD, MPH

**“Hospitalist”** (1996): primary focus general medical care of hospitalized pts

- 2003: first OB/GYN report >24/7 in-house model of OB care
- Patient care, teaching, research, inpatient leadership
- ACOG: approach to improve pt safety and professional satisfaction

Number of hospitals using OB/Gyn Hospitalists increasing:

- 2010 NPIC/QAS hospitals: 40% used hospitalists
- 2012: 1-2 new OB/Gyn Hospitalist (OBGH) programs/month
- 2020: survey of 520 hospitals in 13 states: 46% staffed 24/7 w/OBGH
  - 57% staffed with inhouse provider able to manage OB emergency
  - OB Hospitalist use most associated w/delivery volume, not w/location



# Legacy – OB Hospitalist Model of Care

Wendy Smith, MD, MPH

Iriye et al:

- >6,200 primiparous, >37 wks (2006-2011)
- Change from traditional model of care > 24/7 OBGH care
- CD rate: **39.2% > 33.2%**

Nijagal et al:

- >9,300 births (2005 and 2010)
- Ob/gyns in traditional model of care: 29.8% NTSV cesarean birth rate
- OBGH w/ CNM: 15.9% NTSV cesarean birth rate

Staffing

Torbensen et al (2024)

- 520 hospitals w/ OBGH vs. non-OBGH staffing
- Mean SMM 1.70 vs 2.11 (Adjusted for level of NICU care)

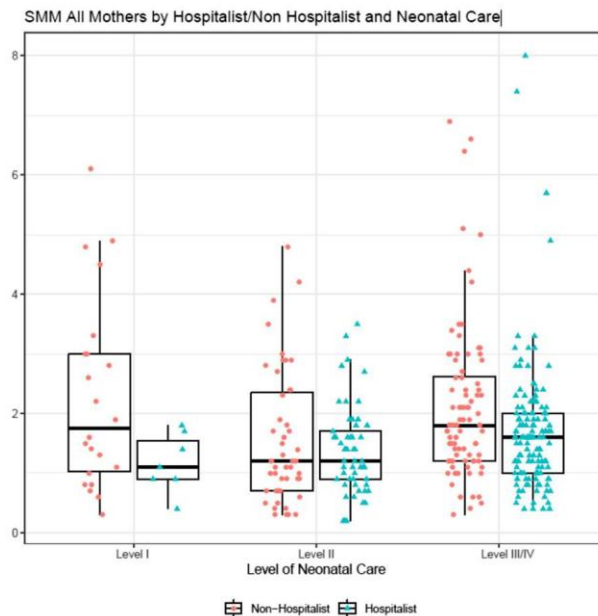


# Legacy – OB Hospitalist Model of Care

Wendy Smith, MD, MPH

Torbensen et al (2024)

- 520 hospitals w/ OBGH vs. non-OBGH staffing
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Srinivas et al: **Patient satisfaction after implementation of OBGH Program**

- 4166 patients (54% response rate)
- Overall experience in the labor and delivery unit: 90% highly satisfied
- 687 respondents: rate experience with the practitioner for delivery
  - Excellent: 75%
  - good/very good: 18%
  - Neutral: 3.4%
  - Informed during prenatal care about OBGH model: 85%



# Legacy – OB Hospitalist Model of Care

Wendy Smith, MD, MPH

Yale (2015): improvements in OB adverse outcomes, culture of safety

- ○ reduced median annual malpractice claims 1.31 to 0.64 ( $P=.02$ )
- ○ reduced median annual payments/1000 birth: \$1.1 M > \$63,470 ( $P<.01$ )

New York Presbyterian–Weill Cornell:

- ○ reduced sentinel events per 1,000 deliveries: 1.04 ('00) > 0 ('08, '09)
- ○ reduced compensation payments: \$50,940,309 ('03) > \$250,000 ('09)





# Induction Practices

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# Induction Practices

Following an algorithm

Using miso and cervical catheter balloon concurrently

Kaiser has not done elective IOLs since pandemic

Elective IOL Consent

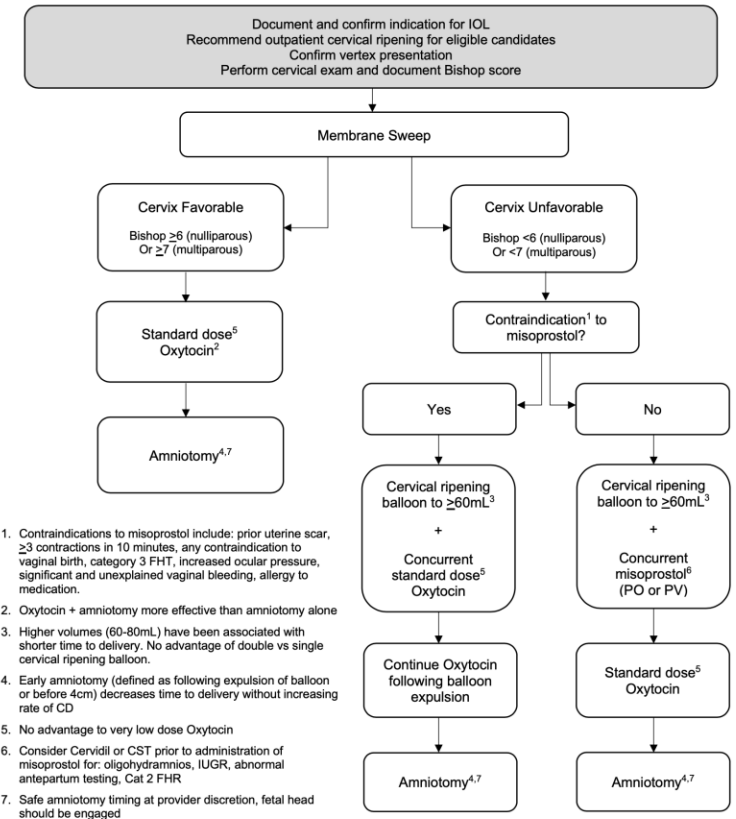
Outpatient management of PROM

Outpatient cervical ripening

Waiting to admit until active labor (avoiding augmentation)

## Induction of Labor Algorithm

For singleton, vertex gestations without a contraindication to IOL and with intact membranes, the following is an evidence-based induction algorithm. This is designed to serve as a recommendation for consistent practice for labor induction and is not a substitute for individual clinical judgment and informed shared decision making with the patient.



# Induction Resources

[Standardized diagnosis of failed induction of labor - ACOG Clinical Practice Guideline, Jan 2024](#)

[First and Second Stage Labor Management](#)

[Management of Category II Fetal Heart Rate Tracings - Clark et al, 2013](#)





# External Cephalic Version

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# External Cephalic Version

Odds of successful ECV were **lower** if:

- nulliparous
- anterior placenta
- higher BMI

Odds of successful ECV **higher** if:

- fetus transverse or oblique (not breech)

Systematic review of ECV and **anesthesia for procedure**, Hao et al (2020)

- Outcome: Successful ECV
- Neuraxial anesthesia vs. Control: OR = 2.59
- Intravenous anesthesia vs. Control: OR = 2.08
- Inhalational anesthesia (NO) vs Control: OR = 2.30

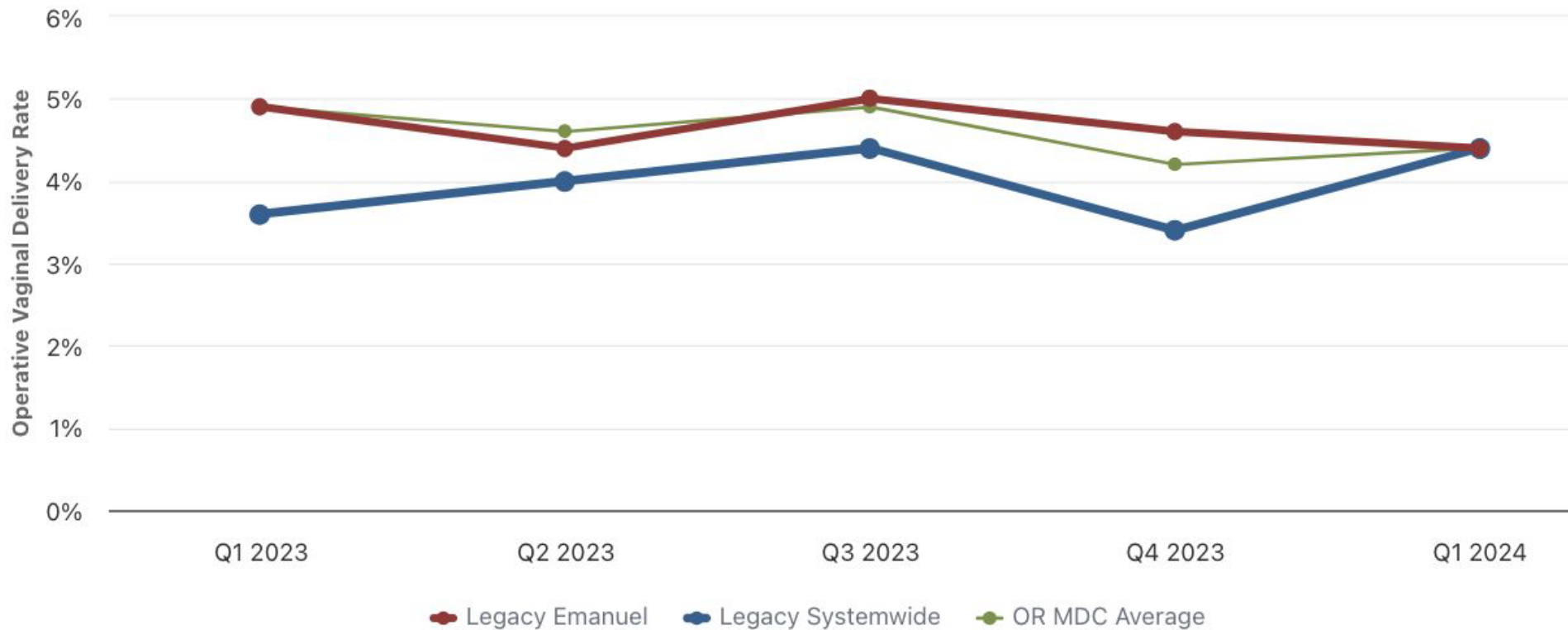




# Operative Vaginal Delivery: Forceps & Vacuum

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# Legacy: Rate of forcep- and vacuum-assisted vaginal delivery





# Reducing NTSV Cesarean Birth Rates in Oregon

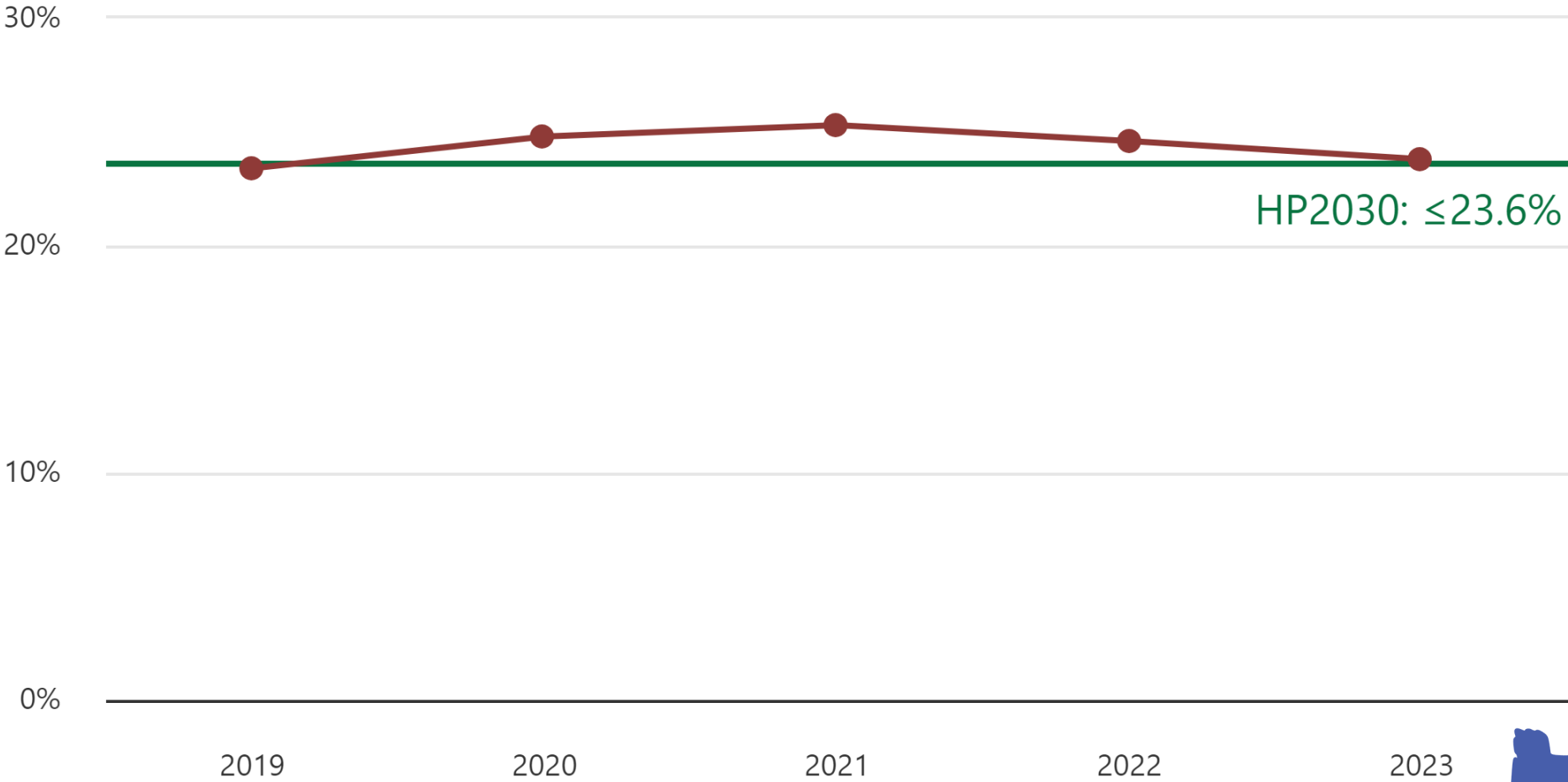
APPENDIX

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# Trend: Cesarean Birth: NTSV - Nullip Term Singleton Vertex (PC-02: Current)

Jan 2019 - Aug 2024

Cesarean Birth: NTSV (PC-02: Current)



HP2030: ≤23.6%

OR MDC Average

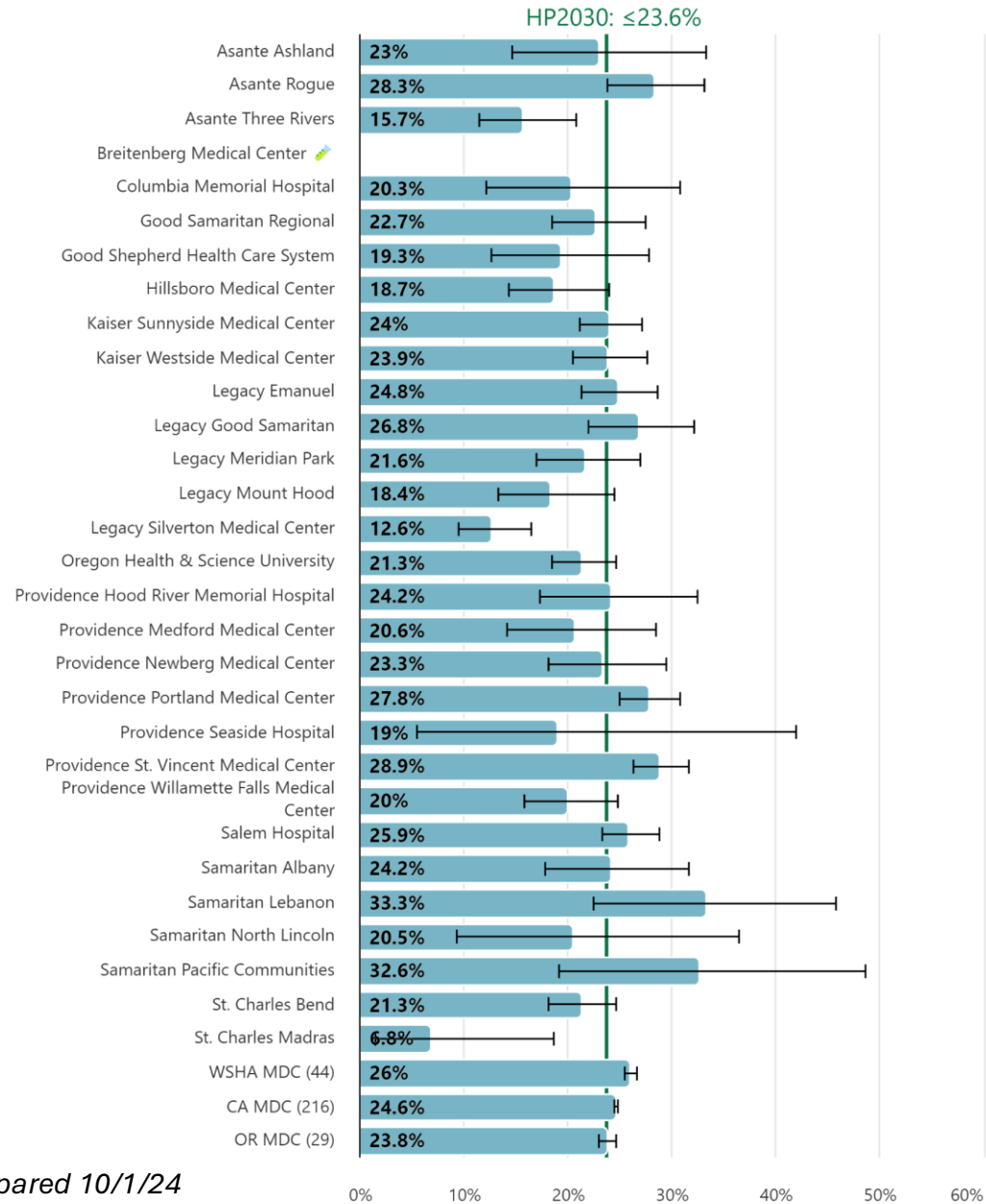


Source: Oregon Maternal Data Center, prepared 10/1/24



### Hospital: Cesarean Birth: NTSV - Nullip Term Singleton Vertex (PC-02: Current)

2023



Source: Oregon Maternal Data Center, prepared 10/1/24



# Oregon Maternal Data Center Categories

## Race-Ethnicity Categories for Hospitals Outside of California

Updated 9/2023

- Sourced from the Patient Discharge Data submitted by hospitals participating in the Maternal Data Center
- WSHA-MDC Hospitals utilize the categories defined by the Office of Management and Budget (OMB)
- Oregon MDC Hospitals can utilize the categories defined by *either* the Office of Management and Budget (OMB) *or* the CDC (used by the OR Apprise System).
- National MDC Hospitals utilize the categories defined by the CDC system.

MDC Category	Definition	Mapping Details
<b>Hispanic</b>	Hispanic Origin (including Spanish, Mexican, Puerto Rican, Cuban, South American or other Spanish culture or origin, regardless of race.)	Ethnicity = 1 (OMB) or E1 (CDC)
<b>White</b>	White	Ethnicity = 2, 8, 9 (OMB) or E2, E8, E9 (CDC) and Race = 1 (OMB) or R5 (CDC)
<b>Black</b>	Black or African-American	Ethnicity = 2, 8, 9 (OMB) or E2, E8, E9 (CDC) and Race = 2 (OMB) or R3 (CDC)
<b>American Indian or Alaska Native</b>	American Indian or Alaska Native, including Canadian Inuit, Metris or First Nation, Indigenous Mexican, Central American or South American or Other American Indian.	Ethnicity = 2, 8, 9 (OMB) or E2, E8, E9 (CDC) and Race = 3 (OMB) or R1 (CDC)
<b>Asian</b>	Asian (including Chinese, Vietnamese, Korean, Hmong, Laotian, Vietnamese, Filipino/a, Japanese, South Asian, Asian Indian or Other Asian.	Ethnicity = 2, 8, 9 (OMB) or E2, E8, E9 (CDC) and Race = 4 (OMB) or R2 (CDC)
<b>Native Hawaiian / Pacific Islander</b>	Native Hawaiian or Pacific Islander (including Guamanian, Chamorro, Samoan or Other Pacific Islander.)	Ethnicity = 2, 8, 9 (OMB) or E2, E8, E9 (CDC) and Race = 5 (OMB) or R4 (CDC)
<b>Other</b>	A person having origins not already mentioned in the above stated categories	Ethnicity = E2, E8, E9 (CDC) and Race = R9 (CDC)
<b>Multiracial (WSHA only)</b>	A person having 2+ origins in the above stated categories	Race = 2+ of any R#
<b>Unknown</b>	<ul style="list-style-type: none"> <li>• Refused (Patient declined to answer regarding race) <i>or</i></li> <li>• Unknown</li> <li>• Missing/Blank/Not Available</li> </ul>	Ethnicity = 2, 8, 9 (OMB) or E2, E8, E9 (CDC) or Blank/NA and Race = 8,9 (OMB) or R7, R8 (CDC) or Blank/NA



# Balancing Measures for NTSV C/S Rate: Unexpected Newborn Complication (UNC)

Balancing measure goal: identify unintended consequences of QI activities for other measures

- clinical outcomes that are impacted by process being focused on

## Unexpected Newborn Complication

- national quality metric proposed as balancing measure for NTSV
- measure of adverse outcomes in full-term newborns w/o preexisting conditions
- UNC measure is based on idea that complications are viewed from the perspective of the family
- respiratory, infection, transfer to another hospital, neurologic/birth injury, shock/resuscitation, and long length of stay without a clear diagnosis most common

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Severe	Neonatal death, transfer to another hospital, severe birth injuries, neurologic damage, severe respiratory and infectious complications
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Moderate	Diagnoses or procedures that raise concern but at a lower level than severe, such as use of CPAP or bone fracture
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To be valid indicator: complication should reflect BOTH an adverse event AND one that could occur less often with improvements in clinical care. UNC may not be preventable (ie shoulder dystocia) or a result of labor management (ie IAI).



# Hospitalist model of care: References

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Iriye BK, Huang WH, Condon J, et al. Implementation of a laborist program and evaluation of the effect upon cesarean delivery. *Am J Obstet Gynecol*. 2013;209(3):251.e1–6

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Fest J, McCue B. The Role of the Obstetrics and Gynecology Hospitalist in the Changing Landscape of Obstetrics and Gynecology Practice. *Obstet Gynecol Clin North Am*. 2024 Sep;51(3):437-444.

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Decesare JZ, Bush SY, Morton AN. Impact of an Obstetrical Hospitalist Program on the Safety Events in a Mid-Sized Obstetrical Unit. *J Patient Saf*. 2020 Sep;16(3):e179-e181.

Torbenson VE, Tatsis V, Bradley SL, Butler J, Kjerulff L, McLaughlin GB, et al. Use of Obstetric and Gynecologic Hospitalists Is Associated With Decreased Severe Maternal Morbidity in the United States. *J Patient Saf*. 2023

Veltman L, Ferrentino VN. The Obstetrics and Gynecology Hospitalist: Risk Management Implications. *Obstet Gynecol Clin North Am*. 2024 Sep;51(3):463-474.



# Additional References

- External Cephalic Version: ACOG Practice Bulletin Summary, Number 221. Obstet Gynecol. 2020 May;135(5):1239-1241.Hao Q, Hu Y, Zhang L, Ross J, Robishaw S, Noble C, Wu X, Zhang X. A Systematic
- Review and Meta-analysis of Clinical Trials of Neuraxial, Intravenous, and Inhalational Anesthesia for External Cephalic Version. Anesth Analg. 2020 Dec;131(6):1800-1811.
- California Maternal Quality Care Collaborative : Support Vaginal Birth and Reduce Primary Cesareans Toolkit: [www.cmqcc.org](http://www.cmqcc.org)
- Teams STEPPS <https://www.ahrq.gov/teamstepps-program/index.html>

