## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
Answering Multi-Part Narrative Questions
Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.


## Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed-including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with-if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).


## 1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: KS-507 - Kansas Balance of State CoC

1A-2. Collaborative Applicant Name: Kansas Statewide Homeless Coalition

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Kansas Housing Resources Cooperation

## 1B. Coordination and Engagement-Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1B-1. Inclusive Structure and Participation-Participation in Coordinated Entry.
NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.

In the chart below for the period from May 1, 2020 to April 30, 2021:

| 1. | select yes or no in the chart below if the entity listed participates in CoC meetings, voted-including selecting CoC Board <br> members, and participated in your CoC's coordinated entry system; or |
| ---: | :--- |
| 2. | select Nonexistent if the organization does not exist in your CoC's geographic area: |


|  | Organization/Person | Participated in CoC Meetings | Voted, Including Electing of CoC Board Members | Participated in CoC's Coordinated Entry System |
| :---: | :---: | :---: | :---: | :---: |
| 1. | Affordable Housing Developer(s) | Yes | Yes | Yes |
| 2. | Agencies serving survivors of human trafficking | Yes | Yes | Yes |
| 3. | CDBG/HOME/ESG Entitlement Jurisdiction | Yes | Yes | Yes |
| 4. | CoC-Funded Victim Service Providers | Nonexistent | No | No |
| 5. | CoC-Funded Youth Homeless Organizations | Nonexistent | No | No |
| 6. | Disability Advocates | Yes | Yes | Yes |
| 7. | Disability Service Organizations | Yes | Yes | Yes |
| 8. | Domestic Violence Advocates | Yes | Yes | Yes |
| 9. | EMS/Crisis Response Team(s) | No | No | No |
| 10. | Homeless or Formerly Homeless Persons | Yes | Yes | Yes |
| 11. | Hospital(s) | No | No | No |
| 12. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Yes | Yes | Yes |
| 13. | Law Enforcement | Yes | Yes | Yes |
| 14. | Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates | Yes | Yes | Yes |
| 15. | LGBT Service Organizations | No | No | No |
| 16. | Local Government Staff/Officials | Yes | Yes | Yes |
| 17. | Local Jail(s) | No | No | No |
| 18. | Mental Health Service Organizations | Yes | Yes | Yes |


| 19. | Mental Illness Advocates | Yes | Yes |
| ---: | :--- | :--- | :--- | :--- |
| 20. | Non-CoC Funded Youth Homeless Organizations | Yes | Yes |
| 21. | Non-CoC-Funded Victim Service Providers | Yes | Yes |
| 22. | Organizations led by and serving Black, Brown, Indigenous and <br> other People of Color | Yes | Yes |
| 23. | Organizations led by and serving LGBT persons | Yes |  |
| 24. | Organizations led by and serving people with disabilities | Yes | Yes |
| 25. | Other homeless subpopulation advocates | Yes | Yes |
| 26. | Public Housing Authorities | Yes | Yes |
| 27. | School Administrators/Homeless Liaisons | Yes | Yes |
| 28. | Street Outreach Team(s) | Yes | Yes |
| 29. | Substance Abuse Advocates | Yes | Yes |
| 30. | Substance Abuse Service Organizations | Yes | Yes |
| 31. | Youth Advocates | Yes | Yes |
| 32. | Youth Service Providers | Yes | Yes |
|  | Other:(limit 50 characters) | Yes | Yes |
| 33. | Veterans Advocates and Veterans Service Providers | Yes |  |
| 34. | Business Community Partners/Legal Counsel | Yes |  |

1B-2. ${ }^{\text {Open Invitation for New Members. }}$
NOFO Section VII.B.1.a.(2)

|  | Describe in the field below how your CoC: |
| ---: | :--- |
| 1. | communicated the invitation process annually to solicit new members to join the CoC; |
| 2. | ensured effective communication with individuals with disabilities, including the availability of accessible <br> electronic formats; |
| 3. | conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are <br> encouraged to join your CoC; and |
| 4. | invited organizations serving culturally specific communities experiencing homelessness in the <br> geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities). |

## (limit 2,000 characters)

1) During FY 2020 the KS BoS implemented a new governance structure which established the CoC Membership and Nominations Committee. New members are continuously solicited through announcements during the BoS CoC regional planning meetings and through KSHC's email listserv that goes out to over 200 organizations across the BoS. CoC membership applications are made easily available and are posted on the CoC website. 2) To ensure effective communication with individuals with disabilities, CoC meetings and sessions are recorded and placed on the website with closed captions, all meetings are provided with a virtual format for those with mobility issues. 3) The CoC actively recruits persons with lived experience to not only join the COC but to participate in leadership and decision-making roles as part of the CoC Steering Committee. The goal of the CoC is to establish a substantive voice for those with lived experience into CoC leadership. The CoC also actively invites those with lived experience to participate in regional planning meetings, activities, and regional decision-making roles.4) The CoC has created formal partnerships with the KS Department of Aging and Disability Services (KDADS), Managed Care Organizations (MCOs), and has actively invited tribal nations to participate in

CoC activities and leadership. The CoC Equity Committee is also currently designing, and invitation campaign aimed at ensuring inclusion and equity.

1B-3. CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.
NOFO Section VII.B.1.a.(3)

|  | Describe in the field below how your CoC: |
| ---: | :--- |
| 1. | solicited and considered opinions from a broad array of organizations and individuals that have <br> knowledge of homelessness, or an interest in preventing and ending homelessness; |
| 2. | communicated information during public meetings or other forums your CoC uses to solicit public <br> information; and |
| 3. | took into consideration information gathered in public meetings or forums to address improvements or <br> new approaches to preventing and ending homelessness. |

## (limit 2,000 characters)

1)The CoC solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness by providing an opportunity for public comments on the CoC website. The CoC website offers a private comment option for the public that allows for and encourages those who are interested to freely express their opinions in a non-intimidating environment. Regionally, service providers conduct various needs assessments aimed at garnering information from other types of service providers or anyone who has an interest in preventing and ending homelessness. 2) All regional planning meetings, and CoC committee meetings are open to the public for all those interested in participating and serve as open space to express questions, comments, and concerns regarding homelessness throughout the 101-county geographic area of the CoC. 3) The CoC uses the information it has gathered into consideration when developing and/or updating CoC policies and procedures. The CoC also shares the information it garners when the CoC is providing advocacy to state, regional and local officials, as well as to planning committees the staff participates in.

Public Notification for Proposals from Organizations Not Previously Funded.
NOFO Section VII.B.1.a.(4)

Describe in the field below how your CoC notified the public:

| 1. | that your CoC's local competition was open and accepting project applications; |
| ---: | :--- |
| 2. | that your CoC will consider project applications from organizations that have not previously received CoC <br> Program funding; |
| 3. | about how project applicants must submit their project applications; |
| 4. | about how your CoC would determine which project applications it would submit to HUD for funding; and |
| 5. | how your CoC effectively communicated with individuals with disabilities, including making information <br> accessible in electronic formats. |

(limit 2,000 characters)
1)The CoC notified the public that the CoC local competition was open and accepting new and renewal applications through several mediums. An announcement of available funding with distinct HUD NOFO information was
posted on the KSHC website on 9/17/2021. A formal notice inviting all renewal and potential new applications was sent to the CoC via the CoC listserv on $9 / 17 / 2021$. Recipients were encouraged to forward the listserv communication to any organizations not previously funded that would be interested in an application for the FY21 Competition. 2)The CoC was clear and concise in all communications that that the CoC will not only consider but encouraged project applications from organizations that have not previously received CoC program funding. The CoC received a strong submission from the Kansas Coalition against Sexual and Domestic Violence (KCSDV) for a new project serving survivors of sexual, dating, and domestic violence. KCSDV has not previously received CoC program funding. 3) The official CoC letter of intent forms along with application instructions for new and renewal project submissions. 4) The CoC was notified through the listserv regarding the ranking and rating process as determined by the CoC Steering Committee. Agencies with submitted projects were all individually notified when their project was accepted by the CoC. 5) The CoC made all communications accessible in electronic formats such as postings on the CoC website and through e-mail. Respective CoC meetings were also recorded and can be accessed via the CoC website.

# 1C. Coordination and Engagement-Coordination with Federal, State, Local, Private, and Other Organiza 

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- 24 CFR part 578


|  | Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects | Coordinates with <br> Planning or <br> Operations of <br> Projects |
| ---: | :--- | :--- |
| 1. | Funding Collaboratives | No |
| 2. | Head Start Program | Yes |
| 3. | Housing and services programs funded through Local Government | Yes |
| 4. | Housing and services programs funded through other Federal Resources (non-CoC) | Yes |
| 5. | Housing and services programs funded through private entities, including Foundations | Yes |
| 6. | Housing and services programs funded through State Government | Yes |
| 7. | Housing and services programs funded through U.S. Department of Health and Human Services (HHS) | Yes |
| 8. | Housing and services programs funded through U.S. Department of Justice (DOJ) | Yes |
| 9. | Housing Opportunities for Persons with AIDS (HOPWA) | Yes |
| 10. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Yes |
| 11. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes |
| 12. | Organizations led by and serving LGBT persons | Yes |
| 13. | Organizations led by and serving people with disabilities | Yes |
| 14. | Private Foundations | Yes |
| 15. | Public Housing Authorities | Yes |
| 16. | Runaway and Homeless Youth (RHY) | Yes |
| 17. | Temporary Assistance for Needy Families (TANF) | Yes |
|  | Other:(limit 50 characters) |  |

CoC Consultation with ESG Program Recipients.
NOFO Section VII.B.1.b.

|  | Describe in the field below how your CoC: |
| ---: | :--- |
| 1. | consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds; |
| 2. | participated in evaluating and reporting performance of ESG Program recipients and subrecipients; |
| 3. | provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan <br> jurisdictions within its geographic area; and |
| 4. | provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be <br> addressed in Consolidated Plan update. |

## (limit 2,000 characters)

1) The KSHC staff consults with the ESG Program recipient, Kansas Housing Resources Corporation (KHRC), regularly in CoC planning efforts. KSHC and KHRC coordinated the development of performance and evaluation standards for ESG funded activities. A standing agenda item on the monthly CoC meetings is for the ESG Program Manager to provide updates on ESG activities, as well as receive questions and direction from CoC members related to planning efforts. 2)The ESG Program Manager also participates in the CoC regional meetings to further ESG and CoC planning, evaluation, and collaboration efforts. Collaboration and evaluation with the ESG Program recipient is further enhanced by KHRC serving as the HMIS Lead for the CoC. As such, the ESG Program Manager and KSHC staff meet on a regular basis to review and evaluate data quality for the CoC including ESG and ESG-CV performance. ESG sub-recipients submit monthly reports which are reviewed for accuracy and timeliness by KHRC and KSHC. KSHC collaborates with KHRC on updates to the ESG consolidated plan. KHRC was heavily involved in developing and updating CoC policies and procedures, specifically related to CoC programming efforts while the CoC implemented its new governance model. 3)The members of the consolidated plan jurisdictions and the CoC have ongoing collaborative efforts in planning and providing annual PIT/HIC data into HMIS. The CoC submits annual PIT \& HIC Data to each of the Consolidated Plan jurisdictions, as well as, service capacity, provider network information and needs assessment. 4) The members of the four consolidated plan jurisdictions) and the CoC are continuously working together at informing the Consolidated Plan including but not limited to participating in monthly CoC committee, subcommittee, regional and standing committees.

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1. Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are No not separated.

| 2. | Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not <br> separated. | No |
| ---: | :--- | :--- |
| 3. | Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients. | Yes |
| 4. | Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's <br> geographic area that might be out of compliance and took steps to work directly with those facilities <br> to bring them into compliance. | Yes |
| 5. | Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve <br> noncompliance of service providers. | Yes |
| 6. | Other. (limit 150 characters) |  |

CoC Collaboration Related to Children and Youth-SEAs, LEAs, Local Liaisons \& State Coordinators. NOFO Section VII.B.1.d.

|  | Describe in the field below: |
| ---: | :--- |
| 1. | how your CoC collaborates with youth education providers; |
| 2. | your CoC's formal partnerships with youth education providers; |
| 3. | how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA); |
| 4. | your CoC's formal partnerships with SEAs and LEAs; |
| 5. | how your CoC collaborates with school districts; and |
| 6. | your CoC's formal partnerships with school districts. |

## (limit 2,000 characters)

1)Each of the CoC's eight regions work within their area directly with agencies who have established relationships with school districts and educational providers, McKinney-Vento efforts, and other youth education providers to ensure services, education and support are offered. Regional coordinators and agencies with these established relationships disseminate needs and opportunities with the providers in the region and with the CoC on monthly call 2) Under the new CoC governance model, KSHC as the collaborative applicant, is in the early stages of developing formal partnerships with youth educational providers. 3)The CoC has a strong relationship with the Douglas County School Board and is working to build an active collaboration with the Kansas State School Board (KSDE) through the Educating Homeless program consultant. 4) Under the new governance model, KSHC is in the early stages of developing formal partnerships with Kansas State Board of Education, and local regional school boards. 5) The CoC works to collaborate with local school districts on a regional level through each school district's Homeless liaison. 6)Under the new governance model KSHC as the collaborative applicant is in the early stages of developing formal partnerships with school districts.


## (limit 2,000 characters)

Through the newly proposed MOU between KSHC and funded agencies, the

CoC will require funded agency's program case managers to: Inform families and unaccompanied youth of their educational rights, enroll all children in early childhood education programs, or in school, as appropriate, and connect to appropriate services in the community. Case managers have established relationships with area school districts to assist with enrollment and connect with the liaison and/or educational provider for the youth in the home. The case manager has the responsibility to educate and inform the responsible party of the educational services that are available and/or are required. The case manager also has the responsibility to ensure children in the home are enrolled and maintain enrollment. The MOU also tasks KSHC as the collaborative applicant to establish policies and practices that are consistent with, and do not restrict the exercise of rights provided by the education subtitle of the McKinney-Vento Act, and that are consistent with other laws relating to the provision of educational and related services to individuals and families experiencing homelessness. KSHC expects the MOU to be fully executed with each funded agency by December 31, 2021.


|  |  | MOU/MOA | Other Formal Agreement |
| ---: | :--- | :--- | :--- |
| 1. | Birth to 3 years | No |  |
| 2. | Child Care and Development Fund | No |  |
| 3. | Early Childhood Providers | No |  |
| 4. | Early Head Start | No |  |
| 5. | Federal Home Visiting Program-(including Maternal, Infant and Early Childhood |  |  |
| Home and Visiting or MIECHV) | No | No |  |
| 6. | Head Start | No | No |
| 7. | Healthy Start | No | No |
| 8. | Public Pre-K | No | No |
| 9. | Tribal Home Visiting Program | No | No |
|  | Other (limit 150 characters) |  | No |
| 10. |  |  |  |



## 2. Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the

 training in your response (e.g., monthly, semi-annually).
## (limit 2,000 characters)

1) Domestic Violence providers work closely with the Kansas Coalition Against

Sexual and Domestic Violence, (KCSDV) for training and education. Agency staff complete 40 hours of training upon hire and are required to complete 16 hours of ongoing training annually that addresses safety and best practices. Program staff from KCSDV along with other domestic and sexual violence provider agencies offer monthly trainings for CoC partners on the 3rd Wednesday of each month during the BoS Domestic Violence Workgroup meeting to address safety and best practices in serving survivors of sexual and domestic violence and stalking. The Domestic Violence Workgroup is an open workgroup whose schedule is publicly posted on the CoC website with the direct Zoom link. 2) Coordinated Entry staff worked closely with KSCDV during FY2021. The Director of Coordinated Entry Systems (CES) and the HMIS System Administrator met regularly with KCSDV and other domestic violence service providers during the monthly CoC Domestic Violence Workgroup meetings to develop CES policies that promote best practices on safety and planning protocols in serving survivors of sexual and domestic violence and stalking by prioritizing safety, utilizing an effective transfer plan, and ensuring confidentiality. The CoC provided free Trauma Informed Care training to the CoC members.

(limit 2,000 characters)
The CoC utilizes data from the CAPER, HIC, PIT, non-HMIS data, and other aggregate data to determine and assess the scope of community needs as related to DV/SA and stalking. KCSDV provides the CoC CES staff with deidentified aggregate data from a comparable database to assess the special needs for survivors of DV, SA, and stalking. The Director of CES and the HMIS System Administrator lead the collection and review of the provided data to determine opportunities and needs throughout the CoC. CoC CES staff along with the Domestic Violence workgroup review HMIS and non-HMIS data to determine needs and ensure compliance with CE standards. According to the 2020 aggregated data provided by KCSDV, 21,070 unduplicated survivors of domestic violence, sexual assault, and stalking were served with face-to-face services, 19,710 of which were new survivors.

1C-5b. Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors-Coordinated Assessment-Safety, Planning, and Confidentiality Protocols.

NOFO Section VII.B.1.e.

|  | Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma- <br> informed, victim-centered approaches while maximizing client choice for housing and services that: |
| ---: | :--- |
| 1. | prioritize safety; |
| 2. | use emergency transfer plan; and |
| 3. | ensure confidentiality. |

## (limit 2,000 characters)

The Coordinated Entry Committee has added a Domestic Violence Addendum to the CES Policies and Procedures to ensure that all staff conducting assessments at DV-dedicated and non-DV-dedicated access points will be trained on the complex dynamics of domestic violence, trauma informed care, privacy and confidentiality, and safety planning, including how to handle emergency situations. All access points will screen all incoming households to determine whether they are DV survivors at risk of harm. Victim Service Providers (VSPs) are prohibited from contributing personally identifiable information (PII) into the Homeless Management Information System (HMIS) to protect confidentiality and survivors are instead entered anonymously. Agencies are encouraged to utilize HUD VAWA protections (24 CFR 5.2005) to develop a VAWA Emergency Transfer Plan based on HUD's model emergency transfer plan (HUD form 5381), that provides participants who report that they are under actual or imminent threat with the opportunity to secure safe housing which includes unit transfers, notice of occupancy rights and prohibitions for denial/termination of assistance or eviction on the basis or as a direct result that the participant is or has been a victim of domestic violence, dating violence, sexual assualt or stalking.

1C-6. $\quad$ Addressing the Needs of Lesbian, Gay, Bisexual, Transgender-Anti-Discrimination Policy and Training.
NOFO Section VII.B.1.f.

| 1. | Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families <br> receive supportive services, shelter, and housing free from discrimination? | Yes |
| ---: | :--- | :--- |
| 2. | Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to <br> Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)? | Yes |
| 3. | Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to <br> Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)? | Yes |

1C-7. Public Housing Agencies within Your CoC's Geographic Area-New Admissions-General/Limited Preference-Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.
NOFO Section VII.B.1.g.

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-CrosswalkReport.pdf or the two PHAs your CoC has a working relationship with-if there is only one PHA in your CoC's geographic area, provide information on the one:

| Public Housing Agency Name | Enter the Percent of New Admissions into <br> Public Housing and Housing Choice Voucher <br> Program During FY 2020 who were <br> experiencing homelessness at entry | Does the PHA have a <br> General or Limited <br> Homeless <br> Preference? | Does the PHA have a <br> Preference for <br> current PSH program <br> participants no |
| :---: | :---: | :---: | :---: | :---: |
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|  |  | longer needing <br> intensive supportive <br> services, e.g., <br> Moving On? |  |
| :--- | :--- | :--- | :--- |
| Lawrence Douglas County Housing Authority |  | Yes-Both |  |
| Salina Housing Authority |  | Yes-Both | No |

You must enter information for at least 1 row in question 1C-7.


|  | Describe in the field below: |
| ---: | :--- |
| 1. | steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs <br> your CoC has working relationships with, to adopt a homeless admission preference-if your CoC only has <br> one PHA within its geographic area, you may respond for the one; or |
| 2. | state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission <br> preference. |

(limit 2,000 characters)
1)The CoC has a strong working relationship with the largest PHAs in the CoC geographic area, the Lawrence Douglas County Housing Authority (LDCHA), and the Salina Housing Authority (SHA). Both LDCHA and SHA have established and adopted a homeless preference standard. The CoC has executed a formal written agreement with LDCHA regarding the use of EHA vouchers. The LDCHA specifically ensures support for the Moving on Strategy by setting aside vouchers for those exiting PSH and dedicates housing vouchers to those fleeing DV.

| 1C-7b. | Moving On Strategy with Affordable Housing Providers. |
| :--- | :--- |
|  | Not Scored-For Information Only |
|  | Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that <br> your recipients use to move program participants to other subsidized housing: |


| 1. | Multifamily assisted housing owners |  |
| ---: | :--- | :--- |
| 2. | PHA | Yes |
| 3. | Low Income Tax Credit (LIHTC) developments | Yes |
| 4. | Local low-income housing programs | Yes |
|  | Other (limit 150 characters) | Yes |
| 5. |  |  |

1C-7c. Including PHA-Funded Units in Your CoC's Coordinated Entry System.
NOFO Section VII.B.1.g.

| Does your CoC include PHA-funded units in the CoC's coordinated entry process? | Yes |  |
| :---: | :---: | :---: |
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1C-7c.1. Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.
NOFO Section VII.B.1.g.

If you selected yes in question $1 \mathrm{C}-7 \mathrm{c}$., describe in the field below:

1. how your CoC includes the units in its Coordinated Entry process; and
2. whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.
(limit 2,000 characters)
Public Housing Authorities (PHA) are encouraged to attend CES Case Conferencing meetings to receive referrals and fill their vacancies from the households that are listed on the Coordinated Entry List. The CoC has formalized MOU's with three public housing authorities throughout the KS BoS CoC to send referrals from the CES List for their Emergency Housing Vouchers.


| 1C-7e. | Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American <br> Rescue Plan Vouchers. |  |
| :--- | :--- | :--- |
|  | NOFO Section VII.B.1.g. |  |
|  |  |  |

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?

| 1C-7e.1. | Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program-List of PHAs with <br> MOUs. |  |
| :--- | :--- | :--- | :--- |
|  | Not Scored-For Information Only |  | |  | Page 14 | $11 / 12 / 2021$ |
| :--- | :---: | :---: |


| Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program? | Yes |
| :--- | :--- |

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.
PHA
Lawrence Douglas ...
City of Pittsburg...
City of Wichita H...

# 1C-7e.1. List of PHAs with MOUs 

Name of PHA: Lawrence Douglas County Housing Authority

# 1C-7e.1. List of PHAs with MOUs 

Name of PHA: City of Pittsburg Housing Authority

## 1C-7e.1. List of PHAs with MOUs

Name of PHA: City of Wichita Housing Authority

# 1C. Coordination and Engagement-Coordination with Federal, State, Local, Private, and Other Organiza 

Discharge Planning Coordination.
NOFO Section VII.B.1.h.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

| 1. Foster Care | Yes |
| :--- | :--- |
| 2. Health Care | Yes |
| 3. Mental Health Care | Yes |
| 4. Correctional Facilities | Yes |

1C-9.
Housing First-Lowering Barriers to Entry.
NOFO Section VII.B.1.i.

| 1. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, <br> Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program <br> Competition. | 16 |
| ---: | :--- | :--- |
| 2. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, <br> Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program <br> Competition that have adopted the Housing First approach. | 14 |
| 3. | This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non- <br> Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program <br> Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and <br> stabilization to permanent housing. | $88 \%$ |


| 1C-9a. | Housing First-Project Evaluation. |  |
| :---: | :--- | :--- |
|  | NOFO Section VII.B.1.i. |  |

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.
(limit 2,000 characters)
The CoC has several practices to ensure that programs who commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants. The CoC has outlined clear expectations in the CoC

Coordinated Entry and HMIS policies and procedures for data collection and reporting. The CoC's new HMIS system enables staff to run monthly reports to determine participant destination, homeless status, VISPDAT score, time between enrollment in the program and date housed, and where clients come from. CoC CES staff coordinates with participating agencies during monthly CES case conferences to ensure participating agencies are actively utilizing the Housing First approach. As the collaborative applicant KSHC is responsible for collecting and reporting all HUD-required system performance data. Each CoC Program Grant Recipient undergoes a monitoring process at least once every 24 months. KSHC staff conducts on-site monitoring on a biannual (every other year) basis. The on-site monitoring visits are to ensure compliance with applicable federal regulations governing administrative, financial, and programmatic operations and to confirm agencies are achieving performance objective within scope and schedule.

1C-9b. Housing First-Veterans.
Not Scored-For Information Only

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly $\quad$ No move into permanent housing using a Housing First approach?

1C-10. Street Outreach-Scope.
NOFO Section VII.B.1.j.

|  | Describe in the field below: |
| ---: | :--- |
| 1. | Your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing <br> unsheltered homelessness are identified and engaged; |
| 2. | whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area; |
| 3. | how often your CoC conducts street outreach; and |
| 4. | how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to <br> request assistance. |

(limit 2,000 characters)
1)The CoC's street outreach efforts are developed and planned at a regional level as each region has unique outreach barriers. These efforts are supported through regional planning, coordinated entry, and regional community partnerships. Regions whose geographic area is made up of Rural and Frontier Counties partner with local churches, area ministries such as St. Vincent DePaul, law enforcement, housing authorities, and other area social service providers are used. The Lawrence-Douglas region successfully partnered with the Lawrence Parks and Rec Dept. to enhance their region's street outreach efforts. The CoC also partners with 2 PATH programs: Bert Nash Mental Health Center and the Central Kansas Mental Health Center who perform street outreach within the catchment area. The KS BoS CoC also practices a no wrong door approach, using telecommunication technologies to perform VISPDATs and to enter participants into the Coordinated Entry System. The CoC advertises appropriate housing and supportive service programs on its website directing all eligible persons towards needed resources. 2)These outlined methods have ensured that the KS BoS CoC street outreach is able to cover $100 \%$ all 101 counties served by the CoC. 3)Each of the 8 regions within
the CoC complete outreach on an ongoing basis with a strong commitment completing at a minimum of once a year. The Lawrence Douglas region performs outreach more frequently as an urban area. 4)Throughout the CoC, agencies utilize technologies, have staff, or even contract with third parties to access language interpretation for persons with limited English proficiency served by their programs.


Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

| 1. | Engaged/educated local policymakers | No |  |  |  |  |
| ---: | :--- | :--- | :---: | :---: | :---: | :---: |
| 2. | Engaged/educated law enforcement | Yes |  |  |  |  |
| 3. | Engaged/educated local business leaders | Yes |  |  |  |  |
| 4. | Implemented communitywide plans | No |  |  |  |  |
| 5. | Other:(limit 500 characters) |  |  |  |  |  |
|  |  |  |  |  |  |  |


| 1C-12. | Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC). |  |
| :---: | :---: | :---: |
|  | NOFO Section VII.B.1.I. |  |


|  | 2020 | 2021 |
| :--- | :---: | :---: |
| Enter the total number of RRH beds available to serve all populations as reported in the HIC-only enter <br> bed data for projects that have an inventory type of "Current." | 356 |  |

1C-13. $\quad$ Mainstream Benefits and Other Assistance-Healthcare-Enrollment/Effective Utilization.
NOFO Section VII.B.1.m.

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

|  | Type of Health Care |  | Ass Enr | Assist with Utilization of Benefits? |
| :---: | :---: | :---: | :---: | :---: |
| 1. | Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services) |  | Yes | Yes |
| 2. | Private Insurers |  | Yes | Yes |
| 3. | Nonprofit, Philanthropic |  | Yes | Yes |
| 4. | Other (limit 150 characters) |  |  |  |
|  | Veteran Health Care Benefits |  | Yes | Yes |
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| 1C-13a. | Mainstream Benefits and Other Assistance-Information and Training. |
| ---: | :--- |
|  | NOFO Section VII.B.1.m |
|  | Describe in the field below how your CoC provides information and training to CoC Program-funded <br> projects by:  <br> 1. systemically providing up to date information on mainstream resources available for program participants <br> (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area; <br> 2. communicating information about available mainstream resources and other assistance and how often <br> your CoC communicates this information; <br> 3. working with projects to collaborate with healthcare organizations to assist program participants with <br> enrolling in health insurance; and <br> 4. providing assistance with the effective use of Medicaid and other benefits. |

(limit 2,000 characters)
1)The CoC provides information and training to CoC Program funded projects regarding up-to-date information on mainstream resources through the CoC Mainstream Benefits Workgroup. CoC Program funded projects have case managers who are tasked with the responsibility of assisting homeless program participants in applying for and receiving mainstream benefits, health insurance and Medicaid. Several of the CoC and ESG projects have Certified SSDI/SSI Outreach, Access, and Recovery (SOAR) representatives to assist program participants in accessing income and benefits. Department of Children and Families (DCF) representatives are invited to participate in regional CoC meetings. 2)The CoC has established a Mainstream Benefit Committee to provide current information on mainstream benefit and other resources available for homeless program participants, including Food Stamps, SSI, TANF, and substance abuse programs. This committee informs members and recommends strategies for furthering access to mainstream benefits to project participants. 3)The CoC will also arrange for training at the regional meetings. Trained Targeted Case Management staff members immediately begin assisting individuals through the process of applying for and securing mainstream benefits. CoC funding allows projects to maintain qualified and trained supportive services that are adept at assisting individuals in applying for and securing benefits and/or paid work. The CoC works collaboratively with the 3 Medicaid Managed Care Organizations and KDADS for referrals and for direct supports, to link clients to appropriate resources. Projects work to assess needs and secure supports to overcome barriers and challenges.

(limit 2,000 characters)
1)The CoC has implemented a Coordinated Entry System (CES) across the 101

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| :---: | :---: | :---: |

counties of the CoC, covering the entire geographic area. The Coordinated Entry Committee (CEC) oversees the entire CES and works on behalf of the CoC to plan, train, market and evaluate the entire CES. 2)The CoC's Policy and Procedures adopted on July 24, 2020 ensure compliance with 24 CFR 578.7(a)(8). CoC CES staff offer regular training to agency staff who are entering information into CES. 2) The CoC CES has a "No Wrong Door" approach, all agencies agreeing to be part of the CES receives full training and are considered an Access Point. All Access Points agree to provide full CES participation to any individual or family who requests housing assistance. Programs participating in CES develop and implement advertising strategies that clearly communicate how persons in need can access the CES. These strategies are explicitly aimed at persons who are homeless, vulnerable to homelessness, and/or who are unsheltered, disabled, and/or currently not connected to services. 3) The CoC utilizes the VI-SPDAT to establish scoring criteria that translates the participant's current living situation and barriers impacting the participant's ability to obtain and/or maintain housing into a numerical score that can be used to inform the prioritization process. In cases where the assessment tool does not produce the entire body of information necessary to determine a household's prioritization, agency case managers provide additional information through regular case conferencing. The VISPDAT assessment/score and case conferencing prioritize households as defined in the HUD CE Notice: Section II.B.3. 4) CoC CES Policies and Procedures creates a framework allowing each of the eight regions local customization. Regions have the flexibility to assess their own needs such as scheduling, advertising and outreach.

1C-15. Promoting Racial Equity in Homelessness-Assessing Racial Disparities.
NOFO Section VII.B.1.o.

| Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance | Yes |
| :--- | :--- |

exists within the last 3 years?

1C-15a. Racial Disparities Assessment Results.
NOFO Section VII.B.1.o.

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

| 1. | People of different races or ethnicities are more likely to receive homeless assistance. | Yes |
| :--- | :--- | :--- |
| 2. | People of different races or ethnicities are less likely to receive homeless assistance. | No |
| 3. | People of different races or ethnicities are more likely to receive a positive outcome from homeless <br> assistance. | Yes |
| 4. | People of different races or ethnicities are less likely to receive a positive outcome from homeless <br> assistance. | No |
| 5. | There are no racial or ethnic disparities in the provision or outcome of homeless assistance. | No |
| 6. | The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless <br> assistance. | Yes |
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1C-15b. Strategies to Address Racial Disparities.
NOFO Section VII.B.1.o.

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

| 1. | The CoC's board and decisionmaking bodies are representative of the population served in the CoC. | No |  |
| ---: | :--- | :--- | :--- |
| 2. | The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect <br> the population served in the CoC. | Yes |  |
| 3. | The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented <br> groups. | Yes |  |
| 4. | The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented <br> groups. | No |  |
| 5. | The CoC is training staff working in the homeless services sector to better understand racism and the <br> intersection of racism and homelessness. | No |  |
| 6. | The CoC is establishing professional development opportunities to identify and invest in emerging <br> leaders of different races and ethnicities in the homelessness sector. | No |  |
| 7. | The CoC has staff, committees, or other resources charged with analyzing and addressing racial <br> disparities related to homelessness. | Yes |  |
| 8. | The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit <br> organizations working on homelessness on the topic of creating greater racial and ethnic diversity. | Yes |  |
| 9. | The CoC reviewed coordinated entry processes to understand their impact on people of different races <br> and ethnicities experiencing homelessness. | Yes |  |
| 10. | The CoC is collecting data to better understand the pattern of program use for people of different races <br> and ethnicities in its homeless services system. | Yes |  |
| 11. | The CoC is conducting additional research to understand the scope and needs of different races or <br> ethnicities experiencing homelessness. | Yes |  |
|  | Other:(limit 500 characters) |  |  |
| 12. |  |  |  |

1C-15c. Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.
NOFO Section VII.B.1.o.

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

## (limit 2,000 characters)

The KS BoS CoC implemented a new governance model during 2020. This new governance model places a strong emphasis on improving racial equality service provision and outcomes. This new governance model drove the CoC to improve its HMIS vendor to ensure participant demographic information is adequality captured in the data system. The CoC has initiated a CoC Equity Committee who is charged with developing and implementing effective policies and procedures to improve the CoC's equality standards and outcomes. CoC homeless providers have increased their efforts to diversify their leadership structure. The Equity Committee will specifically analyze the information found in the most recent racial disparities assessment to further identify the barriers

> faced by these populations who are less likely to receive assistance. The Equity committee will take charge to create and ensure the implementation of strategies to address and eliminate the identified barriers. Members of the CoC attended HUD Technical Assistance Stakeholder Engagement Community Workshop which included a 3 part equity foundational orientation to obtain a stronger understanding to identify solutions in equity disparities facing the CoC.

1C-16. Persons with Lived Experience-Active CoC Participation.
NOFO Section VII.B.1.p.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

|  | Level of Active Participation | Number of People with Lived Experience Within the Last 7 Years or Current Program Participant | Number of People with Lived Experience Coming from Unsheltered Situations |
| :---: | :---: | :---: | :---: |
| 1. | Included and provide input that is incorporated in the local planning process. | 5 | 5 |
| 2. | Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing. | 5 | 5 |
| 3. | Participate on CoC committees, subcommittees, or workgroups. | 5 | 5 |
| 4. | Included in the decisionmaking processes related to addressing homelessness. | 1 | 1 |
| 5. | Included in the development or revision of your CoC's local competition rating factors. | 1 | 1 |

1C-17. Promoting Volunteerism and Community Service.
NOFO Section VII.B.1.r.

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

| 1. | The CoC trains provider organization staff on connecting program participants and people experiencing <br> homelessness with education and job training opportunities. | Yes |
| ---: | :--- | :--- |
| 2. | The CoC trains provider organization staff on facilitating informal employment opportunities for program <br> participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data <br> entry). | No |
| 3. | The CoC works with organizations to create volunteer opportunities for program participants. | No |
| 4. | The CoC works with community organizations to create opportunities for civic participation for people <br> experiencing homelessness (e.g., townhall forums, meeting with public officials). | No |
| 5. | Provider organizations within the CoC have incentives for employment and/or volunteerism. | Yes |
| 6. | Other:(limit 500 characters) |  |

## 1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| 1D-1. | Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, <br> Congregate Emergency Shelter, Transitional Housing Homelessness. |
| :--- | :--- |
|  | NOFO Section VII.B.1.q. | | Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address <br> immediate saetety needs for individuals and families living in: |  |
| :--- | :--- |
| 1. | unsheltered situations; |
| 2. | congregate emergency shelters; and |
| 3. | transitional housing. |

## (limit 2,000 characters)

1)New shelters were established to prevent the spread of COVID and for unsheltered persons, persons residing in congregate emergency shelters and persons residing in transitional housing. The Kansas Department for Children and Families (DCF), under the direction of the Kansas Emergency Management System, continues to operate non-congregate housing facilities across the state to host individuals currently working in, exposed to, or living in congregate settings, COVID-19 positive, exposed or high-risk individuals. DCF is currently managing sites in Dodge City, Emporia, Gardner, Leavenworth, Liberal, and Manhattan. The agency previously managed sites in Garden City, Salina and Junction City. The Woody Park city sanctioned camp program in Douglas County was operated from November 2020 until March 2021. Due to the increasing need in Douglas County, the CoC partnered with the Douglas County and Montgomery County Communities to ensure that persons that were unsheltered were referred to CES to ensure participants had access to emergency shelters (hotel's) and housing case management. 2)The CoC implemented protocols to assist shelters by referring residents to ESG-CV and other private funded hotel/motel programs for social distancing. Emergency Shelters reduced their capacity to promote social distancing and program specific policies were implemented. 3) Protocols for Transitional Housing was based on state, CDC, and local guidelines based on local environments and populations.

## NOFO Section VII.B.1.q.

Describe in the field below how your CoC improved readiness for future public health emergencies.

## (limit 2,000 characters)

To improve readiness for future public health emergencies the CoC developed a strong social network with Health Care Partners, increased its collaboration with local health departments, built communication with smaller CoC nonfunded partners, and encouraged and emphasized the need for disaster case management. The CoC also increased its use and understanding of technology (telecommunication) to ensure gaps or lapses in services are minimized. The CoC also developed a stronger relationship with housing resources (hotel/motel, landlord) because a significant need presented itself extremely quickly. The CoC also strengthened its collaboration and developed a substantial relationship with Law Enforcement and local municipalities.

CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.
NOFO Section VII.B.1.q

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

| 1. | safety measures; |
| ---: | :--- |
| 2. | housing assistance; |
| 3. | eviction prevention; |
| 4. | healthcare supplies; and |
| 5. | sanitary supplies. |

(limit 2,000 characters)
1)The CoC took both a broad CoC wide and a regional approach when coordinating with ESG-CV recipients to address safety measures through the utilization of virtual support of the coordinated entry system. CES staff created a COVID-19 screening tool that can be used both offline and in HMIS. 2)During the monthly regional CES case conferencing meetings CoC CES staff and agency service providers would collaborate with ESG-CV funded agencies who were offering housing assistance for hotel/motel shelter programs, or rental and security deposit assistance to link individual and persons in families experiencing homelessness to appropriate housing assistance programs. 3)During the monthly regional CES case conferencing meetings CoC CES staff and agency service providers would collaborate with ESG-CV funded agencies who were offering eviction and homeless prevention services. 4)The CoC would coordinate with ESG-CV recipients to distribute healthcare supplies through communication incentives such as notifying CoC member agencies of supply availability through social media, and the CoC listserv. 5)The CoC would coordinate with ESG-CV recipients to distribute sanitary supplies through communication incentives such as notifying CoC member agencies of supply availability through social media, and the CoC listserv.

| 1D-4. | CoC Coordination with Mainstream Health. |  |  |
| :--- | :--- | :--- | :--- |
| NOFO Section VII.B.1.q. Page 25    <br> FY2021 CoC Application    $11 / 12 / 2021$ |  |  |  |


|  | Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health <br> agencies, hospitals) during the COVID-19 pandemic to: |
| ---: | :--- |
| 1. | decrease the spread of COVID-19; and |
| 2. | ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks). |

## (limit 2,000 characters)

1)The Kansas Statewide Homeless Coalition partnered with the Kansas Department for Aging and Disability Services' Housing Division Team to ensure that consumers who called into the agency seeking emergent assistance could be referred to Coordinated Entry through an on-line referral process. Consumers who met the eligibility criteria for Coordinated Entry were given a VI-SPDAT within 24-48 hours of the referral and program staff for the Kansas Statewide Homeless Coalition and/or partnering State Agencies would assist the consumers with access to sheltering services, resources, and programming. 2)Consumers that were referred to Coordinated Entry who needed recovery supported housing would be referred to KDADS Housing Teams to assist with locating emergent housing or recovery-based housing options through State General-funded programs or through Federal Housing Grant opportunities provided by the Substance Abuse Mental Health Services Administration (SAMHSA). Federally disabled consumers who receive Kansas Medicaid and/or received Home and Community Based Waiver Supports or Medicaid were referred to the Housing Specialist within Kansas Department for Aging and Disability Services (Housing Division) would reach out to the States Managed Care Organizations, (Housing Specialist) to ensure that Federally Disabled Medicaid consumers has immediate access to MCO's that could assist them in accessing safe housing and supportive services.

1D-5. Communicating Information to Homeless Service Providers.
NOFO Section VII.B.1.q.

Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:

1. safety measures;
2. changing local restrictions; and
3. vaccine implementation.

## (limit 2,000 characters)

1)The CoC communicated information to homeless service providers regarding safety measures on a regional level. Local agencies such as Catholic Charities, Salvation Army, Local Health Departments, Kansas State Voluntary Organizations in Disaster (VOAD), and food banks provided safety equipment and training. 2)The CoC partnered with local health departments to transmit information through social media, phone calls, web-based telecommunication technologies, and email regarding changes in local restrictions. CoC partners and agencies took charge monitoring restrictions based on local county ordinances. 3)Partnership with Local Health departments allowed the CoC to communicate availability and access avenues for vaccines to member agencies. Ensuring access to vaccines became a part of the case management process for most program agencies. CoC Executive Director created CoC task force to communicate information to homeless service providers for vaccine implementations.

1D-6. Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.
NOFO Section VII.B.1.q.

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

## (limit 2,000 characters)

The CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocols through the established regional planning and the coordinated entry process. As local health departments disseminated information on the availability of vaccinations, Regional Coordinators and local service providers communicated the local and regional protocols. CoC CES staff created a COVID-19 screening tool that can be accessed both offline and inside the HMIS and coordinated entry systems. This screening tool allowed agency service providers and CES staff to identify participants for vaccination.

NOFO Section VII.B.1.e.

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

## (limit 2,000 characters)

The CoC addressed the increase of calls in sexual and domestic violence during the COVID-19 pandemic by partnering with the Kansas Coalition Against Domestic Violence (KCSDV) and other DV service providers to refer survivors to emergency housing options. KSCDV was granted ESG CV to assist survivors to find emergency shelter in hotel/motel or congregated shelter programs. KSCDV was also awarded CARES funding to provide emergency assistance for survivors. DV service providers and agencies were also able to utilize FEMA reimbursement funds for hotel/motel assistance. The CoC and KSCDV also collaborated with other ESGCV funded projects to prioritize survivors of sexual and domestic violence.

1D-8. $\begin{aligned} & \text { Adjusting Centralized or Coordinated Entry System. }\end{aligned}$
NOFO Section VII.B.1.n.

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.
(limit 2,000 characters)

The onset of COVID-19 required an adjustment to the Coordinated Entry System. The KS BoS CoC developed and implemented a COVID-19 Screening Tool within the Homeless Management Information System (HMIS) to ensure that it was available for all HUD funded agencies to utilize. This provided the individual agencies access to a tool that can be used to inform their COVID-19 safety protocols when working with those experiencing or at risk of homelessness. The Kansas Statewide Homeless Coalition, as the CES Lead, launched a remote system to provide VI-SPDATs on behalf of agencies or for households that present for services. These VI-SPDATs were requested through the CoC's public website and conducted over the phone for the entire geographical area of the KS BoS CoC. The introduction of the Emergency Solutions Grant COVID-19 funds allowed additional access points and resources to minimize the continued affects of COVID-19.

# 1E. Project Capacity, Review, and Ranking-Local Competition 

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1. Announcement of 30-Day Local Competition Deadline-Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.

NOFO Section VII.B.2.a. and 2.g.

| 1. | Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's <br> local competition. | $09 / 17 / 2021$ |
| ---: | :--- | :--- |
| 2. | Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance <br> of the local review and ranking process. | $10 / 20 / 2021$ |

1E-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.

NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

| 1. | Established total points available for each project application type. | Yes |
| ---: | :--- | :--- |
| 2. | At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost <br> effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served <br> (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH). | Yes |
| 3. | At least 20 percent of the total points were based on system performance criteria for the project <br> application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time <br> homeless, returns to homelessness). | Yes |
| 4. | Used data from a comparable database to score projects submitted by victim service providers. | Yes |
| 5. | Used objective criteria to evaluate how projects submitted by victim service providers improved safety for <br> the population they serve. | Yes |
| 6. | Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent <br> housing. | Yes |

1E-2a. Project Review and Ranking Process-Addressing Severity of Needs and Vulnerabilities.

## NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

1. the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and
2. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

## (limit 2,000 characters)

1) The CoC Steering Committee approved the CoC project scoring tool with an emphasis on addressing chronic homelessness. During the ranking and review process the CoC Ranking and Ratings (R\&R) Panel considered several specific severities of needs such as chronic homelessness, history of victimization/abuse, domestic violence, sexual assault, and if the only project of its kind in the CoC's geographic area served a special homeless population/subpopulation. 2) As directed by the COC Steering Committee, the Ranking and Ratings Panel considered projects that provide housing and services to the hardest to serve populations such as those who experience chronic homelessness and extremely low income as described in the project descriptions/applications and Annual Performance Reports.

E-3. Promoting Racial Equity in the Local Review and Ranking Process.
NOFO Section VII.B.2.e.

|  | Describe in the field below how your CoC: |
| :---: | :---: |
| 1. | obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications; |
| 2. | included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; |
| 3. | rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented). |

(limit 2,000 characters)
1)The CoC obtained input and included persons of different races, particularly those over-represented in the local homeless population, when determining the rating factors used to review project applications while developing the CoC scoring tool. The CoC Steering Committee is comprised of a diverse group of individuals with a vast knowledge base and interest in serving individuals and persons in families experiencing homelessness. 2)The CoC included persons of different races in the review selection and ranking process through its recruitment of the Ranking and Ratings (R\&R) Panel members. The CoC Performance and Compliance Committee invited several members to participate in the R\&R panel. 3)The CoC rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics based on project descriptions, applications, and performance measures.

| 1E-4. Reallocation-Reviewing Performance of Existing Projects. We use the response to this question as a <br> factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.   <br>  NOFO Section VII.B.2.f.   <br> FY2021 CoC Application Page 30 $11 / 12 / 2021$  |
| :--- | :--- | :--- | :--- |


|  | Describe in the field below:  <br> 1. your CoC's reallocation process, including how your CoC determined which projects are candidates for <br> reallocation because they are low performing or less needed; <br> 2. whether your CoC identified any projects through this process during your local competition this year; <br> 3. whether your CoC reallocated any low performing or less needed projects during its local competition this <br> year; <br> 4. why your CoC did not reallocate low performing or less needed projects during its local competition this <br> year, <br> if applicable; and <br> 5. how your CoC communicated the reallocation process to project applicants. |
| ---: | :--- |

## (limit 2,000 characters)

1)The approved reallocation policy states the BoS CoC funded agencies who are identified as underperforming according to federal benchmarks, have HUD monitoring findings that have not been resolved, or have inadequate financial standards are candidates for reallocation and will receive technical assistance from the BoS CoC lead agency. The policy also stipulates that any program within the BoS CoC that has expended less than 90 percent of project funds both of the last two operating years may have funds partially or fully reallocated during the next CoC Program competition. 2) The letter of intent (LOI) process established by the CoC, invites all agencies to voluntarily reallocate during the local competition process. This ensures that agencies who wish to renew funding but are not able to spend down the current awarded funding, can continue to administer their program. There were 3 projects in the KS BoS CoC who voluntarily reallocated their funding but, no low performing projects were identified during this year's local competition. 3) The CoC did not reallocate funding from any low performing or less needed projects during this year's local competition. 4)The CoC did not reallocate any low performing or underperforming projects during this year's local competition as none were identified. However, three projects voluntarily reallocated their funding. 5) The CoC communicated the reallocation process and adopted policy to the CoC membership through the CoC email listserv.

1E-4a. $\quad$ Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.

NOFO Section VII.B.2.f.

| Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021? | No |
| :--- | :--- |


| 1E-5. | Projects Rejected/Reduced-Public Posting. You Must Upload an Attachment to the 4B. Attachments <br> Screen if You Select Yes. |  |
| ---: | :--- | :--- |
|  | NOFO Section VII.B.2.g. |  |
| 1. | Did your CoC reject or reduce any project application(s)? | No |
| 2. | If you selected yes, enter the date your CoC notified applicants that their project applications were being <br> rejected or reduced, in writing, outside of e-snaps. |  |

1E-5a. Projects Accepted-Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.
NOFO Section VII.B.2.g.

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the

1E-6. Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.

NOFO Section VII.B.2.g.

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website-which 11/12/2021 included:

1. the CoC Application;
2. Priority Listings; and
3. all projects accepted, ranked where required, or rejected.

## 2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2A-1.
HMIS Vendor.
Not Scored-For Information Only

Enter the name of the HMIS Vendor your CoC is currently using.
Bitfocus, Inc. Clarity Human Services

2A-2. HMIS Implementation Coverage Area.
Not Scored-For Information Only

Select from dropdown menu your CoC's HMIS coverage area.
Single CoC

| 2A-3. | HIC Data Submission in HDX. |
| :--- | :--- |
|  | NOFO Section VII.B.3.a. |

Enter the date your CoC submitted its 2021 HIC data into HDX.
05/18/2021

| 2A-4. | HMIS Implementation-Comparable Database for DV. |  |
| :--- | :--- | :--- |
|  | NOFO Section VII.B.3.b. |  |


|  | Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service <br> providers in your CoC: |
| ---: | :--- |
| 1. | have a comparable database that collects the same data elements required in the HUD-published 2020 <br> HMIS Data Standards; and |
| 2. | submit de-identified aggregated system performance measures data for each project in the comparable <br> database to your CoC and HMIS lead. |

(limit 2,000 characters)


#### Abstract

1)The Kansas Coalition against Sexual and Domestic Violence (KCSDV) works closely with domestic violence (DV) service provider agencies throughout Kansas to collect and record in a similar system as the KS BoS CoC HMIS system, the same data elements required in the HUD-published 2020 HMIS Data Standards. KCSDV shares information and reports regularly to the HMIS lead and the CoC. 2) The current implemented CoC CES policy allows and highly recommends that all victim service providers (VSPs) within the KS BoS CoC geographic area utilize the Bitfocus Human Clarity System (Clarity) for Coordinated Entry to ensure households have access to the same services and resources as non-victim households. VSPs must ensure that all households experiencing homelessness are entered into Clarity as de-identified. Deidentification is listed as an option on a consent form. The VSP and head of household must select this option and sign. VSPs are prohibited from entering PII into Clarity at any time for any reason. Also, with Clarity as the new data system the ability to upload raw data and create data uploads is still being tested for implementation. Once the KS BoS CoC can complete and check the implementation of the data uploads, we will create data sharing agreements where we will be able to upload de-identified data for the SPM and LSA inclusion and submission.


2A-5. Bed Coverage Rate-Using HIC, HMIS Data-CoC Merger Bonus Points.
NOFO Section VII.B.3.c. and VII.B.7.

Enter 2021 HIC and HMIS data in the chart below by project type:

| Project Type | Total Beds 2021 HIC | Total Beds in HIC <br> Dedicated for DV | Total Beds in HMIS |
| :--- | ---: | ---: | ---: | ---: |
| Coverage Rate |  |  |  |$|$


NOFO Section VII.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent <br> for that project type; and |
| ---: | :--- |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

## (limit 2,000 characters)

1)The CoC implemented a new HMIS system in 2020. Since the implementation the HMIS Steering Committee has identified EH, SH, TH, and PSH providers residing in the 101-county catchment area of the CoC who do not participate in the coordinated entry process and do not enter data into HMIS. The KS BoS

HMIS Steering Committee has determined that in the next 12 months it will to increase bed coverage rate to at least $85 \%$ by strengthening its partnership with federal and state partners such as the Department of Veteran Affairs (VA) and the Kansas Department for Aging and Disability Services (KDADS). There are two Veterans Affairs Medical Centers (VAMCs) who operate PSH programs and two Supportive Services for Veteran Families (SSVF) grantees operating in the KS BoS CoC catchment area. KDADS has influence with several housing projects throughout the CoC. 2) The CoC extended an invitation out to the VAMCs and KDADs to participate in CoC leadership and decision making. Currently VAMC and KDADS representatives serve on the CoC Steering Committee and the HMIS Committee, filling vital roles for the CoC. These representatives are working with their respective departments, CoC CES and HMIS staff to participate in CE and HMIS data entry.

2A-5b. Bed Coverage Rate in Comparable Databases.
NOFO Section VII.B.3.c.

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.

2A-5b.1. Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.
NOFO Section VII.B.3.c.

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

| 1.steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; <br> and |  |
| :--- | :--- |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,000 characters)
1)The CoC identified that all shelters within the CoC have been operating at partial capacity due to the COVID pandemic. This decrease in capacity had a significant impact on the CoC's bed coverage rate. The CoC through the Domestic Violence Committee has identified specific steps to increase the CoC's bed coverage percentage. The Committee is dedicated to create and develop substantive relationships with mainstream, and other housing providers, strengthening CE participation among DV providers, search for additional permanent housing options, and look at identifying survivors of domestic violence as a preferred subpopulation among the CoC. 2) The CoC DV Committee will oversee these identified steps and has made these issues standing agenda items during the monthly DV Committee meetings.

2A-6.
Longitudinal System Analysis (LSA) Submission in HDX 2.0.
NOFO Section VII.B.3.d.

## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2B-1. Sheltered and Unsheltered PIT Count-Commitment for Calendar Year 2022
NOFO Section VII.B.4.b.

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022? Yes


Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes

## 2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program offices/comm planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1)The KS BoS CoC has seen a dramatic reduction in persons who are experiencing homelessness for the first time by nearly 50\% from 2019 to 2020. The CoC determines risk factors to identify persons becoming homeless for the first time utilizing risk assessments. The CoC utilizes a homeless prevention (HP) VI-SPADT to help member agencies identify these risk factors. CES staff provide regular training to ensure CoC agency case managers and intake staff can adequately perform the HP VI-SPDAT. The HP VI-SPDAT allows the interviewer to determine certain risk factors that directly influence participants' housing stability such as: health and safety concerns, their income and financial situation, legal issues, and the strength of their personal social network. This assessment process allows agencies to assist families effectively to prevent homelessness. 2) The CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time is to support the eight regions to implement their own unique regional response. Each of the eight regions host monthly CES case conferences to link participants to local and regional emergency assistance and homeless prevention programs. In 2022. KSHC is partnering with KDADS to provide a series of youth homeless prevention trainings throughout the CoC focused at assisting youth who are aging out of foster care. Training areas include substance use prevention, employment, education, safety, and health. 3) As the collaborative applicant, KSHC is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.


## NOFO Section VII.B.5.c.

|  |  |
| ---: | :--- |
| Describe in the field below: |  |
| 1. | your CoC's strategy to reduce the length of time individuals and persons in families remain homeless; |
| 2. | how your CoC identifies and houses individuals and persons in families with the longest lengths of time <br> homeless; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's <br> strategy to reduce the length of time individuals and families remain homeless. |

## (limit 2,000 characters)


#### Abstract

1)The KS BoS CoC saw a reduction of more than $5 \%$ in the length of time individuals and persons in families remained homeless. This reduction is a direct result of the CoC's strategy to strengthen its coordinated entry process through increased participation in data entry and regional CES case conferencing. 2)The CoC identifies and houses individuals and families with the longest length of time of homeless by utilizing the VI-SPDAT assessment tool and through its coordinated entry process. Each of the 8 regions host at least one monthly CES case conferencing regional meeting for partners to collaborate to best serve and ensure that those most in need are served. 3) KSHC is the organization is responsible for overseeing this strategy, with the support of the CoC Regional Coordinators.



(limit 2,000 characters)
1)The KS BoS CoC saw a substantial increase of $21 \%$ in participant exits into permanent housing from 2019 to 2020. The primary focus of our strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit into permanent housing has been through Coordinated Entry initiatives that include prioritizing services which connects families and individuals with the appropriate resource as quickly as possible. Regions host regional CES case conferencing meetings where CoC CES staff and agency program staff work to identify the most appropriate permanent housing solution for participants. KSHC's new Housing Navigation Initiative (HNI), which will launch in 2022, will work with ES, SH, TH, and RRH programs to move clients into stable permanent hosing. The KSHC HNI is designed to quickly address housing barriers for individuals and families to enter permanent housing through housing identification, landlord engagement, housing barrier assessments, housing stabilization services, and supportive services. The HNI will also provide KSHC agency members training opportunities in areas such as Diversion/Rapid Resolution strategies, accessing SOAR advocates, and accessing mainstream benefits such as KANCARE, SNAP application assistance and access to Coordinated Entry. 2) KSHC's HNI will aim to strengthen existing and new collaborative relationships across these systems to improve access to existing services for these individuals and
families to maximize housing stability, prevent returns to homelessness, and to maintain client safety and health while in permanent housing.

| 2C-4. | Returns to Homelessness-CoC's Strategy to Reduce Rate. |
| ---: | :--- |
|  | NOFO Section VII.B.5.e. |
|  | Describe in the field below: |
| 1. | how your CoC identifies individuals and families who return to homelessness; |
| 2. | your CoC's strategy to reduce the rate of additional returns to homelessness; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's <br> strategy to reduce the rate individuals and persons in families return to homelessness. |

## (limit 2,000 characters)

1)The CoC identifies those who have returned to homelessness through HMIS data and through monthly CES case conferencing. Agencies have access to a client housing and homeless history through HMIS and CES records, allowing staff to connect participants with the most appropriate resources to address their needs. The CoC employs strategies to train case managers on StrengthsBased Case Management, Trauma-Informed Care, Housing First and accessing mainstream benefits for their clients, all with the goal of keeping individuals and families in permanent housing while reducing recidivism. 2)The CoC's baseline for FY2020 was at 3\%. The CoC's strategy to reduce its recidivism rate is to encourage member agencies to continue, and to increase when warranted, their participation in the HMIS and CES Case Conferencing. 3)KSHC with support from Regional Coordinators, HMIS and CES Committees, is responsible for the oversight of the CoC recidivism reduction strategy.

| 2C-5. | Increasing Employment Cash Income-Strategy. |
| :---: | :---: |
|  | NOFO Section VII.B.5.f. |
|  | Describe in the field below: |
| 1. | your CoC's strategy to increase employment income; |
| 2. | how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and |
| 3. | provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment. |

## (limit 2,000 characters)

1)The CoC saw a significant increase from $2 \%$ of adults with employment income in 2019 to 7\% in 2020. CoC, ESG, and other funded agencies have implemented various income strategies to assist their respective clients. The CoC provides support for member organizations through case conferencing to connect individuals and families with programs such as: the KS Economic \& Employment Work Program sponsored by the KS Dept. of Children and Families (DCF), temporary employment agencies, and regional supportive employment teams. The CoC also promotes access to regional community mental health providers who offer supportive employment and supportive education case management. 2)The CoC is working with KDADS on a strategic plan to strengthen member agency efforts and case management through evidence-based practices. KDADS is in the process of cross training behavioral
health providers on housing practices, employment assistance, and SOAR/mainstream benefits to ensure each case manager can offer support in all three areas. KDADS is also developing a relationship with Ks Legal Services for criminal record expungement to alleviate employment barriers. The CoC also provides referrals to Kansas workforce centers, vocational rehabilitation (work trial), job coaching, paid job training and workforce development. The CoC HMIS system tracks mainstream benefits, earned income and non-cash income and that information is accessible to KSHC staff to assess if additional concentrated efforts are needed within any of the respective regions.3)As the collaborative applicant KSHC, with the support of Regional Coordinators and the CoC Mainstream Benefits Workgroup is responsible for overseeing the CoC's employment strategy.

| 2C-5a. | Increasing Employment Cash Income-Workforce Development-Education-Training. |  |
| :--- | :--- | :--- |


|  | Describe in the field below how your CoC: |
| ---: | :--- |
| 1. | promoted partnerships and access to employment opportunities with private employers and private <br> employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing <br> agencies; and |
| 2. | is working with public and private organizations to provide meaningful education and training, on-the-job <br> training, internships, and employment opportunities for program participants. |

## (limit 2,000 characters)

1)The CoC promotes partnerships and access to employment opportunities with private employers and private employment organizations on a regional level. During the CoC regional planning meetings and COC regional CES meetings CoC regional Coordinators and agency staff discuss prospective job leads, job fairs and other resources for program participants. During the CoC regional planning meetings regional agencies develop regional strategies such as outreach to prospective employers and staffing agencies. 2) KSHC has also developed a Director of Community Engagement position to assist regional coordinators and agency staff to engage potential employers, organizations who offer educational, on the job training, and employment opportunities for program participants.

| 2C-5b. | Increasing Non-employment Cash Income. |
| ---: | :--- |
|  | NOFO Section VII.B.5.f. |
|  | Describe in the field below: |
| 1. | your CoC's strategy to increase non-employment cash income; |
| 2. | your CoC's strategy to increase access to non-employment cash sources; and |
| 3. | provide the organization name or position title that is responsible for overseeing your CoC's strategy to <br> increase non-employment cash income. |

## (limit 2,000 characters)

1)The CoC has seen a significant increase from 2019 of 6\% to $202033 \%$ in non-employment cash income. The CoC's partnership with the KS Department for Aging and Disability Services (KDADS) and Community Mental Health Centers took on the effort to assist clients to connect to SOAR-MedicaidMainstream Benefit certified staff advocates. 2)The KS BoS CoC is currently
working with KDADS to implement statewide SOAR training to all CoC members. Agencies also receive support for training on mainstream benefits, such as Medicaid, Temporary Assistance for Needy Families (TANF), the Supplemental Assistance Nutrition Assistance Program (SNAP) and other mainstream benefits to ensure long-term sufficiency. The goal is to provide guidance to allow all agencies to have access to SOAR staff training, to increase SOAR certified staffing and to provide support for SOAR and other mainstream benefits, as well as refer clients to additional support resources when appropriate. Case management plans include follow up and assistance with maintenance of benefits to ensure long-term self-sufficiency. The CoC is working to strengthen the efforts of the CoC Mainstream Benefit Committee to ensure agencies have the support and training needed for this endeavor. 3) KSHC as the collaborative applicant, is the organization that is responsible for the oversight of this strategy. KSHC works closely with the CoC Mainstream Benefits Workgroup, KDADS, KS Dept. of Children and Families (DCF), KS Dept. of Health and Environment (KDHE), Disability Determination Services (DDS), Policy Research Associates, and the Substance Abuse and Mental Health Services Administration (SAMHSA) to ensure the implementation of this strategy.

## 3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- 24 CFR part 578

3A-1. New PH-PSH/PH-RRH Project-Leveraging Housing Resources.
NOFO Section VII.B.6.a.

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?

3A-1a. New PH-PSH/PH-RRH Project-Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.

NOFO Section VII.B.6.a.

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

| 1. | Private organizations | No |
| ---: | :--- | :--- |
| 2. | State or local government | No |
| 3. | Public Housing Agencies, including use of a set aside or limited preference | No |
| 4. | Faith-based organizations | No |
| 5. | Federal programs other than the CoC or ESG Programs | No |

3A-2. New PSH/RRH Project-Leveraging Healthcare Resources.
NOFO Section VII.B.6.b.

| Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families | No |
| :--- | :--- | :--- | experiencing homelessness?

3A-2a. Formal Written Agreements-Value of Commitment-Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.
NOFO Section VII.B.6.b.

1. Did your CoC obtain a formal written agreement that includes:
(a) the project name;
(b) value of the commitment; and
(c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?
2. Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?

3A-3. Leveraging Housing Resources-Leveraging Healthcare Resources-List of Projects.
NOFO Sections VII.B.6.a. and VII.B.6.b.

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

| Project Name | Project Type | Rank Number | Leverage Type |
| :--- | :--- | :--- | :--- |
| This list contains no items |  |  |  |

## 3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- 24 CFR part 578

3B-1.

| Rehabilitation/New Construction Costs-New Projects. |  |
| :--- | :--- |
| NOFO Section VII.B.1.r. |  |

Is your CoC requesting funding for any new project application requesting $\mathbf{\$ 2 0 0 , 0 0 0}$ or more in funding for housing No rehabilitation or new construction?

3B-2. $\begin{aligned} \text { Rehabilitation/New Construction Costs-New Projects. }\end{aligned}$
NOFO Section VII.B.1.s.

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1. Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2. HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.
(limit 2,000 characters)

## 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- 24 CFR part 578

3C-1. Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

NOFO Section VII.C.

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to

| 3C-2. | Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an <br> Attachment to the 4B. Attachments Screen. |  |
| :--- | :--- | :--- |
|  | NOFO Section VII.C. |  |
|  |  |  |

If you answered yes to question 3 C -1, describe in the field below:

| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost <br> effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of <br> the Act, especially with respect to children and unaccompanied youth than serving the homeless as <br> defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| ---: | :--- |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,000 characters)

## 4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions-essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1. New DV Bonus Project Applications.
NOFO Section II.B.11.e.

## Did your CoC submit one or more new project applications for DV Bonus Funding?

4A-1a. DV Bonus Project Types.
NOFO Section II.B.11.

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

|  | Project Type |  |
| :--- | :--- | :--- |
| 1. | SSO Coordinated Entry | No |
| 2. | PH-RRH or Joint TH/RRH Component | Yes |
| You must click "Save" after selecting Yes for element 1 SSO Coordinated |  |  |
| Entry to view questions 4A-3 and 4A-3a. |  |  |

4A-2. Number of Domestic Violence Survivors in Your CoC's Geographic Area.
NOFO Section II.B.11.

| 1. | Enter the number of survivors that need housing or services: | 6,083 |
| ---: | :--- | :--- |
| 2. | Enter the number of survivors your CoC is currently serving: | 4,056 |
| 3. | Unmet Need: | 2,027 |

4A-2a. Calculating Local Need for New DV Projects.
NOFO Section II.B.11.

Describe in the field below:

| Describe in the field below: |
| :---: | :---: | :---: |
| FY2021 CoC Application Page 46 $11 / 12 / 2021$ |


| 1. | how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 <br> element 1 and element 2 ; and |
| ---: | :--- |
| 2. | the data source (e.g. comparable database, other administrative data, external data source, HMIS for non- <br> DV projects); or |
| 3. | if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to <br> meeting those needs. |

## (limit 2,000 characters)

The KS BoS CoC calculated the number of DV survivors needing housing or services and the number of survivors our CoC is currently serving through data that is collected by the Kansas Coalition against Domestic Violence (KCSDV). The data was provided by 25 Victim Service Provider (VSP) member programs. In cases where data was missing, the option of 'unknown' was used to complete the data set. The data in this report can be beneficial in recognizing success areas, as well as areas for potential growth. 2)This data is sourced in a comparable database managed by KCSDV as well as the CoC HMIS system that non-DV projects who utilize a DV survivor preference for project enrollment. 3)The CoC is unable to meet the needs of all survivors due to lack of safe and affordable housing resources. Permanent Supportive housing options are extremely limited in the rural and frontier counties residing in the BoS CoC for survivors. VSP ES programs are still operating at partial capacity. Transportation and location is an issue, in the northwest region of the BoS CoC all survivors in the 18 county radius are served by 1 shelter located in Hays Ks with limited beds.

4A-4. New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects-Project Applicant Information.
NOFO Section II.B.11.

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects-only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

## Applicant Name

Kansas Coalition ...

# Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects 

4A-4. New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects-Project Applicant Information-Rate of Housing Placement and Rate of Housing Retention-Project Applicant Experience.
NOFO Section II.B.11.

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

| 1. | Applicant Name |  <br> Domestic Violence |
| ---: | :--- | ---: |
| 2. | Rate of Housing Placement of DV Survivors-Percentage | $100.00 \%$ |
| 3. | Rate of Housing Retention of DV Survivors-Percentage | $100.00 \%$ |

4A-4a. Calculating the Rate of Housing Placement and the Rate of Housing Retention-Project Applicant Experience.

NOFO Section II.B.11.

|  | Describe in the field below: |
| ---: | :--- |
| 1. | how the project applicant calculated the rate of housing placement and rate of housing retention reported <br> in question 4A-4; and |
| 2. | the data source (e.g. comparable database, other administrative data, external data source, HMIS for non- <br> DV projects). |

(limit 1,000 characters)
1)KCSDV calculated the rate of housing placement by comparing the number of survivors currently enrolled in the ESG-CV RRH program vs the number of survivor households currently placed in permanent supportive housing. 2)KCSDV calculated the rate of housing retention by comparing the number of total enrolled survivors in the ESG-CV RRH program and the number of known survivor households exited who returned to homelessness.

4A-4b. Providing Housing to DV Survivor-Project Applicant Experience.
NOFO Section II.B.11

|  | Describe in the field below how the project applicant: |
| ---: | :--- |
| 1. | ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable <br> housing; |
| 2. | prioritized survivors-you must address the process the project applicant used, e.g., Coordinated Entry, <br> prioritization list, CoC's emergency transfer plan, etc.; |
| 3. | connected survivors to supportive services; and |
| 4. | moved clients from assisted housing to housing they could sustain-address housing stability after the <br> housing subsidy ends. |

(limit 2,000 characters)


#### Abstract

1)KCSDV's ESG-CV RRH program quickly moves survivors of sexual and domestic violence and their families, who are experiencing homelessness into permanent housing by utilizing a Housing First approach. The RRH program provides housing navigation, rental assistance, and stabilization services such as: financial literacy and economic empowerment. 2)KCSDV prioritizes survivors based on the BoS CoC DV-CES policies and procedures. KCSDV uses assessment tools such as the CES VI-SPDAT tool, the CoC's emergency transfer plan, and other factors when determining prioritization. 3)KCSDV ensures all program participants are provided documentation of resources that includes all mainstream programs available to the survivors at program entry. KCSDV policies ensure that survivors are connected to needed supportive services such as medical health treatment, mental health treatment, counseling, childcare resources, and other services essential for achieving independent living. 4)To ensure housing stability, all KCSDV services are voluntary and directed by the program participant. KCSDV policy requires advocates to attempt to meet with each program participant once a month to ensure the survivor's long-term housing stability. A Housing Stability Plan (HSP) is developed to assist the survivor to retain permanent housing after the support and assistance ends. The survivor lead HSP considers all relevant considerations, such as the survivor's current or expected income and expenses; other public or private assistance for which the survivor will be eligible and likely to receive; and the relative affordability of available housing in the area.




## (limit 5,000 characters)

1)All KCSDV staff are required to participate in 40 hours of initial safety training upon hire, and must participate in 16 hours of continued safety training every 12 months. KCSDV advocate staff regularly attend supervision case conferencing meetings to ensure 2)For all in person intake meetings take place in a private meeting space equipped with necessary resources and communication technology for survivor safety needs. KCSDV has also invested in telecommunication technology to ensure safe, private, and confidential intake and advocacy conversations with survivors facing transportation and location barriers. 3)KCSDV implements all necessary precautions and strategies to ensure all survivors feel safe from their abuser. KCSDV ensures all advocacy meetings including intake conversations are held privately in a confidential space away from the survivor's abuser to ensure the survivor's safety.


#### Abstract

4)KCSDV proudly defines all of their services as "Participant Lead". The ESCCV RRH program policies ensure that every attempt is made to match survivor households to appropriate housing that is decent and safe, meeting the safety needs of the survivor and housing where program participants will be able to pay the rent after RRH financial assistance ends. The RRH program accomplishes this by providing housing options in a variety of locations, and by serving as a resource to survivor households during the housing search and application process. KCSDV advocates educate program participants about landlord responsibilities to help survivors served by the RRH program obtain and sustain appropriate housing. The RRH program works to help households understand tenant and landlord rights and responsibilities and does not knowingly place households with negligent landlords. 5)KCSDV does not directly operate any emergency shelter spaces. However, KCSDV does provide coalition Victim Supportive Providers (VSP) who operate congregate shelters guidance and resources to ensure VSP operated congregative living spaces are properly maintained and needed structural upgrades are accessible. 6)KCSDV as the accrediting body, provides leadership guidance and assistance to coalition member VSP's operating congregate living spaces in safety protocols to ensure survivor living spaces are kept safe and confidential.


4A-4c.1. Evaluating Ability to Ensure DV Survivor Safety-Project Applicant Experience.
NOFO Section II.B.11.

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

## (limit 2,000 characters)

The KCSDV ESG-CV RRH program evaluates its ability to ensure the safety of program participants through internal monitoring processes. KCSDV performs routine case file audits to ensure program participants are provided necessary survivor lead advocacy and safety plans. KCSDV program staff participate in regular coordination of survivor services with local VSP advocates, the survivors themselves, to address any new safety concerns expressed by the program participant.

| 4A-4d. | Trauma-Informed, Victim-Centered Approaches-Project Applicant Experience. |
| :--- | :--- | :--- |
|  | NOFO Section II.B.11. |
|  |  Describe in the field below examples of the project applicant's experience in using trauma-informed, <br> victim-centered approaches to meet needs of DV survivors in each of the following areas: <br> 1. prioritizing program participant choice and rapid placement and stabilization in permanent housing <br> consistent with participants' preferences; <br> 2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use <br> punitive interventions, ensures program participant staff interactions are based on equality and minimize <br> power differentials; <br> 3. providing program participants access to information on trauma, e.g., training staff on providing program <br> participants with information on trauma; <br> 4. emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and <br> assessment tools include strength-based measures, case plans include assessments of program <br> participants strengths and works towards goals and aspirations; |


| 5. | centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, <br> nondiscrimination; |
| ---: | :--- |
| 6. | providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, <br> spiritual needs; and |
| 7. | offering support for parenting, e.g., parenting classes, childcare. |

## (limit 5,000 characters)

1)KCSDV RRH ESG-CV RRH project services are administered through a survivor lead-voluntary based lens. It is KCSDV's agency philosophy that "Survivor's know their stories and themselves best" and it is KCSDV policy that services including the assessing, arranging, coordinating, and monitoring the delivery of individualized services to facilitate housing. 2)KCSDV policy does not allow for punitive interventions. KCSDV not only recognizes that punitive interventions are ineffective but are extremely derogative toward the humanity of its project participants. The KCSDV ESG-CV RRH project employs a diverse advocacy staff who are extensively trained in creating safe and non-threatening environments to ensure that survivors interactions with staff are based on equality and minimizes power differentials. 3)KCSDV project staff work hard to ensure that survivors are made aware of any trauma-based assistance and services available to program participants via DV advocacy programs and community partners Project participants learn the availability of possible assistance and services by providing accessible information, including the location of assistance and services. All project staff trainings are through a trauma informed lens. 4) KCSDV project staff advocates work with program participants to design survivor lead advocacy plan to build on survivor strengths and needs. During the advocacy planning process, survivors participate in Goal setting assessments that allow the survivor to identify their goals then to build a plan with their project advocate to design an action plan to accomplish those aspirations through realistic action steps. 5)The project ensures meaningful and equitable access to individuals who use languages other than English and follow KCSDV's Language Access Plan. The ESG program is not subject to the immigration restrictions in Section 214 of the Housing and Community Development Act of 1980, thus Individuals can access the KCSDV RRH Program regardless of their immigration status. All project staff are required to participant in annual and ongoing cultural humility training. 6)Program participants are effectively connected to internal and external resources to address physical, mental, and spiritual health, needs through collaborative work with local VSPs and other formal partnerships designed for simple accessibility to needed services. 7) Survivors are provided access to parenting supports such as counseling, classes, and safe and affordable childcare resources during the development of the program participant's advocacy plan.

4A-4e. Meeting Service Needs of DV Survivors-Project Applicant Experience.
NOFO Section II.B. 11

|  | Describe in the field below: |
| ---: | :--- |
| 1. | supportive services the project applicant provided to domestic violence survivors experiencing <br> homelessness while quickly moving them into permanent housing and addressing their safety needs; and |
| 2. | provide examples of how the project applicant provided the supportive services to domestic violence <br> survivors. |

(limit 5,000 characters)
1)The KCSDV ESG-CV RRH project provided program participants provided
numerous supportive services while quickly moving survivors into permanent housing and addressing safety needs. Supportive services included but were not limited to services such as: Credit repair, legal services, Housing Navigation. 2)Credit Repair-program funds were used for credit counseling and other services necessary to assist program participants with critical skills related to household budgeting, managing money, accessing a free personal credit report, and resolving personal credit problems. This assistance does not include the payment or modification of a debt. Legal Services-The ESG-CV RRH project paid for eligible costs such as hourly fees for legal advice and representation by licensed attorneys regarding matters that interfere with the program participant's ability to obtain and retain housing. When necessary, program participants facing legal matters such as: child support, guardianship, paternity, emancipation/legal separation, orders of protection and other civil remedies for victims of domestic violence, dating violence, sexual assault, and stalking, and appeal of veterans and public benefit claim denials. The RRH project also allowed for component services or activities which included clientattorney intake, preparation of cases for trial, provision of legal advice, representation at hearings, and counseling. The project would also address survivor needs to filing fees and other necessary court costs. Housing Navigation-KCSDV employed advocates assisted participants in locating, obtaining, and retaining suitable permanent housing, include the following: Assessment of housing barriers, needs, and preferences; Development of an action plan for locating housing; Housing search; Outreach to and negotiation with owners; Assistance with submitting rental applications and understanding leases; Assessment to ensure identified housing is in compliance with, federal habitability standards, lead-based paint, and rent reasonableness. Project staff assists with obtaining utilities and making moving arrangements. Project staff also provide Tenant counseling.

4A-4f. Trauma-Informed, Victim-Centered Approaches-New Project Implementation.
NOFO Section II.B.11.

|  | Provide examples in the field below of how the new project will: |
| ---: | :--- |
| 1. | prioritize program participant choice and rapid placement and stabilization in permanent housing <br> consistent with participants' preferences; |
| 2. | establish and maintain an environment of agency and mutual respect, e.g., the project does not use <br> punitive interventions, ensures program participant staff interactions are based on equality and minimize <br> power differentials; |
| 3. | provide program participants access to information on trauma, e.g., training staff on providing program <br> participants with information on trauma; |
| 4. | place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and <br> assessment tools include strength-based measures, case plans include assessments of program <br> participants strengths and works towards goals and aspirations; |
| 5. | center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, <br> nondiscrimination; |
| 6. | provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, <br> spiritual needs; and |
| 7. | offer support for parenting, e.g., parenting classes, childcare. |

## (limit 5,000 characters)

1)Due to the continued success of KCSDV's ESC-CV RRH project; the KCSDV CoC-RRH project services will continue administering services through a survivor lead-voluntary based lens. It remains KCSDV's agency philosophy that
"Survivor's know their stories and themselves best" and it is KCSDV policy that services including the assessing, arranging, coordinating, and monitoring the delivery of individualized services to facilitate housing. 2)KCSDV policy does not allow for punitive interventions. KCSDV not only recognizes that punitive interventions are ineffective but are extremely derogative toward the humanity of its project participants. The KCSDV ESG-CV RRH project will employ project advocate staff incorporating hiring diversity practices and will be extensively trained in creating safe and non-threatening environments to ensure that survivors interactions with staff are based on equality and minimizes power differentials. 3)KCSDV project staff will work to ensure that survivors are made aware of any trauma-based assistance and services available to program participants via DV advocacy programs and community partners. Project participants will learn the availability of possible assistance and services by providing accessible information, including the location of assistance and services. All project staff trainings are through a trauma informed lens. 4)KCSDV CoC-RRH project staff advocates will work with program participants to design survivor lead advocacy plan to build on survivor strengths and needs. During the advocacy planning process, survivors participate in Goal setting assessments that allow the survivor to identify their goals then to build a plan with their project advocate to design an action plan to accomplish those aspirations through realistic action steps. 5)The proposed project will ensure meaningful and equitable access to individuals who use languages other than English and follow KCSDV's Language Access Plan. All project staff are required to participant in annual and ongoing cultural humility training. 6)Program participants will be effectively connected to internal and external resources to address physical, mental, and spiritual health, needs through collaborative work with local VSPs and other formal partnerships designed for simple accessibility to needed services. 7)Survivors will provided access to parenting supports such as counseling, classes, and safe and affordable childcare resources during the development of the program participant's advocacy plan.

## 4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.
Only upload documents responsive to the questions posed-including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

| Document Type | Required? | Document Description | Date Attached |
| :--- | :--- | :--- | :--- |
| 1C-14. CE Assessment Tool | Yes | CE Assessment Tool | $11 / 08 / 2021$ |
| 1C-7. PHA Homeless <br> Preference | No | PHA Homeless Pref... | $11 / 11 / 2021$ |
| 1C-7. PHA Moving On <br> Preference | No | Moving On Preference | $11 / 11 / 2021$ |
| 1E-1. Local Competition <br> Announcement | Yes | Local Competition... | $11 / 08 / 2021$ |
| 1E-2. Project Review and <br> Selection Process | Yes | Project Review Tool | $11 / 08 / 2021$ |
| 1E-5. Public Posting-Projects <br> Rejected-Reduced | Yes | Public Posting-Pr... | $11 / 12 / 2021$ |
| 1E-5a. Public Posting-Projects <br> Accepted | Yes | Projects accepted | $11 / 11 / 2021$ |
| 1E-6. Web Posting-CoC- <br> Approved Consolidated <br> Application | Yes | Web-Posting-CoC-A... | $11 / 12 / 2021$ |
| 3A-1a. Housing Leveraging <br> Commitments | No |  |  |
| 3A-2a. Healthcare Formal <br> Agreements | No |  |  |
| 3C-2. Project List for Other <br> Federal Statutes | No |  |  |

## Attachment Details

Document Description: CE Assessment Tool

## Attachment Details

Document Description: PHA Homeless Preference

## Attachment Details

Document Description: Moving On Preference

## Attachment Details

Document Description: Local Competition Announcement

## Attachment Details

Document Description: Project Review Tool

## Attachment Details

Document Description: Public Posting-Projects Rejected-Reduced

## Attachment Details

## Document Description: Projects accepted

## Attachment Details

Document Description: Web-Posting-CoC-Approved Consolidated Application

## Attachment Details

## Document Description:

## Attachment Details

Document Description:

## Attachment Details

## Document Description:

## Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

| Page | Last Updated |
| :--- | :--- |
| 1A. CoC Identification | $11 / 12 / 2021$ |
| 1B. Inclusive Structure | $11 / 12 / 2021$ |
| 1C. Coordination | $11 / 12 / 2021$ |
| 1C. Coordination continued | $11 / 12 / 2021$ |
| 1D. Addressing COVID-19 | $11 / 10 / 2021$ |
| 1E. Project Review/Ranking | $11 / 10 / 2021$ |
| 2A. HMIS Implementation | $11 / 12 / 2021$ |
| 2B. Point-in-Time (PIT) Count | $11 / 10 / 2021$ |
| 2C. System Performance | $11 / 11 / 2021$ |
| 3A. Housing/Healthcare Bonus Points | $11 / 08 / 2021$ |
| 3B. Rehabilitation/New Construction Costs | $11 / 08 / 2021$ |

3C. Serving Homeless Under Other Federal
11/08/2021

Statutes
4A. DV Bonus Application 11/12/2021
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11/12/2021
Submission Summary
No Input Required

# Salina Housing Authority Admissions and Continued Occupancy Policy (ACOP) Table of Contents 

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## SECTION XII. RESIDENT SELECTION AND ASSIGNMENT PLAN

1. Equal Opportunity: - The Fair Housing Act makes it illegal to discriminate on the basis of race, color, sex, religion, creed, national or ethnic origin, familial status, disability or handicap, sexual orientation, gender identity or marital status. This HA shall not deny to any family the opportunity of applying for admission nor shall it deny to any eligible applicant the opportunity of leasing or renting a unit suitable to its need in any low-rent project operated by this HA.
2. Selection Process: - Residents shall be selected from among eligible applicant families whose family composition is appropriate to available units. The HA will take into consideration the needs of individual families for low rent housing and the statutory purpose in developing and operating a socially and financially sound low-income housing project, which provides a decent home and a suitable living environment and fosters economic and social diversity in the resident body as a whole. Selection will be made in such a manner as:
A. For every fiscal year, each HA shall reserve a percentage of its new admissions for families whose incomes do not exceed thirty percent (30\%) of the area median income. The goal for public housing shall be forty percent (40\%) of new admissions. In reaching the new admissions goals, the HA's are required to avoid concentrating very low income families.
B. To maintain a resident body composed of families with a broad range of income and rent paying ability which is generally representative of the range of incomes of low income families in the HA's area of operation as defined by state law.
3. Order of Selection: - Waiting lists will be set up by unit size/type needed by the applicant, in the following hierarchical order unless designated otherwise by HUD (i.e. filling vacancies in accessible units):
A. Applicants who are Living in or Working in Salina
B. Applicants displaced due to Homelessness (see Section XII \#6 for requirement).
C. Date and time of application.
D. Provided, however, the provisions of the deconcentration rule, contained within this policy, shall supersede the selection of applicants based on date and time and local preference points, if applicable, and allow the HA to skip families on the waiting list to accomplish this goal.

## Note: If at any time preference change, applicants will be notified of new preferences and how the change has affected their position on the waiting list.

4. Maintaining the Waiting List: - The HA will remove an applicant's name from the waiting list for the following:
A. Failure to respond to HA's request for information or updates.
B. Denial of Application.
C. Refusal of the HA's offer of a unit, except as listed under Note at the end of this section.
5. Procedure for Removing an Applicants Name from the Waiting List: - The applicant will be notified by the HA, in writing, the reason for their removal from the waiting list, with the exception of those situations referenced in 4 of this section. (Any notice of response sent to the resident will always notify applicant that their name will be removed if they do not respond or comply) Posted Grievance Procedures will be followed if applicable. If an applicant's failure to respond to a request from a HA for information or updates was caused by the applicant's disability, the HA will provide reasonable accommodations upon request.
6. Verification of Preference (timing), if applicable: - At the time of application, initial determinations of an applicant's entitlement to a local preference may be made on the basis of documentation. For displacement due to Homelessness, the applicant must prove current residence at a certified shelter with a letter on letterhead stationary from the shelter. This preference can be granted at the discretion of the Executive Director or designee.
**Note: If an applicant rejects an offer of a unit, for reasons other than sehooHocation, the applicant will be notified at that time that due to the fact they refused the offer of assistance, the date and time of their application is being changed to the date and time that they refused the offer. This will be explained verbally and followed-up in writing to the applicant. The HA will notify (verbally and in writing) the applicant that their actions affected their place on the waiting list, and the next offer of assistance will be made when their name reaches the top of the waiting list. Reasons other than school location may be determined acceptable by the Executive Director.
If an applicant rejects more than one (1) unit they will be removed from the waiting list.
**Note: If an applicant rejects an offer of a unit, they will be offered a second unit as soon as one is available. However, the first unit will not be held for the applicant. If the applicant rejects the second unit, they will be dropped from the waiting list. If the initial unit is rejected due to their inability to move at the time of offer (ex. health issue, financial issue), the applicant will be notified they can be dropped to the bottom of the waiting list and the date and time of their application will be changed to the date and time that they refused the unit offer. This will allow the applicant additional time to prepare to move. However, when the applicant is back at the top of the list, if they are not able to move, they will be dropped from the waiting list. Any exceptions must be determined acceptable by the Executive Director. If an applicant rejects more than one (1) unit they will be removed from the waiting list.
7. Organization of the Waiting List: The HA waiting list must contain the following information for each applicant listed:
A. Applicant names;
B. Family unit size (number of bedrooms for which family qualifies under HA occupancy guidelines);
C. Date and time of application;
D. Need for special accommodations
E. Local Preference (Salina Residence and Homelessness). The Executive Director may make exceptions to preference.

## Lawrence-Douglas County Housing Authority DRAFT <br> 



Annual Plan
for Public Comment

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# LDCHA's MISSION To preserve and expand affordable housing, and provide opportunities for participants to thrive through services and partnerships. 

## Section I: Introduction

This 2022 MTW Plan provides the strategies for continuing the remarkable success of the MTW Demonstration, and also sets aggressive goals to facilitate the increased self-sufficiency of participants and significantly expansion of affordable housing choices in Lawrence, Kansas.

The LDCHA was created in 2001 through the merger of the Lawrence Housing Authority (KS053) and the Douglas County Housing Authority (KS 160). The predecessor, Lawrence Housing Authority, was created in 1968 under the Kansas Municipal Housing Act as an independent agency of the City of Lawrence charged with developing, operating and managing low rent housing for the low income population of Lawrence, Kansas. This action was taken as a result of an in-depth study of housing disparities for low income and minority populations. The LDCHA continues to be involved in the effort to address housing disparities through its leadership in the Community Health Plan as the convener of the Safe \& Affordable Housing Working Group, and its work to address homelessness through its transitional housing programs.

The LDCHA is governed by a five-member board of commissioners, two appointed by the Douglas County Commission and three by the Mayor of the City of Lawrence. One member must be a LDCHA program participant and is an appointee of the City. The LDCHA is operated by 40 dedicated staff members who administer a combined budget in excess of 10 million.

## Innovation Through Moving to Work

The LDCHA was selected by HUD as one of the original housing authorities to participate in the Moving to Work Demonstration program in 1998. The agency began implementation of the program on June 1, 1999, by adopting the following program initiatives to meet the Congressional MTW Objectives:

1. Abolish the separate public housing and Section 8 program (HCV) administrative structure and create a new program of housing assistance called General Housing.
2. Change or eliminate four basic federal rules under the 1937 Housing Act that contradict customary social and economic norms and create administrative expense. The changes include:

- The institution of suitability criteria as a part of eligibility criteria.
- Modifying the definition of countable income and adjusted income.
- The establishment of the concept of annual rent and abolishing interim re-examinations.
- Comprehensive changes in the rent structure.

3. Establish a rent structure that provides affordability while it:

- Values the unit.
- Creates incentives to work.
- Establishes a work requirement for all work able adults.
- Establishes meaningful minimum and maximum rents.
- Increases PHA income by reducing federal subsidy or increasing housing assistance without additional subsidy.

4. Increase Housing Choice:

- For all Section 8 participants increase housing choice by permitting full discretion as to location, size and cost without regard to local Fair Market Rents.

5. Increase usage of existing federal funds:

- Increase public housing rental income by $\$ 150,000$ per year.
- Free $\$ 500,000$ per year of Section 8 subsidy.
- Use these amounts to serve an additional 100 low income households without additional federal subsidy.

6. Expand the Family Self Sufficiency program by $100 \%$ for MTW public housing and Section 8 households.
7. Provide homeownership opportunities by awarding a $\$ 3000$ down payment match.

The above initiatives created a locally driven housing program, and all of these initiatives continue to be the foundation of LDCHA's MTW program.

In 2008 the agency signed a new 10 year standardized agreement extending the program to 2018. The new agreement provided expanded authorities for the agency, most significantly the establishment of LDCHA's MTW single fund budget with full flexibility that permits LDCHA through adoption of Activity 09-1 to combine its public housing operating subsidies, Capital Funds grants, and Section 8 HCV assistance into a single source to carry out its approved MTW activities. In May of 2016 the agency accepted HUD's offer of a 10-year extension of its existing MTW Restated Agreement, extending the MTW program according to its current terms through 2028.

The regulatory flexibility granted through the MTW Restated Agreement allows LDCHA to develop and implement innovative, market-based solutions to pursue and fulfill the three MTW statutory objectives:

- Reduce cost and achieve greater cost effectiveness in Federal expenditures;
- Give incentives to families with children whose heads of households are either working, seeking work, or participating in job training, educational or other programs that assist in obtaining employment and becoming economically self-sufficient; and
- Increase housing choices for low-income families.

LDCHA elected to participate in the MTW demonstration to make system-wide progressive changes to its housing programs that allow the agency to provide the educational, vocational, and social supports that low-income households need to increase their self-sufficiency.

Due to efficiencies allowed by MTW, the LDCHA has significantly increased its affordable housing since joining the program at its inception, while actually decreasing the number of staff.

LDCHA is currently one of the smallest agencies in the MTW demonstration. The number of households served may seem few comparably, however the impact in a community the size of Lawrence is significant. Just a few examples include:

- 836, or $66 \%$ of LDCHA-assisted households, are at or below $30 \%$ of AMI and an additional 340 , or $27 \%$, are at or below $50 \%$ of AMI.
- 203 previously homeless households were transitionally housed from 2008 to 2020, with $83 \%$ of those moving to permanent housing assistance.
- 73 additional units of affordable housing were built or acquired by LDCHA since 2006.
- 20 special use MTW vouchers have been created since 2010 to help meet the needs of special populations in our community.
- 102 households became homeowners with a $\$ 3,000$ down payment match between 2002-2020.

Furthermore, being an MTW agency has allowed LDCHA to fully participate in local discussions on affordable housing and homelessness issues, and to respond by partnering with community agencies and government to provide expanded solutions. The MTW program has been more successful than initially envisioned and LDCHA remains committed to the innovative changes and opportunities this program has made available for participants.

## LDCHA Short-Term MTW Goals

- Maintain or expand core MTW initiatives that support employment, maintaining housing and increasing participant self-sufficiency.
- Execute sound management, maintenance, and preservation of the public housing stock according to the highest standards and provide responsive assistance to those we serve.
- Continue to foster the various community partnerships required to enhance participant opportunities and expand support services such as social services, education, transportation, mental health, and health care programs.


## LDCHA Long-Term MTW Goals

- Continue to implement business and fiscal policies that result in long term financial viability and solvency.
- Pursue ways to reduce administrative burden, and costs.
- Continue to develop and institute policies and programs that create incentives for families to work, to increase household income, and to increase self-sufficiency. In so doing, the agency will continue to promote home ownership and create additional housing opportunities for participants.
- The LDCHA is committed to expanding the stock of affordable housing through the acquisition, new construction, reconstruction, moderate or substantial rehabilitation of housing as deemed appropriate by the agency in accordance with its mission. This could include assisted living or other types of housing, possibly in conjunction with commercial facilities or other mixed development consistent with the objectives of the demonstration. LDCHA plans to meet this goal through leveraging its MTW funds to create innovative financing and development strategies through joint ventures or other partnerships.


## Non-MTW Related Housing Authority Programs and Partnerships

The LDCHA operates several additional housing programs besides the public housing and Section 8 HCV programs, and has developed several other partnerships that support LDCHA's MTW program.

## Clinton Place

The largest is a $\mathbf{5 8}$-unit project based Section 8 multi-family development for the elderly which the agency purchased in late 2006 and significantly renovated in 2007 with MTW funds.

## Peterson Acres II

The agency owns an 8-unit senior development that is fully handicapped accessible. This development is unsubsidized and operates with a below market sliding scale rate rent structure based on household income.

## Lawrence Expanded Housing

Seven units of LDCHA owned property that is unsubsidized and operates with below market sliding scale rent structure based on income.

## HOME - State - Transitional Housing

LDCHA administers a grant that funds an estimated $\mathbf{1 8 - 2 0}$ vouchers of Tenant-based Rental Assistance (TBRA) program funded by the State of Kansas with HOME funds. The grantee for this program is the Bert Nash Community Mental Health Center. The LDCHA administers the program on behalf of the Bert Nash Center. Admission is restricted to Bert Nash clients.

## HOME - City - Transitional Housing

The LDCHA administers a Transitional Housing program that issues an estimated 15 20 vouchers of TBRA and is grant funded annually by the City of Lawrence's HOME allocation. This program is restricted to homeless families and individuals who do not otherwise qualify for public housing or Section 8 assistance.

In both the Bert Nash program and the City HOME program, participants must enter into a support service agreement. Participants have up to two years to meet the qualifications for public housing or Section 8 assistance. At the end of the two year period they are transferred to Section 8 assistance if they meet the eligibility qualifications. After their completion of the Transitional Housing program, many participants are then prepared to enter LDCHA's MTW program.

## New Horizons - Transitional Housing

LDCHA administers a grant from the City of Lawrence and Douglas County to house homeless families from the Lawrence Community Shelter. The program operates with the same requirements as the Transitional Housing Program. This program was developed to address the needs of homeless families with children and supplement the LDCHA Transitional Housing program which has received significant reductions in HOME funds. It currently serves $\mathbf{7}$ households.

## HOPE Building

The LDCHA also operates 6 units under the Continuum of Care Permanent Supportive Housing program for chronically homeless individuals who are dual diagnosed with mental health and substance abuse problems. The LDCHA uses MTW funds to provide the required match for this program.

## Building Independence III

Building Independence III is a Section 811 PRAC 4-unit property located in Baldwin City, Kansas. The property is owned by the Bert Nash Community Mental Health Center and operates under an annual housing assistance payment contract with HUD. The LDCHA is the owner's management agent responsible for all aspects of administration, management, operations and maintenance of the property.

## Partnership with Douglas County Child Development Association (DCCDA)

The LDCHA leases Units 159 and 160 at Edgewood Homes without a fee to Positive Bright Start to operate an early childhood education program. The lease requires that at least $\mathbf{1 6}$ children of LDCHA residents be enrolled per year in a Positive Bright Start program. This space is also used for special educational services for these students and for providing evening childcare services for LDCHA parent/guardian MTW training opportunities. This program supports LDCHA's MTW program by providing convenient and affordable childcare for working parents.

## HUD-VASH Vouchers

The HUD-Veterans Affairs Supportive Housing Program (HUD-VASH) combines Housing Choice Voucher rental assistance for homeless veterans with case management and clinical services provided by the U.S. Department of Veterans Affairs (VA). LDCHA was given the opportunity to join in this effort in 2013 and to expand its participation in 2014 and 2015. The LDCHA readily accepted this opportunity to serve our veterans, and for 2021 will administer a total of 45 VASH vouchers.

## Mainstream Vouchers - Non-Elderly Disabled (NED)

Voucher rental assistance to households that include a non-elderly person with disabilities, aimed primarily to assist persons with disabilities who are transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless. Along with housing, a large component in serving these populations is partnerships with health and human service agencies and other community-based organizations serving persons with disabilities. LDCHA will administer a total of 60 Mainstream Vouchers for 2021.

> THE LDCHA VISION
> To transform lives through accessible, affordable housing opportunities for all Douglas County residents.

## (II) GENERAL OPERATING INFORMATION

## ANNUAL MTW PLAN

## A. HOUSING STOCK INFORMATION

i. Planned New Public Housing Units

New public housing units that the MTW PHA anticipates will be added during the Plan Year.

| ASSET MANAGEMENT PROJECT (AMP) | BEDROOM SIZE |  |  |  |  |  | TOTAL UNITS | POPULATION TYPE* | \# of Uniform Federal Accessibility Standards (UFAS) Units |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NAME AND NUMBER | 0/1 | 2 | 3 | 4 | 5 | 6+ |  |  | Fully Accessible | Adaptable |
| Name/Number | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |
| Name/Number | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |
| Name/Number | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |

Total Public Housing Units to be Added in the Plan Year $\square$

* Select "Population Type" from: General, Elderly, Disabled, Elderly/Disabled, Other

If "Population Type" is "Other" please describe:

## N/A

ii. Planned Public Housing Units to be Removed

Public housing units that the MTW PHA anticipates will be removed during the Plan Year.
$\left.\begin{array}{|c|c|c|}\hline \text { AMP NAME AND NUM- } \\ \text { BER }\end{array} \begin{array}{c}\text { NUMBER OF } \\ \text { UNITS TO BE } \\ \text { REMOVED }\end{array}\right) \quad$ EXPLANATION FOR REMOVAL
iii. Planned New Project Based Vouchers

Tenant-based vouchers that the MTW PHA anticipates project-basing for the first time during the Plan Year.
These include only those in which at least an Agreement to enter into a Housing Assistance Payment (AHAP) will be in place by the end of the Plan Year. Indicate whether the unit is included in the Rental Assistance Demonstration (RAD).

| PROPERTY NAME | NUMBER OF <br> VOUCHERS TO BE <br> PROJECT-BASED | RAD? | DESCRIPTION OF PROJECT |
| :---: | :---: | :---: | :---: |
| The Cottages at <br> Green's Lake | 8 | NO | Permanent Supportive Housing |
| Name | 0 | N/A | N/A |

iv. Planned Existing Project Based Vouchers

Tenant-based vouchers that the MTW PHA is currently project-basing in the Plan Year. These include only those in which at least an AHAP is already in place at the beginning of the Plan Year. Indicate whether the unit is included in RAD.

| PROPERTY NAME | NUMBER OF <br> PROJECT- <br> BASED VOUCH- <br> ERS | PLANNED <br> STATUS AT <br> END OF PLAN <br> YEAR* | RAD? | DESCRIPTION OF PROJECT |
| :---: | :---: | :---: | :---: | :---: |
| N/A | N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A | N/A |

Planned Total Existing Project-Based Vouchers

* Select "Planned Status at the End of Plan Year" from: Committed, Leased/Issued
v. Planned Other Changes to MTW Housing Stock Anticipated During the Plan Year

Examples of the types of other changes can include (but are not limited to): units held off-line due to relocation or substantial rehabilitation, local, non-traditional units to be acquired/developed, etc.

## PLANNED OTHER CHANGES TO MTW HOUSING STOCK ANTICIPATED IN THE PLAN YEAR

N/A
vi. General Description of All Planned Capital Expenditures During the Plan Year

Narrative general description of all planned capital expenditures of MTW funds during the Plan Year.

## GENERAL DESCRIPTION OF ALL PLANNED CAPITAL EXPENDITURES DURING THE PLAN YEAR

LDCHA will use its 2022 Capital Funds grant for maintenance and improvements to public housing developments. The agency anticipates ongoing major expenditure for upgrades at turnover to the interiors of all its developments to include new kitchens, baths, and HVAC units.

## B. LEASING INFORMATION

A. Planned Number of Households Served

Snapshot and unit month information on the number of households the MTW PHA plans to serve at the end of the Plan Year.
$\left.\begin{array}{|c|c|c|}\hline \text { PLANNED NUMBER OF HOUSEHOLDS SERVED } \\ \text { THROUGH: }\end{array} \begin{array}{c}\text { PLANNED NUMBER OF } \\ \text { UNIT MONTHS OCCU- } \\ \text { PIED/LEASED* }\end{array} \quad \begin{array}{c}\text { PLANNED NUMBER OF } \\ \text { HOUSEHOLDS TO BE } \\ \text { SERVED** }\end{array}\right]$

* "Planned Number of Unit Months Occupied/Leased" is the total number of months the MTW PHA plans to have leased/occupied in each category throughout the full Plan Year.
** "Planned Number of Households to be Served" is calculated by dividing the "Planned Number of Unit Months Occupied/Leased" by the number of months in the Plan Year.
$\wedge$ In instances when a local, non-traditional program provides a certain subsidy level but does not specify a number of units/households to be served, the MTW PHA should estimate the number of households to be served.

| LOCAL, NON-TRADI- <br> TIONAL CATEGORY | MTW ACTIVITY NAME/NUMBER | PLANNED NUMBER <br> OF UNIT MONTHS <br> OCCUPIED/LEASED* | PLANNED NUMBER OF <br> HOUSEHOLDS TO BE <br> SERVED* |
| :---: | :---: | :---: | :---: |
| Property-Based | Cottages at Green's Lake/8 | 96 | 8 |
| Property-Based | Clinton Parkway Apts./58 | 684 | 57 |
| Property-Based | Peterson Acres II/8 | 96 | 8 |
| Property-Based | 1725 New Hampshire/6 | 60 | 5 |
| Homeownership | Homeowner Matching Grant/N/A | 36 | 3 |
| Tenant Based | Moving On Voucher | 12 | 1 |
| Planned Total Households Served | 948 | 79 |  |

* The sum of the figures provided should match the totals provided for each local, non-traditional categories in the previous table. Figures should be given by individual activity. Multiple entries may be made for each category if applicable.
B. Discussion of Any Anticipated Issues/Possible Solutions Related to Leasing

Discussions of any anticipated issues and solutions in the MTW housing programs listed.
\(\left.$$
\begin{array}{|c|l|}\hline \text { HOUSING PROGRAM } & \text { DESCRIPTION OF ANTICIPATED LEASING ISSUES AND POSSIBLE SOLUTIONS }\end{array}
$$ \left\lvert\, \begin{array}{l}The Public Housing occupancy rate averages between 97\% - 98\%. There is a <br>
high turnover rate at the family developments as a result of LDCHA's strict <br>
lease enforcement of rent payment and anti-crime policies. The LDCHA con- <br>

ducts monthly outreach to households with non-payment of rent issues.\end{array}\right.\right\}\)| The Kansas Residential Landlord Tenant Act requires all lease holders to give |
| :--- |
| 30 day notice of termination of the lease. This state law notice provision |
| creates a 30 day delay from when a tenant accepts a public housing unit to |
| when they can take occupancy. Vacancy days created by state law are be- |
| yond the ability of the agency to control. |

## C. WAITING LIST INFORMATION

i. Waiting List Information Anticipated

Snapshot information of waiting list data as anticipated at the beginning of the Plan Year. The "Description" column should detail the structure of the waiting list and the population(s) served.

| WAITING LIST NAME | DESCRIPTION | NUMBER OF <br> HOUSEHOLDS <br> ON WAITING <br> LIST | WAITING LIST OPEN, PAR- <br> TIALLY OPEN OR CLOSED |
| :---: | :---: | :--- | :---: |
| PLANS TO <br> OPEN THE <br> WAITING LIST <br> DURING THE <br> PLAN YEAR |  |  |  |
| General Housing <br> Federal MTW <br> Public Housing - <br> Section 8 HCV | Community-Wide <br> Combined/Merged | 384 |  |
| Babcock Place / <br> Peterson Acres I <br> Federal MTW <br> Public Housing Units | Site Based | Open |  |
| Clinton Parkway <br> Project Based Local <br> Non-traditional MTW | Site Based | 75 | Open |
| Peterson Acres II <br> Project Based Local <br> Non-Traditional MTW | Site Based | 20 | Open |
| Next Step <br> Federal MTW Housing <br> Choice Voucher <br> Program | Program Specific | 2 | Open |
| Safe Housing <br> Federal MTW Housing <br> Choice Voucher <br> Program | Program Specific | Site Based | O |

Please describe any duplication of applicants across waiting lists:

The LDCHA has a combined public housing and Section 8 HCV waiting list per Activity 99-1, and all applicants receive offers for HCV and public housing units.

Additionally, there are three site based waiting lists that are designated for elderly and near elderly and an applicant can be on any site based wait list for which they meet the eligibility criteria.
ii. Planned Changes to Waiting List in the Plan Year

Please describe any anticipated changes to the organizational structure or policies of the waiting list(s), including any opening or closing of a waiting list, during the Plan Year.

| WAITING LIST NAME | DESCRIPTION OF PLANNED CHANGES TO WAITING LIST |
| :---: | :---: |
| Name | N/A |
| Name | N/A |

## Section IV: Approved MTW Activities: HUD approval previously granted

## A. IMPLEMENTED ACTIVITIES

## Activity 20-1 <br> Moving On Program Vouchers - Rent Assistance for Permanent Supportive Housing Graduates

## i. Plan Year Approved, Implemented, Amended

## Approved for 2020 Plan Implemented 2020

## ii. Description / Update

i. The Activity utilizes MTW flexibility to provide up to three (3) Moving On Housing Program vouchers to individuals who complete their treatment plan and are identified as eligible to exit from the LDCHA's Permanent Supportive Housing (PSH) programs. The decision to exit is made by the participant and promotes self-sufficiency in the least restrictive environment, while opening up the permanent supportive housing units to others in immediate need. Participants are referred by Bert Nash or another service provider. To be eligible participants must meet the LDCHA General Housing eligibility requirements, except the good residential history, and are evaluated by their residency in the PSH program. The LDCHA administers the program including income calculation, determining program eligibility and completing all required fields in HUD-50058 MTW.

The Moving On Program (MOP) voucher is for a 24 -month period and participants must be in a support services agreement while receiving MOP housing assistance. Support services are provided by the Bert Nash Community Mental Health Team or another approved provider.

The MOP participant must find a rental unit in Lawrence or Douglas County, Kansas, with a landlord who will enter into a lease and are not subsidy contracted with the LDCHA. The unit must be able to pass an HQS inspection by the LDCHA. The rent and utilities are calculated according to the current income based calculation used in the regular Section 8 program. The MOP participants are exempt from MTW rent structure and work requirement, but can voluntarily participate in the MTW rent structure (MTW Vol) if working.

Vouchers issued under this activity are not portable except for reasonable accommodation or VAWA reasons. MOP voucher-holders that are in good standing at the end of the 24-month period, including working at least 15 hours per week (or exempt from MTW as disabled or
elderly), positive landlord recommendation, and no unresolved pending lease violations or eviction actions, are transferred to a standard Section 8 voucher.

Update:
In 2021, it is anticipated that no Moving On vouchers will be issued.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 18-1 <br> Local Project Based Section 8 Voucher Program Targeted to Special Needs Populations

## i. Plan Year Approved, Implemented, Amended

## Approved for 2018 Plan Implemented 2021

## i. Description, Update

Create a local Project Based Section 8 Voucher Program (PBV) with the following components:

- Allocate PBV subsidy non-competitively process to LDCHA-owned or controlled sites and transitional units,
- Prioritize assignment of PBV assistance to units designed to serve special populations with poverty rates $50 \%$ of AMI or below,
- Eliminate the $25 \%$ cap on the number of units that can be project-based on a single site for supportive or elderly housing, and for sites with fewer than 20 units,
- Waive the $20 \%$ cap on the amount of HCV budget authority that can be project-based, atlowing LDCHA to determine the size of the PBV program,
- Modify eligible unit and housing types to include shared housing, cooperative housing, or transitional housing,
- Allow project partners to manage project wait lists with criteria as determined by LDCHA,
- Use LDCHA's standard HCV process for determining Rent Reasonableness for units in lieu of requiring third-party appraisals,
- Eliminating or modifying the requirement that households living in a unit subsidized through a project-based voucher be given an opportunity to receive tenant-based rental assistance ("exit voucher") if, after one year, they wish to move, however the participants will be given access to the LDCHA transfer policy, and
Assign standard HCV payment standards to PBV units.

This Activity uses MTW flexibility to:
Reduce the administrative time and development costs associated with issuing a Request for Proposal (RFP) when LDCHA has a qualifying development for PBV program.

Increase housing choices for special populations.
Because this is a PBV program it is not considered a local non-traditional program.
These are new units that serve individuals residing outside of the LDCHA inventory. These units were constructed in conjunction with a new Mental Health Crisis Center.

A preference has been established for individuals with serious persistent mental illness who are stabilized at the crisis center and in need of housing due to the services offered at this site. There are supportive services through a partnership with the local Bert Nash Community Mental Health Center and a new peer support program.

The LDCHA executed the Second Amendment to its Amended and Restated Moving to Work Agreement. The LDCHA will conduct HQS inspections and certify that any of the property it owns that has a PBV assigned meets HQS. Additionally the LDCHA will determine rent reasonableness for all PBV units it owns.

## Update:

As of June 2021, HUD review of AHAP is pending. This Activity is being implemented in 2021 following the completion of construction in late 2020 and issuance of the certificates of occupancy in February 2021. Standard HUD metrics CE\#1, CE\#2, CE\#3, HC\#1, and HC\#4 for this Activity will be incorporated into the FY21 MTW Report.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned. Remove waiver of the $20 \%$ cap on the amount of HCV budget authority that can be project-based, allowing LDCHA to determine the size of the PBV program,

## Activity 17-1 <br> Exclude Asset Income from Income Calculations for Households with Assets of $\$ 20,000$ or less and Allow Self-Certification of Assets valued at less than $\$ 20,000$ after initial certification

i. Plan Year Approved, Implemented, Amended

## Approved for 2017 Plan <br> Implemented 2017

## ii. Description / Update

This Activity uses MTW flexibility to exclude asset income from income calculations for assets of $\$ 20,000$ or less and allow self-certification of the value of assets of $\$ 20,000$ or less after initial certification. This meets the statutory objective to reduce administrative costs of recertifications because the verification of asset income process is very time consuming and yields little benefit or impact on rent calculation.

## Update:

This Activity is fully implemented for all participants, including all households biennially recertified.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 16-1 <br> Safe Housing Program: Rent Assistance for Victims of Domestic Violence

## i. Plan Year Approved, Implemented, Amended

## Approved for 2016 Plan Implemented 2016

## ii. Description / Update

This Activity uses MTW flexibility to provide ten (10) Safe Housing Program (SHP) transitional housing vouchers issued to eligible households / individuals in the Willow Domestic Violence Center Program (WDVC), or another service provider who certifies the applicant's status as a victim of domestic violence, and is a Douglas County, Kansas resident. To be eligible a SHP participant must meet the LDCHA General Housing eligibility requirements, except the good residential history.

The SHP participants must be in a support services agreement while receiving SHP housing assistance. Support services will be administered by the WDVC or another provider. Participants refusing to participate in a support service agreement will not have their housing assistance renewed at the next annual recertification.

The SHP participant must find a rental unit in Lawrence or Douglas County, Kansas, with a landlord who will enter into a lease and a rent subsidy contract with the LDCHA. The unit must be able to pass an inspection by the LDCHA.

Vouchers issued under this activity are not portable except for reasonable accommodation or VAWA reasons. SHP voucher-holders that are in good standing at the end of the 24-month period, including working at least 15 hours per week (if in the MTW rent structure), positive landlord recommendation, no pending lease violations or eviction actions, and similar factors will be transferred to a standard Section 8 voucher.

## Update:

The SHP has been exceptionally successful. As of June 2021, 9 participants are actively housed and on track to complete the program due to the partnership with the WDVC. In 2020, 8 households successfully transitioned to the regular HCV program, $\mathbf{1}$ household voluntarily left the program in good standing, and $\mathbf{1}$ household did not qualify to transfer to the regular HCV program.

In September of 2018, due to available Section 8 funding an additional 10 vouchers were authorized to be issued pursuant to this Activity for a total of 20 vouchers issued. LDCHA will continue to issue additional vouchers when funds are available to do so.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 16-2 <br> Next Step Vouchers (NSV): Housing Assistance for Youth who have Aged Out of Foster Care

## i. Plan Year Approved, Implemented, Amended

## Approved for 2016 Plan <br> Implemented 2016 <br> Re-Proposed for 2018 Plan

## ii. Description / Update

This Activity description and administration was modified to place the Next Step participants in the income based rent structure while maintaining the requirement that the participants meet the MTW work requirement which can be accomplished through working or participation in an educational program. This will treat these participants 18-21 years of age consistently with other young adults in MTW as set out in Activity 09-6.

This will eliminate the requirement that these participants pay the MTW minimum rent as set in Activity 99-2. This will make interim recertifications available to these participants including the ability to be recertified to zero income and eligible for a utility allowance.

The impact of this change will be to encourage work while reducing the risk of eviction due to the fluctuation of employment normally experienced by this age group of participants.

These participants are able to voluntarily participate in the MTW rent structure (MTW Vol) if the rent calculation is advantageous to them due to the additional deductions. If a participant voluntarily participates in the MTW rent structure, the MTW hardship policy as outlined in Activity 99-2 is available to them. They may also elect to return to the income based rent structure one time between annual re-examinations.

This Activity uses MTW flexibility to create up to five vouchers depending on available funding to house aged out foster youth for up to 36 months or until age 23, whichever comes first. To be eligible a youth must meet the LDCHA General Housing eligibility requirements except the good residential history. The NSV participant must find a rental unit in Lawrence or Douglas County, Kansas, with a landlord who will enter into a lease and a rent subsidy contract with the LDCHA. The unit must be able to pass an inspection by the LDCHA.

NSV voucher-holders that are in good standing, including stabilization, working at least 15 hours per week positive landlord recommendation, no pending lease violation or eviction actions, and similar factors at the end of the 24-36-month period, or longer if required for educational purposes, will be transferred to a standard Section 8 voucher. Participant would be able to transfer after 24 months but prior to 36 months if the LDCHA eligibility requirements are met and the participant requests the transfer.

All NSV participants must complete the LDCHA Renters Education program. LDCHA will also require voucher-holders under this activity to begin, continue, and/or maintain appointments and visits with social service providers as recommended by assessment to assist these households in the preparation of living independently and creating a stable living environment.

Vouchers issued under this activity are not portable except for reasonable accommodation or VAWA reasons. LDCHA reserves the authority to extend NSVs up to 12 months to allow full time students to complete their degree.

## Update:

Two Next Step households are being utilized in 2021, and 1 current participant is employed. One household successfully transitioned to the regular HCV program in 2020. LDCHA will continue to issue available vouchers as eligible participants are identified.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 14-2 <br> Create a Landlord On-Site Self-Certification that minor repairs are complete

## i. Plan Year Approved, Implemented, Amended

## Approved for 2014 Plan

Implemented 2014

## ii. Description / Update

This Activity uses MTW flexibility to revise the HQS certification to allow Landlord Self-Certification of Correction at LDCHA's discretion and in cases where all deficiencies are minor non-life-threatening, non-safety-hazard deficiencies as determined by an approved list maintained by LDCHA. The "Landlord On-Site Verification and Re-Inspection Form" is included in Appendix II.

## Update:

This Activity continues to be actively promoted to landlords, and more are using the Self-Certification. It is anticipated that this activity will have increased participation as the COVID-19 waivers are terminated and inspections return to a normal schedule.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 14-3 <br> Change the effective dates of variables affecting rent calculations to January 1

i. Plan Year Approved, Implemented, Amended

## Approved for 2014 Plan

Implemented 2014

## ii. Description / Update

This Activity uses MTW flexibility to change the effective dates for program changes that affect rent calculations such as Fair Market Rent, Voucher Payment Standard and Utility Allowance, etc., to correspond with the beginning of LDCHA's fiscal year, January 1. This reduces cost and
achieve greater cost effectiveness by eliminating unnecessary reprinting of key agency documents.

## Update:

The 2021 FMR, VPS and Utility Allowances were adopted in $4^{\text {th }}$ quarter of 2020 and implemented on January 1, 2021. All materials were reprinted only after all changes were made by the agency. The same will occur in 2022.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 13-1 <br> Create an Affordable Housing Acquisition and Development Fund

## i. Plan Year Approved, Implemented, Amended

## Approved for 2013 Plan Implemented 2013

## ii. Description / Update

The LDCHA Board of Commissioners authorized the use of MTW reserve funds for the development of new low income affordable housing, and LDCHA may use its MTW flexibility to purchase land and/or improvements, or participate in project ownership and/or development by providing financing for direct construction or rehabilitation costs. LDCHA may leverage, where possible, additional funds from private and public sources (including Low Income Housing Tax Credits, Private Activity Bonds, or other available financing methods). This activity is designed to increase housing choice for low-income households utilizing MTW reserves.

## Update:

The LDCHA entered into a long-term lease for a new property of 10 units to serve special populations including participants with severe and persistent mental illness (SPMI) and/or substance abuse disorder. All units will be leased to households at or below $50 \%$ of AMI. Construction began in late 2019, and the occupancy certificate was issued in February 2021. The first residents moved in during April 2021.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 10-1 <br> Biennial recertification for public housing and Section 8 elderly and disabled households

## i. Plan Year Approved, Implemented, Amended

## Approved for 2010 Plan

Implemented 2010

## ii. Description / Update

Adopt alternative recertification schedule to conduct biennial recertification for all elderly and disabled public housing and Section 8 households on fixed incomes, to reduce the total number of annual recertifications processed to reduce cost and achieve greater administrative efficiencies.

Hardship Policy: Participants may request a hardship and be recertified in the year identified to skip if their annual medical expenses have increased by $10 \%$ in the previous 12 months.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.
iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 09-5 <br> Homeownership matching grant

## i. Plan Year Approved, Implemented, Amended

## Approved for 2017 Plan

Implemented 2017

## ii. Description / Update

## Update:

As of the end of January 2021, 102 households have received a homeownership matching grant since 2002.
iii. Planned Non-Significant Changes

No changes or modifications are planned.
iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 09-6 <br> Revise definition of countable income

## i. Plan Year Approved, Implemented, Amended

## Approved for 2009 Plan

Implemented 2009

## ii. Description / Update

Excluded earned income of young adult children between the ages of 18 and 21 not enrolled full-time in school, and excluded earned income of young adult children between 18-24 if enrolled full-time as a student, while retaining the work requirement for these groups. This Activity is authorized by the MTW flexibility to establish alternate definitions of income, and to encourage work.

This Activity was designed to not penalize the entire household for the fluctuations in employment of young adult children. Additionally it reduces administrative cost by eliminating the need for frequent rent recalculations and encourages work through program enforcement for this population.

Update:
In 2020, LDCHA had 12 participants who were required to participate in the Resident Services Office employment program and all participants came into compliance with the work requirement.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.
iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 09-6.1 <br> Revise Definition of Countable Income: Count income under previously disallowed 12:12:48 Regulation

## i. Plan Year Approved, Implemented, Amended

## Approved for 2009 Plan <br> Implemented 2009

## ii. Description / Update

This Activity is designed to achieve greater administrative efficiency by eliminating the 12:12:48 month Earned Income Disallowance rule, and including those amounts as income, as permitted by the MTW flexibility that allows LDCHA to establish alternate definitions of income.

## Update:

This Activity is fully implemented.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 09-8 <br> Create a jail re-entry housing program

## i. Plan Year Approved, Implemented, Amended

## Approved for 2009 Plan

Implemented 2010

## ii. Description / Update

Create 5 units of transitional re-entry vouchers in partnership with Douglas County Sheriff's Office for inmates participating in a re-entry program. The Sheriff's Office provides the services for this program. To be eligible for referral to the LDCHA the inmate being released from Douglas County jail must meet performance criteria established by the Jail Re-entry Program. To qualify for assistance, the inmate must be a Douglas County resident and must not be excluded under the federal housing mandatory prohibition rules.

## Update:

This program utilized 2 vouchers in 2020, and 1 household completed this program and transitioned to the regular HCV program.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.
iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 99-1 <br> Combined Public Housing and Section 8 HCV programs and operations

## i. Plan Year Approved, Implemented, Amended

## Approved for 2017 Plan <br> Implemented 2017

## ii. Description / Update

This Activity uses MTW flexibility to establish a locally designed waiting list and tenant selection criteria by combining the public housing family housing units and Section 8 HCV into one program called General Housing with one waiting list and single organizational program structure. The objective of this Activity was to decrease the vacancy rate by using the same suitability criteria for both programs and offering the next available unit to the applicant at the top of the waiting list. Additionally it decreases administrative burden by reducing voluntary unit turnover cost.

Update:
This Activity is one of the key innovations in the LDCHA MTW program. It has resulted in an average $98 \%$ occupancy rate for the LDCHA public housing program. Additionally the utilization rate for the HCV program is $99 \%$.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.
iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 99-2 <br> Alternative rent structure

## i. Plan Year Approved, Implemented, Amended

## Approved for 1999 Plan Implemented 1999

## ii. Description / Update

Developed alternative MTW rent structure with minimum and maximum annual rents that are adjusted periodically and applied to all non-disabled/non-elderly households in the General Housing program. The rent structure requires all non-elderly, non-disabled adults to pay a significant minimum amount of rent regardless of their income. To reward work, the agency set a maximum rent for each size unit.

| Bedroom Size | Minimum | Maximum |
| :--- | :--- | :--- |
| 1 Bedroom | $\$ 185$ | $\$ 435$ |
| 2 Bedroom | $\$ 215$ | $\$ 500$ |
| 3 Bedroom | $\$ 255$ | $\$ 575$ |
| 4 Bedroom | $\$ 275$ | $\$ 665$ |
| 5 Bedroom | $\$ 315$ | $\$ 690$ |

To encourage employment advancement the agency established a system of income deductions that increase as hours of work increase.

Special income deductions for MTW households include:

- $10 \%$ earned income deduction for those working at least 35 hours/week
- \$2,000 medical deduction for those working at least 35 hours/week
- full out-of-pocket dependent care deduction necessary to allow work or school attendance
- utility allowance as an annual income deduction, not as a monthly deduction from rent
- increase in the child dependent deduction to $\$ 840$ per child capped at $\$ 1,680$ per household

Flat rents are not applied in the MTW rent structure, and MTW participants are not eligible for the flat rent option.

The LDCHA's Rent Hardship Policy permits a degree of rent relief if the household experiences a loss in income. Under the policy, a household not under termination may be recertified based on the nature and amount of the income loss.

If loss of earned income equals or is greater than $50 \%$ of total reported earned income, then the MTW Hardship Rent shall be reset to $\$ 50$ a month for the household for a three consecutive month period.
Or
If loss of earned income is at least $25 \%$ but is less than $50 \%$ of total reported earned income, the MTW Hardship Rent shall be reset $\$ 100$ a month for the household for a three consecutive month period.

Amend the policy to establish that hardships requests may be denied based upon a pattern of policy abuse per the LDCHA Fraud Policy - Resolution 539, as amended. The rent reduction is for a period not to exceed three months. A household may have a hardship rent reduction only once every 12 months from the end of an approved hardship request. If the household's income loss is due to a condition that qualifies the individual for a disability under ADA, the household's designation is changed from MTW to income-based and they are then recertified. The alternative rent structure and hardship policies are more fully outlined in Appendix I.

Section 8 portability is restricted. MTW households may not move outside the LDCHA's jurisdiction unless the household applies for and receives an exception from this rule as a reasonable accommodation for a disability, VAWA, or other good cause, such as taking a job in a different city, education, or other household need. Households porting into the LDCHA's jurisdiction must participate in the MTW program.

An important component of the LDCHA's MTW rent structure is the feature of Annual Rent or Fixed Rent. Rent is fixed for one year and does not change, regardless of changes in household income or composition except in instances where a household permanently loses income through death, divorce, or when an income producing adult child whose income was included in the rent calculation moves out of the household.

## Update:

The amount of tenant rent is expected to exceed $\$ 1.3$ million for 2021 ; additionally public housing occupancy is at $99 \%$.

There were 120 households that received hardships due to COVID in 2020:

- 45 Public housing households received a COVID-related hardship
- 75 Section 8 households received a COVID-related hardship
- 44 of the 120 households received one or more COVID-related hardship extensions beyond the initial 3-month period
- 10 Public housing households received 1 extension
- 9 Public housing households received 2 extensions
- 20 Section 8 households received 1 extension
- 5 Section 8 households received 2 extensions

The COVID-19 hardship policy was extended through June of 2021.

## iii. Planned Non-Significant Changes

No changes or modifications are planned.

## iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## Activity 99-3 <br> Work Requirement

## i. Plan Year Approved, Implemented, Amended

## Approved for 1999 Plan Implemented 1999

## ii. Description / Update

This Activity establishes an MTW work requirement which applies to all households in the General Housing program with a non-elderly non-disabled adult in the household. The work requirement mandates that all able-bodied adults age 18 and older work a minimum of 15 hours a week. For a two-adult household with minor children, the work requirement can be met if one adult works 35 hours per week. Enrollment in a post-secondary education program or Work Training Program satisfies the work requirement. An adult child in the household is also subject to the work requirement. Residents who fail to meet the work requirement must participate in the LDCHA's Family Self-Sufficiency Program 15 hours per week. Failure to meet the work requirement is a major program breach.

Following are the exemptions to the work requirement and MTW rent structure:

- Elderly/Disabled Status - All adult household members age 62 or over, or who have disability status that prevents employment.
- Temporary Medical Exemption - verified medical condition of a household member lasting longer than 3 months that limits or that prevents work activities. Must be certified to by a licensed physician or medical practitioner.
- Discretionary Exemption - households with only one adult who does not have elderly/disability status and who, due to limitations of employment experience, education or training, or other significant barriers, is unable to earn sufficient income to meet the MTW minimum rent requirement.
- Work Requirement Exemption Only - Households receiving TANF Cash Assistance with one adult member who has been determined "not mandatory for work" by DCF. The household will receive assistance under the MTW rent structure, but the person will not be subject to the work requirement.

Exempt households may elect annually to participate in the MTW rent structure if they meet the work requirement through employment income.

Failure to meet the work requirement results in a lease violation. If not corrected, tenant rent goes to full market rate for the unit.

## Update:

During 2020, 2 households had a work requirement enforcement action. Both households came into compliance.
iii. Planned Non-Significant Changes

No changes or modifications are planned.
iv. Planned changes to Metrics/Data Collection

No changes or modifications are planned.

## v. Planned Significant Changes

No changes or modifications are planned.

## B. NOT YET IMPLEMENTED ACTIVITIES

No Activities are not yet implemented.

## C. ACTIVITIES ON HOLD

No Activities are currently on hold.

## D. CLOSED OUT ACTIVITIES

## Closed Out: Activity 14-1 <br> Create a Biennial Housing Quality Standards (HQS) Inspection process for existing Housing Choice Voucher (HCV) properties

i. Years Approved, Implemented, Closed Out

## Approved for 2012 Plan

Never Implemented
Closed Out 2020
Revise the HQS certification to permit biennial HQS inspections for units that have a record of good property maintenance, a history of making repairs in a timely manner, and have passed HQS on the first inspection for two consecutive annual inspections.

## ii. Reason Activity was Closed Out

It has been confirmed that due to limitations in Lindsey Software Systems, our housing software, the eligible properties and landlords cannot be easily tracked. Lindsey is not working to fix this limitation. The Activity was created to save time and costs for both staff and landlords but tracking it manually will take more staff time, not less.

## Closed Out: Activity 12-1 <br> Biennial recertification for Section 8 elderly and disabled households

i. Years Approved, Implemented, Closed Out

Approved for 2012 Plan
Implemented 2012
Closed Out 2015
Conduct biennial recertification for all elderly and disabled Section 8 households.

## ii. Reason Activity was Closed Out

Combined with Activity 10-1, and closed out 12-1.

## Closed Out: Activity 11-1 <br> Financial Assistance for Vehicle Repair

## i. Years Approved, Implemented, Closed Out

## Approved for 2011 Plan

Implemented 2011
Closed Out 2015
Provide up to $\$ 500$ per household for vehicle repair to assist MTW households with children to obtain or retain employment, employment training, or attend post-secondary education.

## ii. Reason Activity was Closed Out

This Activity requires only the MTW Single Fund Authorization. It is being closed out and discussion of annual outcomes will be included in Section V under "Activities that Will Use Only MTW Single Fund Flexibility."

## Closed Out: Activity 11-2

Partner with Full Circle Tenant Services, Inc. (FCTS) to create the Full Circle Youth Program (Originally partnered with Douglas County Housing, Inc. [DCHI] )

## i. Years Approved, Implemented, Closed Out

## Approved for 2011 Plan

Implemented 2011
Closed Out 2015
Use FCTSI, an affiliated nonprofit, to pursue private and public foundation grant funding that is restricted to nonprofit organizations in order to expand program opportunities and activities for LDCHA youth, particularly the children of parents participating in the MTW program. The Full Circle youth program provides year-round social, educational, health and recreational opportunities for youth.

## ii. Reason Activity was Closed Out

This Activity requires only the MTW Single Fund Authorization. It is being closed out and discussion of annual outcomes will be included in Section V under "Activities that Will Use Only MTW Single Fund Flexibility."

## Closed Out: Activity 11-3 <br> Combine the Administrative Plan and the Public Housing ACOP into one policy statement

## i. Years Approved, Implemented, Closed Out

## Approved for 2011 Plan

Implemented 2011
Closed Out 2013
Combine Section 8 Housing Choice Voucher Administrative Plan and public housing Admissions and Continued Occupancy policy and Methods of Administration to create consistency and safeguard staff accuracy in the application of MTW policies under the public housing and Section 8 HCV programs.

## ii. Reason Activity was Closed Out

Activity was completed, published for public comment and adopted by the Board of Commissioners on August 26, 2013.

## Closed Out: Activity 10-2 <br> Expand employment related services to MTW households.

i. Years Approved, Implemented, Closed Out

## Approved for 2009 Plan <br> Implemented 2009 <br> Closed Out 2015

Provide funding for technical training, education, certifications, employment counseling and childcare services to permit heads of household to seek, obtain and retain employment. This Activity is designed to reduce the barriers to employment and underemployment, to maximize a household's potential for securing long-term employment.

## ii. Reason Activity was Closed Out

This Activity requires only the MTW Single Fund Authorization. It is being closed out and discussion of annual outcomes will be included in Section V under "Activities that Will Use Only MTW Single Fund Flexibility."

## Closed Out: Activity 10-3 <br> Energy Conservation Improvements

## i. Years Approved, Implemented, Closed Out

Provided $\$ 1.5$ million from the single fund MTW budget to finance comprehensive energy improvements under HUD Energy Performance Contracting, resulting in guaranteed annual cost savings sufficient to provide funding for the 20 year investment.

## ii. Reason Activity was Closed Out

The Energy Performance Contract was completed in 2011, and yearly reporting is provided to HUD Field Office to verify utility savings.

## Closed Out: Activity 09-1 Single fund budget with full flexibility

## i. Years Approved, Implemented, Closed Out

```
Approved for 2009 Plan
Implemented 2009
Closed Out 2015
```

Combined its public housing operating and Capital fund subsidies and HCV assistance into a single funding source.

## ii. Reason Activity was Closed Out

This Activity only requires the MTW Single Fund Authorization.

## Closed Out: Activity 09-2 Mandatory Orientation

i. Years Approved, Implemented, Closed Out

Approved for 2010 Plan
Implemented 2010
Closed Out 2015

Required mandatory orientation program for all new residents on the services and programs offered by the LDCHA Resident Services Office. This Activity educates residents about available services to access in times of crisis that could lead to termination of their housing assistance, or as a resource for households motivated toward upward mobility, economic self-sufficiency and homeownership.

## ii. Reason Activity was Closed Out

This Activity requires only the MTW Single Fund Authorization. It is being closed out and discussion of annual outcomes will be included in Section V under "Activities that Will Use Only MTW Single Fund Flexibility."

## Closed Out: Activity 09-3 <br> Expand case management services to MTW households

i. Years Approved, Implemented, Closed Out

## Approved for 2009 Plan

Implemented 2009
Closed Out 2013

Provide case management for households below 40\% AMI to reduce barriers to employment and underemployment to maximize household's potential for securing long-term employment.

## ii. Reason Activity was Closed Out

Activity 09-3 will be absorbed into Activity 10-2 to encompass a broader scope of employment support. Previous benchmark of Activity 09-3, AMI increase, will report as income per SS \#1.

## Closed Out: Activity 09-4 <br> Biennial recertifications for MTW households.

## i. Years Approved, Implemented, Closed Out

## Approved for 2009 Plan

Implemented 2009
Closed Out 2015
Conduct biennial recertifications for public housing and Section 8 participants in the MTW rent structure who are at maximum rent or $50 \%$ AMI.

## ii. Reason Activity was Closed Out

This Activity has never had the anticipated impact and it resulted in increasing complexity rather than reducing staff time and achieving greater cost efficiency. This initiative is a voluntary election and is subject to fluctuating tenant income resulting in too many mid-year recertifications. In 2012 there were 102 eligible to participate and only 24 elected to skip recertification. In 2013 there were only 70 eligible households and 38 elected to skip. In 2014 it is projected there will be 111 eligible for MTW biennial recertification and only 37 will skip. This Initiative is difficult to track and creates additional administrative complexity to our program without resulting in a significant benefit to participants.

## Closed Out: Activity 09-7 Homeless to Housed

## i. Years Approved, Implemented, Closed Out

## Approved for 2009 Plan

Implemented 2009
Closed Out 2015
Provide housing stabilization case management for recently homeless individuals who are housed in the LDCHA's Transitional Housing (TH) program and the Jail Re-Entry (JRE) program.

## ii. Reason Activity was Closed Out

This Activity requires only the MTW Single Fund Authorization. It is being closed out and discussion of annual outcomes will be included in Section V under "Activities that Will Use Only MTW Single Fund Flexibility."

## ANNUAL MTW PLAN

## A. ESTIMATED SOURCES AND USES OF MTW FUNDS

i. Estimated Sources of MTW Funds

| FDS LINE ITEM NUMBER | FDS LINE ITEM NAME | DOLLAR AMOUNT |
| :---: | :---: | :---: |
| 70500 (70300+70400) | Total Tenant Revenue | 1,318,522 |
| 70600 | HUD PHA Operating Grants | 7,887,544 |
| 70610 | Capital Grants | 841,955 |
| 70700 (70710+70720+70730+70740+70750) | Total Fee Revenue | 0 |
| 71100+72000 | Interest Income | 19,068 |
| 71600 | Gain or Loss on Sale of Capital Assets | (714) |
| 71200+71300+71310+71400+71500 | Other Income | 57,437 |
| 70000 | Total Revenue | 10,123,812 |

ii. Estimated Uses of MTW Funds

| FDS LINE ITEM NUMBER | FDS LINE ITEM NAME | DOLLAR AMOUNT |
| :---: | :---: | :---: |
| 91000 (91100+91200+91400+91500+91600+91700+91800+91900) | Total Operating - Administrative | 1,438,563 |
| 91300+91310+92000 | Management Fee Expense | 0 |
| 91810 | Allocated Overhead | 0 |
| 92500 (92100+92200+92300+92400) | Total Tenant Services | 86,498 |
| 93000 (93100+93600+93200+93300+93400+93800) | Total Utilities | 341,296 |
| 93500+93700 | Labor | 0 |
| 94000 (94100+94200+94300+94500) | Total Ordinary Maintenance | 691,545 |
| 95000 (95100+95200+95300+95500) | Total Protective Services | 53,855 |
| 96100 (96110+96120+96130+96140) | Total Insurance Premiums | 157,734 |
| 96000 (96200+96210+96300+96400+96500+96600+96800) | Total Other General Expenses | 124,477 |
| 96700 (96710+96720+96730) | Total Interest Expense \& Amortization Cost | 0 |
| 97100+97200 | Total Extraordinary Maintenance | 0 |
| 97300+97350 | HAP + HAP Portability-In | 4,791,363 |
| 97400 | Depreciation Expense | 651,512 |
| 97500+97600+97700+97800 | All Other Expense | 0 |
| 90000 | Total Expenses | 8,336,843 |

Please describe any variance between Estimated Total Revenue and Estimated Total Expenses:

The variance will be placed in reserves to be used to complete the capital projects identified in Section II A vi.

## PLANNED USE OF MTW SINGLE FUND FLEXIBILITY

## 2022 Sources and Uses of Funds Details

Lawrence-Douglas County Housing Authority has set aside MTW reserves to implement the following activities using the single fund flexibility:

Activity: Develop Long Term Strategic Plan
Program Affected: Public Housing and Section 8
Year Identified: 2020
Effective Date: January 2022
Funding Allocated: \$25,000
In 2021 and the first half of 2022, LDCHA will undertake a strategic planning process to set the agency's direction for the next three to five years. The process will engage the Board of Commissioners, staff, residents, key stakeholders and other community members in considering the key questions facing the LDCHA and exploring solutions that allow the agency to meet its mission in the best and most efficient ways possible.

As staff and Board members move through the process, key elements of the MTW Plan will be integrated so that the strategic plan that ultimately gets adopted by the Board of Commissioners is synonymous with the MTW Plan.

The goals of the planning process are to identify a set of key strategic questions, analyze the agency's strengths and weaknesses, incorporated stakeholder assessments of the agency's success in reaching its goals and coalesce an understanding both within and outside the agency around strategic focus for the next three years. LDCHA's long-term MTW Plan will be provided in the 2023 MTW Annual Plan. Funds will also be utilized for re-branding and public outreach.

## Activity: Fiber Internet for Edgewood Homes

Program Affected: Public Housing
Year Identified: 2018
Effective Date: January, 2019
Funding Allocated: \$ 50,000
Completed: 2021
Use the MTW Single Fund reserves to fund the installation of a fiber broadband infrastructure at Edgewood Homes. LDCHA has been approved for the second cohort of ConnectHomeUSA, a movement to bridge the digital divide for HUD-assisted housing residents in the United States under the leadership of national nonprofit EveryoneOn. By helping residents in participating communities to get connected at home and providing access to digital literacy and educational content, Connect-HomeUSA aims to make public housing a platform for change. LDCHA is striving to be at the forefront of digital inclusion by having gigabit speeds available to residents for free.

There is a well-researched and documented significant gap (or digital divide) between lowand higher income households in access to technology and the internet. This disproportionately affects low-income children and reduces their achievement in school by making it harder to get homework done, connect socially, and stay on par with their peers. We have two computer labs at Edgewood Homes, one for adults for employment and education and one for children for homework, games, and social media. Many of our children at Edgewood Homes only have access to technology and the internet at their school and at our computer lab. There is Lifeline internet service available to Edgewood tenants currently for $\$ 10$ per month through a local provider, but tenants must choose between an internet Lifeline benefit or a cell phone Lifeline benefit. We believe it is important to have access to both services.

## Activity: Internet for Edgewood Homes

Program Affected: Public Housing
Year Identified: 2020
Effective Date: January, 2021
Funding Allocated: \$ 25,000 per year
Ongoing
Use up to $\$ 25,000$ per year of MTW Funds to provide universal internet access for all households with children at Edgewood Homes for access to educational supports provided by local school district. This supports the 2019 Activity previously approved for Fiber Internet for Edgewood Homes and the ConnectHomeUSA project at the LDCHA.

Activity: Internet Upgrade for Edgewood Homes Main Office
Program Affected: Public Housing, Multifamily
Year Identified: 2020
Effective Date: January, 2021
Funding Allocated: \$25,000
Completed: 2021
Use up to $\$ 25,000$ of public housing reserve funds to upgrade internet at the Edgewood Homes main office in conjunction with the Fiber Internet project at Edgewood Homes. This will provide a faster and more reliable connection with the agency's "remote" sites (Huppee Community Facility at Edgewood Homes, Babcock Place, and Clinton Place) improving their access to the housing software on the LDCHA servers, and higher VOIP phone quality. The expenditure was approved by the LDCHA Board of Directors under Resolution 2020-13, as it is most cost effective to perform in conjunction with the fiber internet upgrade at Edgewood Homes.

Activity: Funds for Acquiring Birth Certificates
Program Affected: Public Housing \& Section 8
Year Identified: 2018
Effective Date: January, 2019
Funding Allocated: \$ 5,000
Ongoing partners, including Family Promise and the Lawrence Community Shelter provide some funding for this but sometimes those funds are unavailable. It is very common that LDCHA receives applications that are incomplete due to the household not having a birth certificate for all family members. This activity would remove a barrier to housing.

## Activity: Public Housing Capital Improvements

Program Affected: Public Housing
Year Identified: 2016
Effective Date: Ongoing
Funding Allocated: 2022 - \$
Description of Activity:
The majority of the LDCHA's public housing units are over 40 years old and the major systems including roofs, boilers, HVAC and plumbing systems have reached or exceed their useful life. The agency has evaluated these capital needs and will use MTW / Public Housing reserve funds to fund these ongoing projects when the Capital Fund Grant is insufficient for the completion of these projects.

Activity: Provide Financial Assistance for Vehicle Repair
Program Affected: Public Housing, Housing Choice Voucher, VASH
Year Identified: 2010
Effective Date: January 1, 2011
Funding Allocated: $\$ 20,000$ (estimated)
Ongoing
Description of Activity:
Provide up to $\$ 500$ per household for vehicle repair to assist MTW households to obtain or retain employment, employment training, or attend postsecondary education.

Activity: Partner with Full Circle Tenant Services, Inc. to create the Full Circle Youth Program. (Previously partnered with Douglas County Housing, Inc. [DCHI]) Program Affected: Public Housing, Housing Choice Voucher, VASH
Year Identified: 2010
Effective Date: January 1, 2011
Funding Allocated: \$50,000 (estimated)
Ongoing
Description of Activity:
Use Full Circle Tenant Services, Inc., an affiliated 501 (c)3, to pursue private and public foundation grant funding that is restricted to nonprofit organizations in order to expand program opportunities and activities for LDCHA youth, particularly the children of parents participating in the MTW program. The Full Circle Youth Program provides year-round social, educational, health and recreational opportunities for youth.

Activity: Expand employment related services to MTW households.
Program Affected: Public Housing, Housing Choice Voucher, VASH
Year Identified: 2008
Effective Date: January 1, 2009
Funding Allocated: \$175,000 (estimated)
Ongoing
Description of Activity:
Provide funding for technical training, education, certifications, employment counseling and childcare services to permit heads of household to seek, obtain and retain employment. This Activity is designed to reduce the barriers to employment and underemployment, to maximize a household's potential for securing long-term employment.

## Activity: Homeless to Housed.

Program Affected: Public Housing and Housing Choice Voucher
Year Identified: 2008
Effective Date: January 1, 2009
Funding Allocated: \$40,000 (estimated)

## Ongoing

Description of Activity:
Provide housing stabilization case management for recently homeless individuals who are housed in the LDCHA's Transitional Housing (TH) program and the Jail Re-Entry (JRE) program.

## Activity: Mandatory Orientation

Program Affected: Public Housing and Housing Choice Voucher
Year Identified: 2008
Effective Date: January 1, 2009
Funding Allocated: \$300 (estimated)
Ongoing
Description of Activity:
Required mandatory orientation program for all new residents outlining the services and programs offered by the LDCHA Resident Services Office. This Activity educates residents about available services to access in times of crisis that could lead to termination of their housing assistance, or as a resource for households motivated toward upward mobility, economic self-sufficiency and homeownership.

## General Statement on Sources of Funds

Since the 2022 allocation for HUD funded programs cannot be known at this time, the amounts listed for Public Housing Operating Subsidy and Section 8 HCV Budget Authority Renewal are based on 2021 funding allocations. For Capital Funds the allocation is based on the 2021 grant funding award, excluding special COVID-19 funding.

General Statement on Uses of Funds
The uses of funds shows the aggregate expenses for all MTW programs the agency will operate by account and not program. However each individual program operated by the LDCHA contains a program specific budget.

The LDCHA plans to use funds in 2022 for intended purposes of the specific federal and resident services programs even though it will operate its Public Housing, Section 8 assistance and Capital Fund as a single fund budget with full flexibility. The agency will not reduce the number of public housing and Section 8 assisted units it has in 2022. Any development will be paid for through MTW reserves or leveraged funds. Public Housing, Section 8 and Capital Funds, as a single fund will be used to pay for the administrative, operational, maintenance costs and capital fund improvements of the respective program which includes previously approved MTW Activities.

Since all of the agency's public housing and Section 8 HCV units/households are in the MTW program, even though not all households participate in the alternative rent structure and work requirement, these programs are listed as MTW activities in the sources and uses.

Any surplus funds remaining at the end of 2021 will be used for MTW purposes outlined in the 2022 Plan and subsequent years.

## B. LOCAL ASSET MANGEMENT PLAN

i. Is the MTW PHA allocating costs within statute?
ii. Is the MTW PHA implementing a local asset management plan (LAMP)?

## NO

iii. Has the MTW PHA provide a LAMP in the appendix?

NO
iv. If the MTW PHA has provided a LAMP in the appendix, please describe any proposed changes to the LAMP in the Plan Year or state that the MTW PHA does not plan to make any changes in the Plan Year.

The LDCHA has 369 public housing units and opted out of the asset management requirement under the various appropriations acts for 2008-2021. The agency will continue to elect to opt out of asset management for 2022. The LDCHA uses a cost allocation system to prorate expenses among the different programs it administers.

## C. RENTAL ASSISTANCE DEMONSTRATION (RAD) PARTICIPATION

i. Description of RAD Participation

The MTW PHA shall provide a brief description of its participation in RAD. This description must include the proposed and/or planned number of units to be converted under RAD, under which component the conversion(s) will occur, and approximate timing of major milestones. The MTW PHA should also give the planned/actual submission dates of all RAD Significant Amendments. Dates of any approved RAD Significant Amendments should also be provided.

## RENTAL ASSISTANCE DEMONSTRATION (RAD) PARTICIPATION

## N/A

ii. Has the MTW PHA submitted a RAD Significant Amendment in the appendix? A RAD Significant Amendment should only be included if it is a new or amended version that requires HUD appro N/A
iii. If the MTW PHA has provided a RAD Significant Amendment in the appendix, please state whether it is the first RAD Significant Amendment submitted or describe any proposed changes from the prior RAD Significant Amendment?

```
N/A
```


## Section VI: Administrative

## A. Board Resolution

Resolution 2021-_ was approved by the Board of Commissioners adopting the 2022 Annual MTW Plan on September 27, 2021. It and the Certification of Compliance are included in Appendix II.

## B. Public Participation / Comment on the $\mathbf{2 0 2 2}$ MTW Plan

Resident Advisory Committee
The LDCHA Resident Advisory Committee participated in the development of this plan and recommended this Plan for approval on June 17, 2021. Due to COVID-19 restrictions, the meeting was conducted online via Zoom rather than in person.

## Notice of Public Hearing and Comment Period

PUBLIC NOTICE
Additionally, the LDCHA's Draft MTW Annual Plan for 2022 was available to the public for review and comment during a 30-day period beginning July 12 and ending at $4: 00 \mathrm{pm}$ August 12, 2021.

During the public comment periods the Draft MTW Annual Plan for 2022, the 5 -Year Capital Fund Action Plan, and updates to the Combined Administrative Plan / Admission \& Continued Occupancy Policies (Admin/ACOP) were available on the LDCHA website, and printed copies of the documents were available at City and County Offices and all the agency's administrative and management offices. The location of copies and the public hearing were advertised in public notices published in the Lawrence-Journal World newspaper and the LDCHA website on July 12, 2021.

The public was invited to comment in writing, delivered or mailed to Lawrence-Douglas County Housing Authority, 1600 Haskell Avenue, faxed to 785-842-9596, or emailed to housing@ldcha.org. Comments were received up to 4:00 p.m. August 12, 2021.

The public hearing was held August 12, 2021.
_ comments were received during the comment period. _ members of the public attended the hearing and participated in discussion, and __ objections were presented.

## C. Agency Directed Evaluation of the Demonstration <br> None at this time.

## D. Statement of Significant Amendment or Modification

LDCHA considers a "significant amendment or modification" as a discretionary change in a plan or policy of the agency that fundamentally alters the plan or policy, and which will require the formal approval of the Board of Commissioners. Specifically the following will be considered to constitute a significant amendment:

- A material change in the policies regarding the manner which tenant rent is calculated,
- A material change in the admissions policy, or
- Any change with regard to demolition or disposition, homeownership, Capital Fund financing, conventional or mixed financing development are considered significant amendments to the Capital Fund 5-Year Action Plan.

Changes that result from HUD regulatory requirements will not be considered a significant amendment or modification to either the 5-Year Capital Fund Action or MTW Annual plans.

Significant changes to the LDCHA MTW Program as defined by HUD Form 50900 will be made through a MTW Plan amendment as approved by HUD.

## E. Declaration of Trusts

The LDCHA filed Declaration of Trusts with the Douglas County Register of Deeds on all its public housing and agency owned housing on different dates over the years at the time the deeds were first filed with the registrar. The LDCHA has nine separate housing developments. Each deed was filed with a Declaration of Trust.

## F. Resident Commissioner

The LDCHA is in compliance with the requirement that the agency have a commissioner who is a resident of one of the agency's housing programs. Maria Duran, who is a public housing participant, is the resident commissioner. Ms. Duran was appointed to the Board by the Mayor of Lawrence for a four-year term in July 2016 and re-appointed for a second four-year term in May 2020.

## Additional Appendix Items

# Appendix I LDCHA's MTW Demonstration Program 

Appendix II Certifications and Declarations, and Forms

Appendix III Capital Fund Performance and Evaluation Reports

## Appendix I:

## LDCHA's MTW DEMONSTRATION PROGRAM

The LDCHA submits Appendix I to provide a comprehensive outline of its Moving to Work (MTW) program elements that have been developed during its participation in the MTW Demonstration through various MTW Plans submitted to HUD. Additionally, significant data of its MTW Program, maintained since the inception in 1999, will continue to be collected and presented with its annual reports.

The LDCHA merged the Public Housing and Section 8 Housing Assistance programs into one housing program called General Housing Assistance with one waiting list and two forms of assistance. A household whose name comes to the top of the waiting list is offered the first form of assistance available. An applicant is allowed to pass but will be assessed a pass penalty and moved down the waiting list to the date of the offer. Once an applicant has received an offer of all forms of housing and passes they are dropped from the waiting list.

All applicants for General Housing Assistance must meet suitability criteria as well as income eligibility criteria. Applicants with no prior rental experience can qualify by completing the Renter Education Program, the goal of which is to teach applicants various duties, responsibilities and rights as a leaseholder.

The agency developed an MTW rent structure that requires all non-elderly, non-disabled adults to pay a significant minimum rent regardless of their income. The LDCHA's rent structure goal was intended to move participants to work by making them responsible for paying a meaningful rent, high enough to require work but low enough to be affordable. To reward work, the agency set a maximum, or ceiling, rent for each unit by bedroom size. To encourage employment advancement the agency established a system of income deductions that increase as hours of work increase. The LDCHA's MTW rent structure requires a significant minimum payment regardless of income and caps rent as income rises to encourage upward economic mobility. The minimum and maximum MTW rents are adjusted periodically by Board resolution.

Actual MTW monthly rent is determined by:

- annualizing total household income
- subtracting allowable deductions
- multiplying the sum by $30 \%$
- dividing the amount by 12

Income deductions for MTW households include:

- $10 \%$ earned income deduction for those working at least 35 hours/week
- $\$ 2,000$ medical deduction for those working at least 35 hours/week
- full out-of-pocket dependent care deduction necessary to allow work or school attendance
- utility allowance as an annual income deduction, not as a monthly deduction from rent
- increase in the child dependent deduction to $\$ 840$ per child capped at $\$ 1,680$ per household

If the final amount is less than the minimum rent for the bedroom size occupied by the household, the annual rent is increased to the minimum. If it is higher than the maximum rent, it is lowered to the maximum. If it falls between the minimum and maximum, it is set where it falls. Section 8 households may pay a rent higher than the maximum if they select a unit with a contract rent that exceeds the payment standard.

## Application of MTW Rent Structure

The alternative MTW rent policy and work requirement apply to all households in the General Housing program with a non-disabled adult age 62 or younger in the household. Exempt households may elect to participate in the MTW rent structure if they meet the work requirement through employment income. There are limited exemptions permitted, as follows:

- Elderly/Disabled Status - All adult household members age 62 or over, or who have disability status that prevents employment.
- Temporary Medical Exemption - verified medical condition of a household member lasting longer than 3 months that limits or that prevents work activities. Must be certified to by a licensed physician or medical practitioner.
- Discretionary Exemption - households with only one adult who does not have elderly/disability status and who, due to limitations of employment experience, education or training, or other significant barriers, is unable to earn sufficient income to meet the MTW minimum rent requirement.
- Work Requirement Exemption Only - Households receiving TANF Cash Assistance with one adult member who has been determined "not mandatory for work" by DCF. The household will receive assistance under the MTW rent structure, but the person will not be subject to the work requirement.


## Annual Rent

An important component of the LDCHA's MTW rent structure is the feature of Annual Rent or Fixed Rent. Rent is fixed for one year and does not change, regardless of changes in household income or composition except in instances where a household permanently loses income through death, divorce, or when an income producing adult child whose income was included in the rent calculation moves out of the household.

Work Requirement

The work requirement mandates that all able-bodied adults age 18 and older work a minimum of 15 hours a week. For a two-adult household with minor children, the work requirement can be met if one adult works 35 hours per week. Enrollment in a post-secondary education program or Work Training Program satisfies the work requirement. An adult child in the household is also subject to the work requirement. Residents who fail to meet the work requirement must participate in the LDCHA's Family Self-Sufficiency Program 15 hours per week. Failure to meet the work requirement is a major program breach.

## Other Approved Rent Reform Elements of the Rent Structure

Section 8 portability is restricted. MTW households may not move outside the LDCHA's jurisdiction unless the household applies for and receives an exception from this rule as a reasonable accommodation for a disability or other good cause, such as taking a job in a different city, education, or other household need. Households porting into the LDCHA's jurisdiction must participate in the MTW program, unless exempt.

Households that have both elderly/disabled members and non-disabled adult members are considered mixed eligibility households and are placed in the MTW rent structure.

Flat rents are not applied in the MTW rent structure, and MTW participants are not eligible for the flat rent option.

## Rent Hardship Policy

The LDCHA's Rent Hardship Policy permits a degree of rent relief if the household experiences a loss in employment income or medical illness. Under the policy, a household may be re-certified to a $\$ 50$ or $\$ 100$ monthly rent based on the nature and amount of the income loss. The rent reduction is for a period not to exceed three months. A household may have a hardship rent reduction only once every 12 months, measured from the completion of any prior hardship .

If the household's income loss is due to a condition that then qualifies the individual for a disability under ADA, the household's designation is changed from MTW to income-based and they are then recertified.

## Homeownership

Households that have an annual gross income which exceeds $50 \%$ of the Area Median Income (AMI) are offered an opportunity to join the homeownership program.

The LDCHA will provide a $\$ 3,000$ matching grant for down payment or closing costs for households that complete the Homeownership Program and purchase a house. Households participating in the Homeownership Program that have income between 80\%-99\% of AMI are allowed to pay the MTW maximum rent for three to five years or until they purchase a home. Households who do not join the homeownership program may remain in their public housing unit until their gross annual income reaches $80 \% \mathrm{AMI}$ at which time
they become responsible for paying the full market rent without subsidy. The LDCHA encourages households to leave the housing assistance program when a household's gross annual income reaches $100 \%$ AMI, so that higher income households not interested in purchasing a house will move into the private rental market, thereby opening up units of affordable housing for households at or below $80 \%$ of AMI.

Households participating in Section 8 voucher must leave the program when their rent obligation equals the full contract rent for their unit for six consecutive months. This is a provision of the Section 8 Housing Assistance Payment contract which serves as a term limit for higher income households.

Public housing households that reach $100 \%$ of AMI at the annual recertification will be given a 6 month notice to vacate. If the household has not provided the LDCHA with notice of a pending home purchase, the household will not be eligible for the homeownership down payment match. This will result in Section 8 HCV and public housing households being treated the same.

## Alternate Rent Historic Outcomes

| Avg Gross Income / Participants / Homeownership | MTW YEAR | AVG GROSS INCOME | AVG TENANT RENT | AVG HAP TO OWNER | AVG CONTRACT RENT | AVG FAMILY SIZE | MTW RENT PARTICIPANTS | HOME-OWNERSHIP |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BASELINE | 2000-2001 YR 2 | 16,434 | 296 | 213 | 622 | 3 | 391 |  |
| Year 2 | 2001-2002 YR 3 | 16,660 | 303 | 223 | 653 | 3 | 401 | 1 |
|  | 2002-2003 YR 4 | 17,967 | 288 | 375 | 676 | 3 | 517 | 5 |
| BENCHMARK <br> Increase metrics over time | 2003-2004 YR 5 | 19,564 | 329 | 378 | 731 | 3 | 492 | 5 |
|  | 2004-2005 YR 6 | 19,901 | 332 | 403 | 737 | 3 | 479 | 5 |
|  | 2005-2006 YR 7 | 19,274 | 324 | 436 | 768 | 3 | 450 | 2 |
|  | 2006-2007 YR 8 | 20,372 | 349 | 422 | 786 | 3 | 456 | 9 |
|  | 2007-2008 YR 9 | 21,625 | 368 | 439 | 814 | 3 | 440 | 5 |
|  | 2008-2009 YR 10 | 20,446 | 367 | 499 | 874 | 3 | 426 | 7 |
|  | 2010 YR 11 | 19,776 | 358 | 510 | 872 | 3 | 411 | 7 |
|  | 2011 YR 12 | 19,793 | 355 | 513 | 870 | 3 | 411 | 3 |
|  | 2012 YR 13 | 21,060 | 376 | 551 | 929 | 3 | 477 | 8 |
|  | 2013 YR 14 | 22,558 | 388 | 539 | 937 | 3 | 478 | 7 |
|  | 2014 YR 15 | 23,937 | 411 | 521 | 950 | 3 | 472 | 5 |
|  | 2015 YR 16 | 27,429 | 424 | 526 | 961 | 3 | 485 | 10 |
|  | 2016 YR 17 | 24,345 | 417 | 536 | 977 | 3 | 479 | 2 |
|  | 2017 YR 18 | 24,736 | 419 | 561 | 981 | 3 | 475 | 4 |
|  | 2018 YR 19 | 23,997 | 410 | 573 | 996 | 3 | 508 | 8 |
|  | 2019 YR 20 | 25,176 | 390 | 628 | 1,030 | 3 | 434 | 6 |
| OUTCOME | 2020 YR 21 | 27,417 | 393 | 663 | 1,113 | 3 | 369 | 3 |
|  | OVERALL AVERAGE | 21,623 | 365 | 475 | 864 | 3 | 453 | $\begin{aligned} & \text { Total } \\ & 102 \end{aligned}$ |

## Appendix II

## Certifications and Declarations

- Board Resolution 2021-__ Adopting 2022 Annual MTW Plan
- Certification of Meeting MTW Statutory Requirements and Public Notices
- Certification of a Drug-Free Workplace
- Disclosure of Lobbying Activities
- Certification of Payments
- Affidavit of Publication for Public Notice Ad
- Landlord On-Site Verification and Re-Inspection Form
- Certification of Payments HUD Form 50071
$\begin{array}{ll}\text { (1) } \\ * & \text { (14 } \\ \Rightarrow & \text { 흔ㅇ }\end{array}$

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$$

Catholic Charities Inc. RRH Application
$\checkmark$ Reply $\ll$ Reply All $\rightarrow$ Forward
Wed 10/20/2021 2:30 PM

Casey,
This email is to inform you that the Catholic Charities Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.
If you have any questions please do not hesitate to contact me.
Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: earganbright@kshomeless.com
Website: kshomeless.com


## Kansas Statewide

Homeless Coalition

## CCNEK CoC Project Application

Dani

This email is to inform you that the CCNEK Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: Earganbright@kshomeless.com
Website: kshomeless.com

## CCSWK CoC Application

$\square$

Debbie,
This email is to inform you that the CCSWK Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: Earganbright@kshomeless.com
Website: kshomeless.com

## KCSDV Project application



## Bre,

This email is to inform you that the KCSDV New project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

## Eric A rganbright

Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: earganbright $\propto$ kshomeless.com
Website: kshomeless.com

Kansas Statewide
Homeless Coalition

## Christine

This email is to inform you that the submitted CoC HMIS Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.
If you have any questions please do not hesitate to contact me

Eric $\mathcal{A}$ rganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
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Phone: (785)-730-9153
Email: earganbright $@ k$ kshomeless.com
Website: kshomeless.com


## Kansas Statewide

Homeless Coalition

## KSHC CEI CoC Applications

EA Eric Arganbright $\begin{aligned} & \text { To Christy McMurphy }\end{aligned}$
$\leftrightarrows$ Reply $\quad \leftrightarrow$ Reply All
$\rightarrow$ Forward

Christy,

This email is to inform you that the KSHC Renewal and New Expansion projects application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 6604
Phone: (785)-730-9153
Email: Earganbright@kshomeless.com
Website: kshomeless.com

LDCHA New Application

Heather,
This email is to inform you that the LDCHA Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: earganbright@kshomeless.com
Website: kshomeless.com


## Kansas Statewide

Homeless Coalition

My Father's House Renewal Application


Eric Arganbright
To Beth Waddle

Beth,
This email is to inform you that the My Father's House Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

Eric Arganbright
Director of Community Engagement
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Website: kshomeless.com

## Kansas Statewide

Homeless Coalition

MHA Renewal Application
G Reply 《 Reply All
$\rightarrow$ Forward

Cookie,

This email is to inform you that the MHA of the Heartland Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.

Eric $\mathcal{A}$ rganbright
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Phone: (785)-730-9153
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Website: kshomeless.com


## Kansas Statewide

Homeless Coalition

Mid-CAP CoC Application

Joyce,

This email is to inform you that both the Renewal and New Expansion project applications have been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.
Eric Arganbright
Director of Community Engagement
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2001 Haskell Avenue
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Website: kshomeless.com


## Kansas Statewide

Homeless Coalition

## NEKCAP CoC Renewal Project

Belinda
This email is to inform you that the NEKCAP Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.
If you have any questions please do not hesitate to contact me.
Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: Earganbright@kshomeless.com
Website: kshomeless.com

Prarieview CoC application


Megan,
This email is to inform you that the Prairie View Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.

If you have any questions please do not hesitate to contact me.
Eric Arganbright
Director of Community Engagement
Kansas Statewide Homeless Coalition
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Phone: (785)-730-9153
Email: earganbright@kshomeless.com
Website: kshomeless.com

Kansas Statewide
Homeless Coalition

## SHA CoC Application

## Eric Arganbright

To Phil Nix $\square$
$\checkmark$ Reply $<$ Reply All $\rightarrow$ Forward Ifi
Wed 10/20/2021 2:55

Phil
This email is to inform you that ttheSalina Housing Authority Renewal project application has been accepted and will be rated and ranked based on the CoC Steering Committee approved criteria.
If you have any questions please do not hesitate to contact me.

## Eric Arganbright

Director of Community Engagement
Kansas Statewide Homeless Coalition
2001 Haskell Avenue
Lawrence, Kansas 66046
Phone: (785)-730-9153
Email: Earganbright@kshomeless.com
Website: kshomeless.com


## CoC Approved 2021 Collaborative Application

coc_approved_coilaborative_application.pdfDownload File

Final Project Rankings and Score Sheets


