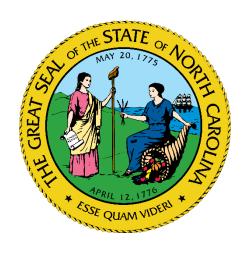
## Quality and Population Health:



Advanced Medical Homes: Incentive Plans

NC Division of Health Benefits
NC Area Health Education Centers, and
Standard Plan Prepaid Health Plans

**RCC (Relay Conference Captioning)** 

Participants can access real-time captioning for this webinar here:

https://www.captionedtext.com

<u>/client/event.aspx?EventID=498</u>

0967&CustomerID=324

December 9, 2021

# Logistics for today's webinar

Question during the live webinar



Technical assistance

technicalassistanceCOVID19@gmail.com

#### **Presenters**

#### **DHHS- NC Medicaid**

Kelly Crosbie, MSW, LCSW- Chief Quality Officer Taylor Zublena, RN, MSN, CCM, CPHQ- Associate Director-Quality Management Sam Thompson, MSW- Associate Director-Program Evaluation

#### **NC AHEC**

Carol Stanley, MS, CPHQ- Manager, Medicaid Transformation Monique Mackey- Manager, Practice Support









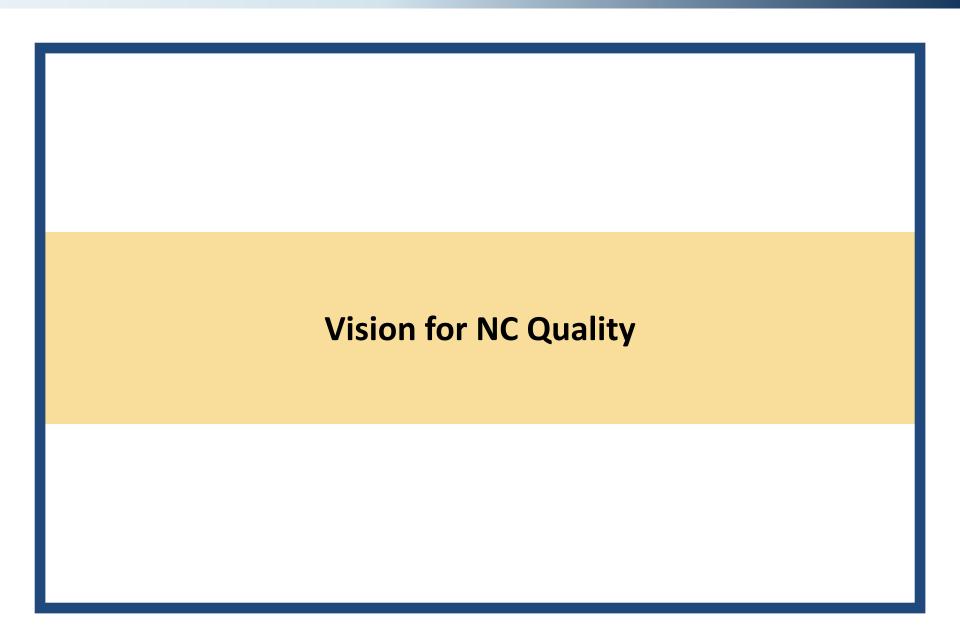






## **Agenda**





# The Department's Quality Vision

The Department seeks to develop a data-driven, outcomes-based, continuous quality improvement process that rewards Standard Plans and Behavioral Health I/DD Tailored Plans for advancing quality outcomes in targeted areas.

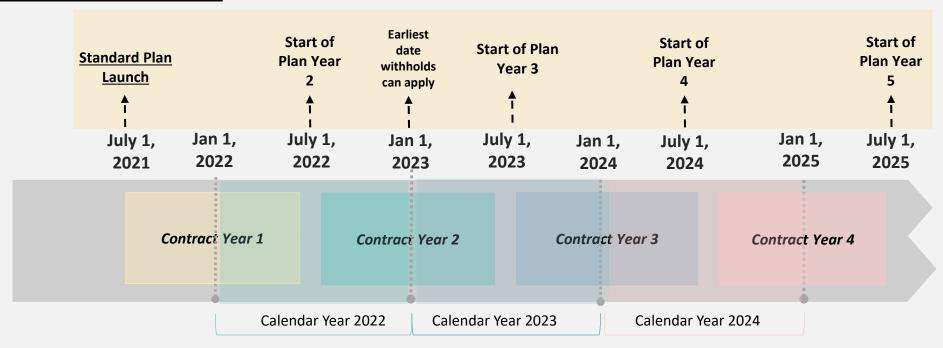
Target Areas	Contract Year 1*	Contract Year 2	Contract Years 3 to 5
1. Broad Awareness	Establish quality vision and set select benchmarks for role of plans in advancing quality	Collect broad set of quality measures and continue to establish benchmarks	Streamline quality measure reporting
2. Focus on Outcomes	Deploy Quality Strategy approach and collect outcomes measures	Assess outcomes for potential Withhold measures	Increase role of outcomes in Quality Withhold measure set
3. Promote Health Equity	Provide plans with historical data and preliminary benchmarks to inform planning efforts	Update health equity benchmarks	Integrate health equity benchmarks into the Quality Withhold
	The Department and managed care plans invest in improved technology and infrastructure to facilitate outcomes reporting  (including clinical and patient reported data)		

<sup>\*</sup>Refers to the Contract Year for Standard Plans and BH I/DD Tailored Plans, respectively, recognizing their different launch dates. Each Contract Year will run from July 1 to June 30.

# **Timelines for Quality Measurement and Contracting**

Each contract year, Standard Plans and Behavioral Health I/DD Tailored Plans will submit quality performance data collected during the calendar year that began immediately before the contract year.

#### **Standard Plan Timeline**



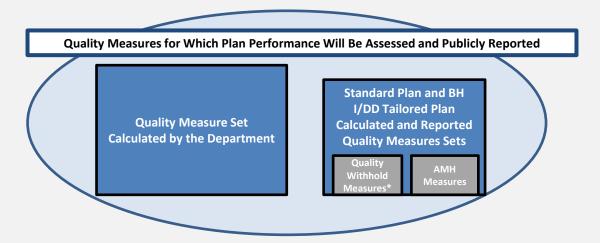
The first observation period Standard Plans and Behavioral Health I/DD Tailored Plans will report standardized quality measures covers parts of Calendar Years 2022 and 2023.



# **Quality and Administrative Measure Reporting**

North Carolina has developed standard performance measures, some of which Standard Plans and Behavioral Health I/DD Tailored Plans are required to measure and report to the Department. Others will be directly measured by the Department.

- The Standard Plan and BH I/DD Tailored Plan measure sets continue to reflect the Department's commitment to reporting measures aligned with HEDIS and the CMS Adult and Child Core sets.
- In the future, the Department will update quality measure sets and performance benchmarks annually to reflect the:
  - Evolution of measure sets and technical specifications; and
  - Discontinuity in performance reporting as providers transition to managed care.



# **Quality Initiatives within the AMH Program**

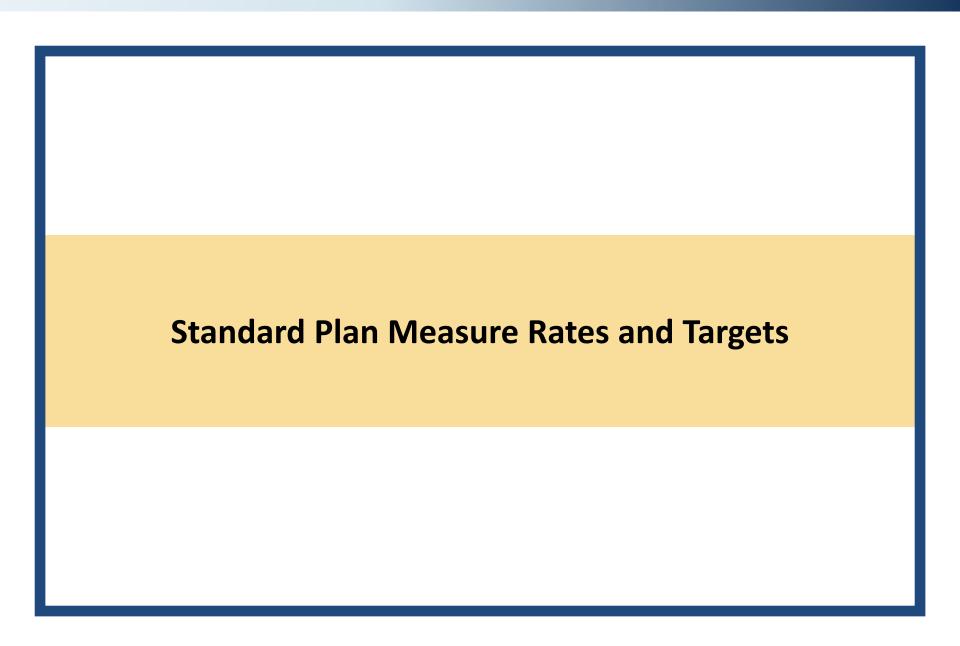
# The Department requires Standard Plans to monitor the performance of AMHs in all tiers to ensure delivery of high-quality care.

- All practices will be eligible to earn negotiated Performance Incentive Payments based on the set of measures in the AMH measure set, which were selected for their relevance to primary care and care coordination.
  - Performance Incentive Payments are optional for Tier 1 and 2 AMHs.
  - Standard Plans are required to offer opportunities for such payments to Tier 3 AMHs.
- Standard Plans are not required to use all the AMH measures, but any quality measures they choose must be drawn from this set; plans are not permitted to use measures drawn elsewhere.

CY2022 = First Measurement Period
CY2019 = Baseline Statewide Rates

#### **Advanced Medical Home Measure Set**

NQF#	NQF# Measure Name		Frequency*		
Pediatri	Pediatric Measures				
NA	Child and Adolescent Well-Care Visits (WCV)	NCQA	Annually		
0038	Childhood Immunization Status (Combo 10) (CIS)	NCQA	Annually		
1407	Immunizations for Adolescents (Combo 2) (IMA)	NCQA	Annually		
NA	Well-Child Visits in the First 30 Months of Life (W30)	NCQA	Annually		
Adult N	leasures				
0032	Cervical Cancer Screening (CCS)	NCQA	Annually		
0033	Chlamydia Screening in Women (CHL)	NCQA	Annually		
0018	Controlling High Blood Pressure (CBP)	NCQA	Annually		
0059	Comprehensive Diabetes Care: Hemoglobin A1c (HbA1c) Poor Control (>9.0%)	NCQA	Annually		
1768	Plan All-Cause Readmissions (PCR) [Observed versus expected ratio]	NCQA	Annually		
0418/ 0418e	Screening for Depression and Follow-up Plan (CDF)	CMS	Annually		
NA	Total Cost of Care		Annually		



# **NC Medicaid Quality Measure Mechanics**

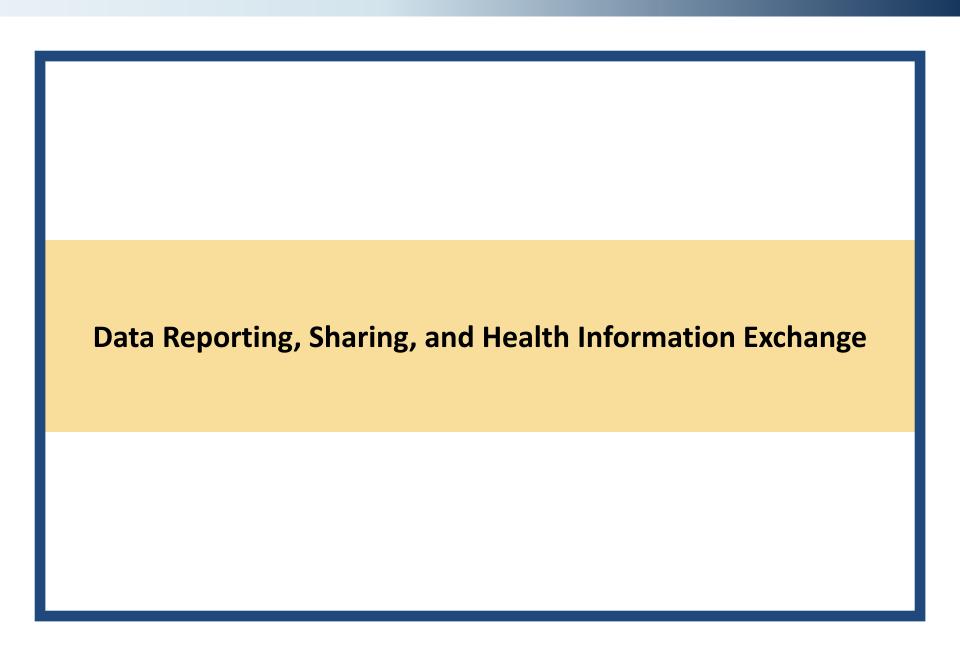
Targets: Benchmark for each SP measure will be a 5% relative improvement over the 2019 Statewide Rates

- Targets to Promote Health Equity: For measures with a race/ethnicity disparity (10% relative difference), the Plan target is a 10% relative improvement over 2019 Statewide Rates.
- Measure Specifications: <u>technical specifications and targets</u>
  - DHB will calculate measure performance by Health Plan. Health Plans will calculate measures for providers.
- Attribution: DHB/SP finalizing a standardized attribution model that aligns with PCP assignment
- FUTURE EVOLUTION: DHB will update the quality measure sets and benchmarks annually to address:
  - Evolution of measure sets and technical specifications.
  - Disparate performance by region, plan, group

#### **Standard Plan Measures: 2019-20 Rates and PHP Targets**

Measure	NQF#	Measure Group	CY2019 NC Rate	CY2019 US Median	CY2020 NC Rate	CY2022 PHP Targ et
Adolescent Well-Care Visit (AWC)*(Retired measure)		Pediatric	43.4	57.18	х	N/A
Childhood Immunization Status (Combination 10) (CIS-CH)	0038	Pediatric	35.02	37.47	36.16	36.77
Immunization for Adolescents (Combination 2) (IMA)	1407	Pediatric	31.55	36.86	31.21	33.13
Well-Child Visits in the First 15 Months of Life - 6 or More Visits (W15)* (Retired Measure)	1392	Pediatric	65.71	67.88	N/A	N/A
Well-Child Visits in the Third, Fourth, Fifth, and Sixth Years of Life (W34)*(Retired measure)	1516	Pediatric	70.48	74.7	N/A	N/A
Well-Child Visits in the First 30 Months of Life (New)		Pediatric	N/A	N/A	66.38	-
Child and Adolescent Well-Care Visits (New)		Pediatric	N/A	N/A	45.62	-
Cervical Cancer Screening (CCS)	0032	Adult	43.82	61.31	42.83	46.01
Chlamydia Screening in Women (Total Rate) (CHL)	0033	Adult	58.22	58.44	57.19	61.13
Plan All-Cause Readmissions - Observed to expected ratio (PCR)	1768	Adult	0.93	-	0.99	0.88

Rates and Targets not available until results available for CY2021 for Screening for Depression and Follow up, Controlling High Blood Pressure, Comprehensive Diabetes Care: Poor Control >9%, Total Cost of Care measures.



#### **Data Strategy Vision for Advanced Medical Homes**

AMH practices must have access to multiple types of data from PHPs and other sources to assume responsibility for population health



Required data flows to all AMHs\*:

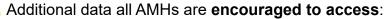
- Beneficiary assignment information from PHPs
- Initial Care Needs Screening information from PHPs
- Risk scoring data from PHPs
- Common quality measure performance information from PHPs



Required data flows to **AMH Tier 3 practices\***:

- Encounter data from PHPs
- ADT information from NC HealthConnex or other source
- Cost data is not required, but high level of interest from providers

DHB and Accenture continue to update the data formats and flows based on lessons learned and the need to support new programs (e.g., NC Integrated Care for Kids).



- Clinical and other health information for population health/care management processes from NC HealthConnex or other sources
- Data about available local human services accessed via NCCARE360
- Data sharing with consumers

#### **Connecting to HIEA**

#### **Updated legislation<sup>1</sup> passed May 2021:**

- Extends the connection deadline for most providers of Medicaid and State-funded health care services, and affiliated entities, until January 1, 2023 (currently October 1, 2021).
- Extends the connection deadline for physicians who perform procedures at ambulatory surgical centers, dentists, psychiatrists, and the State Laboratory of Public Health until January 1, 2023 (currently June 1, 2021).
- Extends the connection deadline for pharmacies and State health care facilities operated under the Secretary of the N.C. Department of Health and Human Services (State psychiatric hospitals, developmental centers, alcohol and drug treatment centers, neuro-medical treatment center, and residential programs) until January 1, 2023 (currently June 1, 2021).

#### **Medicaid/HIE Quality Initiatives**

Priority Data Elements Focus on using key data elements currently in the HIEA needed to support quality measurement and population health

Data Quality Improvement Work with PHPs and providers to ensure priority data elements are completed consistently and accurately

**NCQA** 

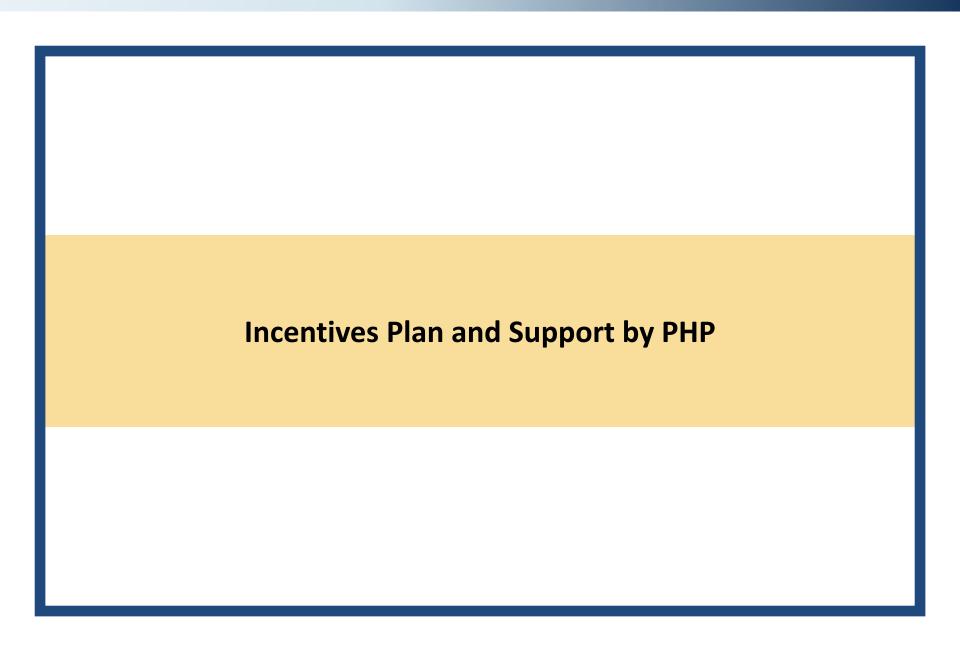
Initiate NCQA Data Aggregator Validation Program (DAV) efforts to validate data input. Initial effort will look at up to 8 cohorts for data validation.

## **Quality Measures that Require NC HIEA Data**

- Comprehensive Diabetes Care Pharmacological, Lab data
- Controlling High Blood Pressure Vital signs data
- Screening for Depression and Follow-up pharmacotherapy, lab data, follow-up data
- Weight Assessment and Counseling for Nutrition and Physical Activity for Children and Adolescents; Body Mass Index and follow up - clinical data
- •HIV Viral Load Suppression diagnosis and lab data

# Phase 1 – Priority HIEA Data Elements HIEA will begin sending extracts to the PHPs and DHB by the end of Q1 2022

Priority Data Elements	Category
A1C value (diabetics)	Clinical Values
Blood pressure	Clinical Values
Name	Member Demographics
Depression screening (adolescents, adults)- positive screening	Screenings/Exams
DOB	Member Demographics
Depression screening (adolescents, adults)- PHQ-9 score	Screenings/Exams
Labs/testing/assessments/imaging and results	<b>Current Treatment</b>
Cervical cytology (CCS)	
Pregnancy test (CHL)	
Chlamydia screening test (CHL)	
Blood glucose and cholesterol testing (APM) *Note: Only for Tailored Plans	
Medications	<b>Current Treatment</b>
Antipsychotics (APP)	
Contraceptive medications (CHL)	
Antidepressants/Anxiolytics (CDF)	
Opioids (OHD and OMP)	
Antipsychotics (ADD, AMM, APM) *Note: Only for Tailored Plans	
Screening for Depression and Follow-Up	<b>Current Treatment</b>
Depression screening (maternal)- positive screening	Screenings/Exams
BMI, height, and weight (child, adolescent, adult) *Note: Just height and weight	Clinical Values
Phone number	Member Demographics
Address	Member Demographics
NPI/TIN	<b>Provider Demographics</b>
Preferred language	Member Demographics
Name	<b>Provider Demographics</b>
Race	Member Demographics
Address	<b>Provider Demographics</b>
Sex assigned at birth	Member Demographics
Facility name	<b>Provider Demographics</b>



#### **Healthy Blue APM Strategy & Support**

2021

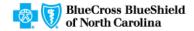
Pay for Reporting

2022

- P4P begins for Blue Premier Medicaid VBP Arrangements
- Launch of LAN Cat. 3A Quality Incentive Program for eligible AMHs

2023

A host of other performance-based incentive programs will be made available for multiple specialties (i.e., OB, BH, LTSS)



## **Healthy Blue APM Strategy & Support**

#### <u>AMH Performance Feedback Progress</u>

Mostly focused on programmatic support for delegated care management including process implementation, reinforcement of compliance-based requirements, performance expectations

#### **Current Successes**

- 100% provider engagement
- Zero performance/compliance-based AMH tier downgrades or terminations

#### Provider Opportunities for VBP Support

Connection to HIE, or volunteer to submit supplemental files for more efficient quality performance monitoring



# **Healthy Blue Network Provider Support Resources**

Resource	Web Link
Availity	https://provider.healthybluenc.com/north-carolina- provider/learn-about-availity
Provider Manual	https://provider.healthybluenc.com/docs/gpp/NCNC CAID ProviderManual.pdf
Prior Auth Lookup Tool	https://provider.healthybluenc.com/north-carolina- provider/prior-authorization-lookup
Policies, Manuals, Guides	https://provider.healthybluenc.com/north-carolina- provider/manuals-and-guides
HB Training Academy	https://provider.healthybluenc.com/north-carolina- provider/training-academy
Patient360	https://provider.healthybluenc.com/north-carolina- provider/patient360





# WellCare of North Carolina AMH Incentive Programs



- Incentive programs
  - Frances Johnson, Sr. Director Quality Improvement
- Support of data exchange
  - Frances Johnson, Sr. Director Quality Improvement
- Provider resources
  - Charlene King, Manager Provider Relations

# WellCare of North Carolina AMH Incentive Programs



#### Incentive Programs

- Shared Savings Program with a Quality gate
- Incentive Program for individual care gap closure

## Support of Data Exchange

- Good collaboration to date!
- Accurate coding and billing
- Begin/continue dialogue
  - Process discussion
  - Test
  - Implement
  - Identification of key individuals to promote good communication
- Communication/Contact
  - Nathan Hamilton <u>Nathan.Hamilton@wellcare.com</u>
  - Assigned Quality Practice Advisor
    - <u>Michelle.Minton@wellcare.com</u> if Quality Practice Advisor is unknown

# WellCare of North Carolina AMH Incentive Programs

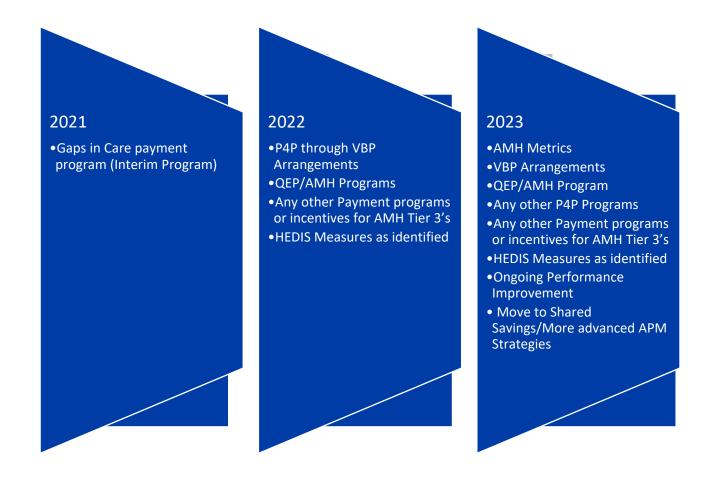


#### Provider Resources

- Provider Portal <u>www.wellcare.com</u>
- Provider newsletters
- Direct visits by assigned Network Performance Advisor
  - Provider onboarding
- Communication/contact <u>SM NCProviderRelations@wellcare.com</u>

#### AmeriHealth Caritas APM Strategy & Support





#### Performance Feedback Practices



#### AMH Delegation Oversight Outreach

 Population Health Management (PHM) will be focusing on the delegation management language of our contract with the AMH's.

#### **Provider Support Plan**

ACNC has a provider support plan included in their orientation manual

NaviNet Provider Portal

**Newsletters to Providers** 

CAP Situations starting in 2023

Provider Report Cards starting in 2022

Data Access Mentoring and Coaching for Practice Transformation

Joint Operating Committee Meetings

Additional Feedback related to REL and Diversity pilot programs

#### DATA Exchange



- HIE Exchange
- Internal Data Files required to be shared with DHB
- Provider Reports and Dashboard Access
- NCQA Data Sharing for Accreditation
- Other State or Accreditation Reports (Ad Hoc)
  - NCIR?
  - LHD

#### Working Well



#### **Working Well**

- Contracting
- Closing of gaps for first 6 months of launch
- High Level interest in VB Programs

#### **Needed from Providers**

- Better Provider Engagement
- Engagement around Data Exchange with Providers
- Operationalizing the HIE Data Exchange Process
- Review their orientation manuals
- Access to the Provider Webpage and Provider Portal

#### Resources or Forms



Resource	Where to Access
Provider Portal (NaviNet)	Sign up: <a href="https://navinet.secure.force.com/">https://navinet.secure.force.com/</a> NaviNet Logon: <a href="https://identity.navinet.net/Account/Login">https://identity.navinet.net/Account/Login</a>
Provider Manual	https://www.amerihealthcaritasnc.com/assets/pdf/provider/provider-manual.pdf https://www.amerihealthcaritasnc.com/provider/forms/index.aspx
Amerihealth Webpage Site	https://www.amerihealthcaritasnc.com/provider/index.aspx
Clinical Policies	https://www.amerihealthcaritasnc.com/provider/resources/clinical/policies .aspx

#### **Contact List**



Department	Contact	Email
Population Health Management	Barb Matthews	Barb.matthews@amerihealthcaritasnc.com
Provider Network Management (Interim)	Peggy Vickery	pvickery@Selecthealthofsc.com
Quality Management	Pamela Harris	pharris@amerihealthcaritasnc.com
Member Engagement	Brenda Radford	bradford@amerihealthcaritasnc.com
Data Integrity	Hazen Weber	hweber@amerihealthcaritasnc.com
Corporate Compliance	Toni Johnson	twjohnson@amerihealthcaritasnc.com
Plan Operations	Danielle Quinn	dquinn@amerihealthcaritasnc.com
Communications	Julie Henry	jhenry@amerihealthcaritasnc.com
Value Based Programs	Rita Orr & Pinkey Slade	rorr@amerihealthcaritas.com pslade@amerihealthcaritasnc.com
Behavioral Health Medical Director	Bryan Smith	bsmith@amerihealthcaritasnc.com
Chief Medical Officer	George Cheely	gcheely@amerihealthcaritasnc.com

# **Provider Incentives and Support**

#### **High Level Overview**

**Primary Care Provider Incentive (PCPi)** is the standard provider incentive program offered by UHC to eligible AMH Providers at all tiers. This program is a pay for performance model based on allowable AMH quality measures. Other value-based arrangements outlined by HCP-LAN APM categories are negotiated on a cases by case basis with providers.

#### **Progress to Date**

- Patient Care Opportunity Reports (PCOR) are available
  - Located on the UHC Provider Portal to view quality metrics and gap closure opportunities on a monthly basis
- Provider Clinical Leadership Meetings launched to:
  - o review population health & quality metrics,
  - o discuss member care gaps,
  - o improvement opportunities
- UHC Accessed, aggregated and leveraged clinical data through the following methods:
  - o primary (claims, registry and HIE pending certification)
  - secondary (EHR feeds, CCD,)
  - tertiary (chart review-based method)
- Provider requested actions:
  - Access the UHC portal to review PCOR information
  - Continued participation in clinical leadership meetings
  - Participation in strategy and action plan for quality improvement activities
  - o Facilitate access to clinical data by consenting to EMR connections

#### What's Working Well

- Claims ingestion for performance measure identification
- Provider engagement
- Data access for providers

#### **Opportunities**

 Make HIE data exchange operational for PHPs to obtain clinical data to support performance measure calculation

#### **Provider Resources**

- <u>Physician Performance Based Compensation</u>
   <u>UHCprovider.com</u>
- 2022 UnitedHealthcare PATH Reference Guide (uhcprovider.com)
- Patient Care Opportunity Report (PCOR) (chameleoncloud.io)
- Clinical guidelines
- Educational offerings



# **Clinical Quality Provider Support**

#### UHC has dedicated teams to support providers with:

- Access to clinical quality data,
- 2. Performance measure management,
- 3. Member care gaps closure,
- 4. Identification of of improvement opportunities

# Provider & Local Health Department Support Teams

Oversee and Monitor AMH performance

Facilitation of practice performance improvement activities

Educate on QI support, transformation efforts, incentives, population health and Tier 3 oversight

Contact UHC clinical quality support: uhc-amh-support@uhc.com

#### **Quality Improvement Team**

Collect, Stratify and Analyze data to identify opportunities

Create overall strategy for performance improvement

Disseminate information to teams



# **CCH – Provider Engagement**

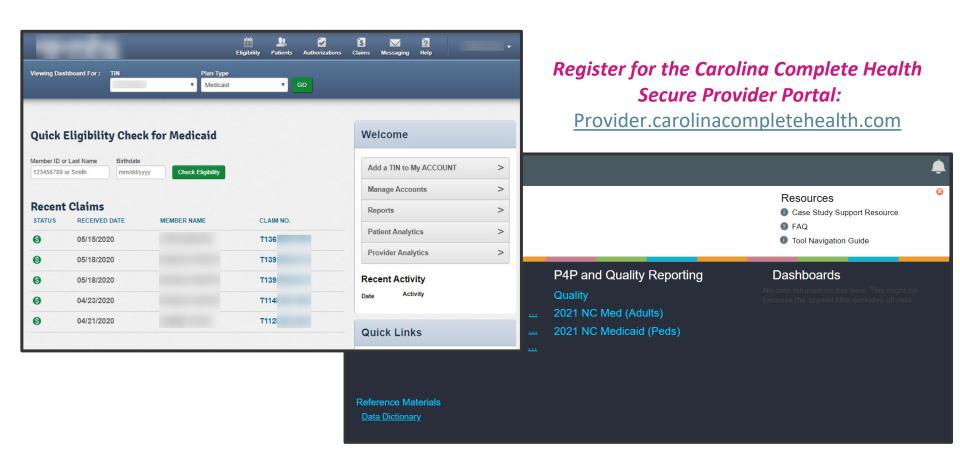
Each Advanced Medical Home and Hospital/Health System will have a dedicated Carolina Complete Health Network Provider Engagement Coordinator

- o Meet the team!
- Connect with your PEC directly, by phone or email using our <u>directory</u>

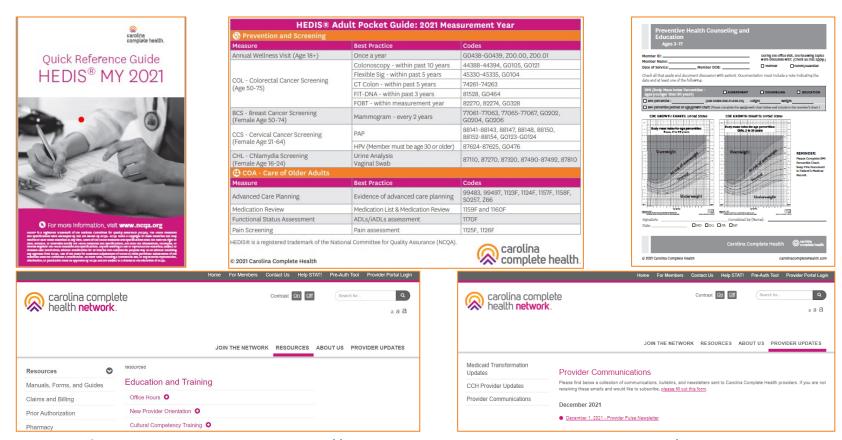
Provider Engagement Coordinators will provide hands-on support with:

- Provider education and orientation
- HEDIS/care gap reviews
- Financial analysis on P4P or risk arrangement in VBC
- Innovation and Transformation
- AMH oversight in partnership with CCH
- EHR utilization
- o Facilitate inquiries related to administrative policies, procedures, and operational issues
- Monitor performance patterns

# **CCH – Portal & Dashboards**



# **CCH – Provider Tools & Resources**



Provider-facing guides available at: <a href="http://www.network.carolinacompletehealth.com/HEDIS">http://www.network.carolinacompletehealth.com/HEDIS</a>
<a href="http://www.network.carolinacompletehealth.com/HEDIS">http://www.network.carolinacompletehealth.com/HEDIS</a>

## **AHEC Practice Support Resources**

#### **AHEC & NC Medicaid Webinars & Virtual Office Hours**

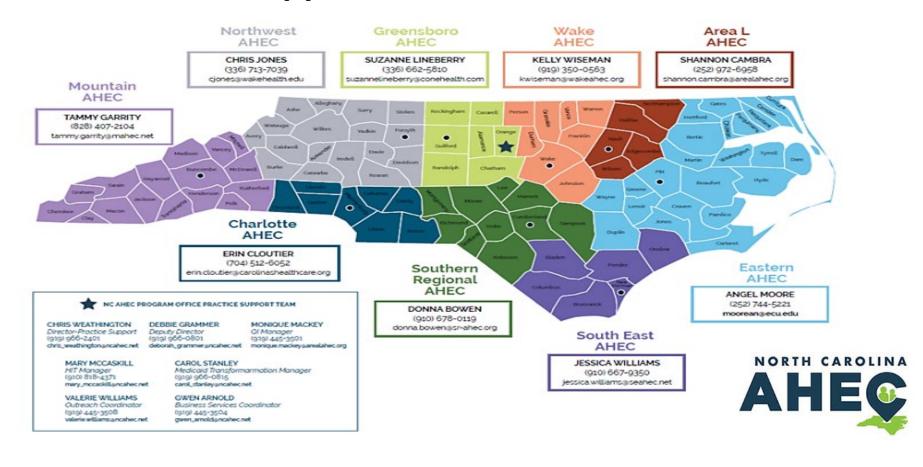
**Medicaid Managed Care Webinar Series for Providers | NC AHEC** 

#### **Practice Support Services (available at no cost to practice)**

- Medicaid managed care education & issue resolution
- Quality Improvement (Medicaid, MIPS/QPP, PCMH, etc.)
- Clinical workflow redesign
- Practice operational assessments
- HIT optimization (EHR & Telehealth) & HIE training and optimization
- Billing & coding guidance
- COVID19 vaccine & clinical workflow assistance
- AMH Tier Support
- TCM (AMH+/CMA) Support
- Community Health Worker Optimization



# **AHEC Practice Support Direct Contacts**



## **AHEC Practice Support Contacts**

- You may also contact us at practicesupport@ncahec.net. We will ensure a Practice Support Consultant follows up with you by next business day.
- More information is listed at <u>Practice Support | NC AHEC</u>



#### Other Resources

#### **AHEC & NC Medicaid Webinars & Virtual Office Hours**

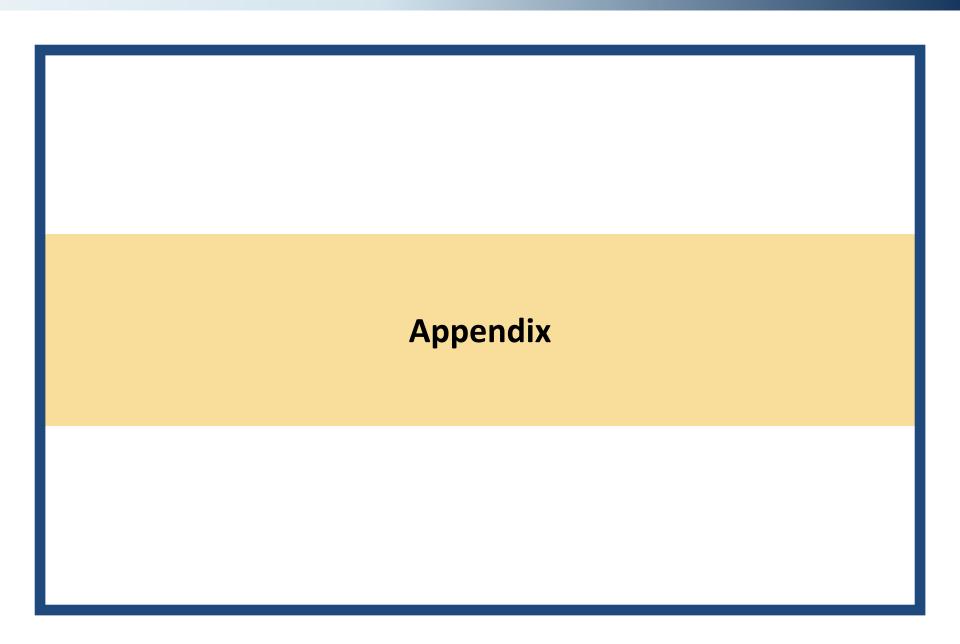
Medicaid Managed Care Webinar Series for Providers | NC AHEC

#### **NC Medicaid Quality Management and Improvement**

https://medicaid.ncdhhs.gov/transformation/quality-management-and-improvement







# **Health Plan Practice Support Contacts**

#### NC Medicaid Division of Health Benefits

Phone: **1-833-870-5500** (TTY: 1-833-870-5588)

Monday - Saturday 7am-8pm



AmeriHealth Caritas:

Phone: **1-888-738-0004** (TTY: 1-866-209-6421)

amerihealthcaritasnc.com

24 hours a day, 7 days a week



Carolina Complete Health: carolinacompletehealth.com

NetworkRelations@CCH-Network.com

Phone: 1-833-552-3876, # 7

(TTY: 711)

Monday – Saturday 7am-6pm



HealthyBlue of NC:

HealthyBlueNC.com

AMH@healthyblue.com



United Healthcare Community Plan: uhccommunityplan.com/NC

Phone: **1-800-349-1855** 

(TTY: 711)

Monday - Saturday 7am-6pm



WellCare:

wellcare.com/NC

NCProviderRelations@Wellcare.com

Phone: 1-984-867-8637

(TTY: 711)



# **COVID Vaccination Incentives**

#### **ACTIVE PROJECT LIST (IN-PROGRESS PROJECTS)**

What	When
Outreach for Unvaccinated Members (possibly 99401 with Modifier)	Goal to Launch October 15
COVID Vaccine Administration Rate	Goal Launch Early November, Retro 4/1/2021
COVID Vaccine Member Incentives- Managed Care Beneficiaries	Deply in October, Reach Field November
COVID Vaccine Member Incentives- Medicaid Direct Beneficiaries	Goal Deploy in November
COVID Vaccine Incentive (Pay for Providers-P4P)	Goal Measurement June 2022, Payout September

# **AHEC Practice Support**

- We are the contracted partner with NC Medicaid to provide practice support services and educational programming for providers across all 100 counties.
- AHEC has a 50-year history of serving the state's health workforce needs and a national leader in practice support.



- The aim is to help providers thrive with value-based care across entire patient panel including Medicaid and all other payors.
- This service is offered at no cost via a team of nearly 40 practice support coaches located at 9 regional AHEC centers across North Carolina.
- Our coaches work 1:1 with independent primary care and specialists, FQHCs and rural health centers, health departments with primary care services and behavioral health providers.

# **AHEC Practice Support Resources**

- Quality & Health Equity Improvement (Medicaid, All Payors)
- Medicaid managed care education & issue resolution
- Clinical workflow redesign & process improvement
- COVID19 vaccine & clinical workflow assistance
- Practice operational assessments
- EHR optimization, telehealth integration
- HIE training and optimization
- Revenue cycle management
- Billing & coding guidance
- Advanced Medical Home (AMH) Tier Support
- Tailored Care Management (AMH+/CMA) Support
- Community Health Worker optimization
- Social Determinants of Health Workflow Optimization
- Virtual Collaborative Educational Programming

